

# FINANCIAL STATEMENTS

<b>50</b>	Directors' Statement
<b>52</b>	Independent Auditor's Report
<b>57</b>	Consolidated Profit and Loss Account
<b>58</b>	Consolidated Statement of Comprehensive Income
<b>59</b>	Consolidated Balance Sheet
<b>61</b>	Consolidated Statement of Changes in Equity
<b>62</b>	Profit and Loss Account
<b>63</b>	Statement of Comprehensive Income
<b>64</b>	Balance Sheet
<b>65</b>	Statement of Changes in Equity
<b>66</b>	Consolidated Statement of Cash Flows
<b>67</b>	Notes to the Financial Statements

# DIRECTORS' STATEMENT

The directors of Jardine Cycle & Carriage Limited present their statement to the members together with the audited financial statements for the financial year ended 31st December 2017.

In the opinion of the directors,

- (a) the accompanying financial statements set out on pages 57 to 140 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company at 31st December 2017, the financial performance and the changes in equity of the Group and of the Company and the cash flows of the Group for the financial year then ended; and
- (b) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

## 1. DIRECTORS

The directors of the Company in office at the date of this statement are as follows:

Benjamin Keswick (Chairman)  
 Boon Yoon Chiang (Deputy Chairman)<sup>#</sup>  
 Alexander Newbigging (Group Managing Director)  
 Adrian Teng (Group Finance Director)  
 Chang See Hiang<sup>#</sup>  
 Mark Greenberg<sup>#</sup>  
 Hassan Abas<sup>#</sup>  
 Michael Kok  
 Mrs Lim Hwee Hua<sup>#</sup>  
 Vimala Menon (appointed on 23rd April 2017)<sup>#</sup>  
 Dr Marty Natalegawa  
 Anthony Nightingale  
 James Watkins<sup>#</sup>

<sup>#</sup> Audit Committee member.

## 2. DIRECTORS' INTERESTS

As at 31st December 2017 and 1st January 2017, the directors of the Company had interests set out below in the ordinary shares of the related companies. These were direct interests except where otherwise indicated:

Name of director/ Par value per share	Jardine Matheson US\$0.25	Jardine Strategic US\$0.05	Dairy Farm US\$0.05 <sup>5/9</sup>	Astra International Rp50	Hongkong Land US\$0.10
<b>As at 31st December 2017</b>					
Benjamin Keswick	3,544,385 39,512,403*	–	–	–	–
Michael Kok	–	–	282,888	–	–
Anthony Nightingale	1,186,780	18,507	34,183	6,100,000	2,184
James Watkins	50,000	–	–	–	–
Mark Greenberg	82,478	–	–	–	–
<b>As at 1st January 2017</b>					
Benjamin Keswick	2,760,935 40,516,428*	–	–	–	–
Michael Kok	–	–	282,888	–	–
Anthony Nightingale	1,186,780	18,374	34,183	6,100,000	2,184
James Watkins	50,000	–	–	–	–
Mark Greenberg	43,678	–	–	–	–

\* Deemed interest in shares held by family trusts in which Benjamin Keswick is a beneficiary.

## **2. DIRECTORS' INTERESTS (continued)**

In addition:

- (a) At 31st December 2017, Benjamin Keswick, Alexander Newbigging, Adrian Teng and Mark Greenberg held options in respect of 240,000 (1.1.17: 290,000), 90,000 (1.1.17: 40,000), 48,334 (1.1.17: 48,334) and 90,000 (1.1.17: 190,000) ordinary shares, respectively, in Jardine Matheson issued pursuant to that company's Senior Executive Share Incentive Schemes.
- (b) At 31st December 2017 and 1st January 2017, Benjamin Keswick and Mark Greenberg, and at 31st December 2017, Alexander Newbigging, had deemed interests in 35,915,991 ordinary shares in Jardine Matheson as discretionary objects under the 1947 Trust, the income of which is available for distribution to senior executive officers and employees of Jardine Matheson and its wholly-owned subsidiaries.

No person who was a director of the Company at the end of the financial year had an interest in any shares or debentures of the Company either at the beginning or end of the financial year or on 21st January 2018.

At no time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

## **3. AUDIT COMMITTEE**

In relation to the financial statements of the Group and the Company for the financial year ended 31st December 2017, the Audit Committee reviewed the audit plans and scope of the audit examination of the internal and external auditors of the Company. The internal and external auditors' findings on the internal controls of the companies within the Group and management's response to these findings were also discussed with the internal and external auditors and management. The Audit Committee's activities included a review of the financial statements of the Group and the Company for the financial year ended 31st December 2017 and the reports of the external auditors thereon. The Audit Committee has had four meetings since the report of the previous financial year.

The Audit Committee has recommended to the Board of Directors the re-appointment of our auditors, PricewaterhouseCoopers LLP, as external auditors of the Company at the forthcoming Annual General Meeting.

## **4. SHARE OPTIONS**

No options were granted during the financial year to subscribe for unissued shares of the Company.

No shares were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option at the end of the financial year.

## **5. AUDITORS**

Our auditors, PricewaterhouseCoopers LLP, being eligible, have expressed their willingness to accept re-appointment at the Annual General Meeting.

On behalf of the directors

**Benjamin Keswick**

Director

**Hassan Abas**

Director

Singapore

14th March 2018

# INDEPENDENT AUDITOR'S REPORT

To the members of Jardine Cycle & Carriage Limited (Incorporated in Singapore) and subsidiaries

## REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

### Our Opinion

In our opinion, the accompanying consolidated financial statements of Jardine Cycle & Carriage Limited (the "Company") and its subsidiaries (the "Group") and the profit and loss account, the statement of comprehensive income, the balance sheet and the statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and International Financial Reporting Standards ("IFRSs") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31st December 2017 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and the financial performance and changes in equity of the Company for the financial year ended on that date.

### *What we have audited*

The financial statements of the Company and the Group comprise:

- the consolidated profit and loss account of the Group for the year ended 31st December 2017;
- the consolidated statement of comprehensive income of the Group for the year then ended;
- the consolidated balance sheet of the Group as at 31st December 2017;
- the consolidated statement of changes in equity of the Group for the year then ended;
- the profit and loss account of the Company for the year then ended;
- the statement of comprehensive income of the Company for the year then ended;
- the balance sheet of the Company as at 31st December 2017;
- the statement of changes in equity of the Company for the year then ended;
- the consolidated statement of cash flows of the Group for the year then ended; and
- the notes to the financial statements, including a summary of significant accounting policies.

### Basis for Opinion

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### *Independence*

We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code.

### Our Audit Approach

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the accompanying financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

## Our Audit Approach (continued)

### Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements for the financial year ended 31st December 2017. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Impairment of investment in an associate – Siam City Cement Public Company Limited (“SCCC”)</b></p> <p><i>Refer to Note 2.33 (Critical accounting estimates and judgements) and Note 16 (Interests in associates and joint ventures) to the financial statements.</i></p> <p>As at 31st December 2017, the Group has 25.5% interest in SCCC, an associate listed on the Stock Exchange of Thailand, with a carrying amount of US\$728.6 million.</p> <p>Management undertook an impairment assessment on the basis that the carrying amount of the investment in SCCC as at 31st December 2017 was higher than its fair value based on prevailing market share price.</p> <p>The determination of the recoverable amount requires significant judgements by management, particularly management’s view on key internal inputs and external market conditions which impact future cash flows, discount rates and long-term growth rates.</p> <p>Based on management’s assessment, as the recoverable amount determined using value-in-use computation is higher than the carrying amount of the investment, no impairment charge was recognised.</p>	<p>We evaluated the key controls over the impairment assessment process, including identification of indicators of impairment and appropriateness of the key inputs used in the valuation models.</p> <p>With the support of our valuation specialists, we assessed the appropriateness of the methodology used, and benchmarked and challenged key assumptions in management’s valuation models used to determine the recoverable amount. This included assumptions of projected profit of businesses, expected levels of capital expenditure, long-term growth rates and discount rates appropriate for the countries under review, using external data as well as our knowledge and experience.</p> <p>We tested the discounted cash flow models used by management in their assessment, re-performed the calculations to check their accuracy, compared historical budgeted performance against actual results and agreed the figures used to the detailed country-specific Board approved budgets to assess the reasonableness of the cash flows used in the models.</p> <p>We compared the discount rates and growth rates used to the range of typical rates used in similar businesses, considering whether management had incorporated all relevant macro-economic and country-specific factors, as well as those specific to SCCC, in their determination of discount rates.</p> <p>We also tested management’s historical estimation accuracy by comparing previous projected growth rates to the actual growth achieved. Where differences were noted we understood management’s rationale and performed procedures to obtain the evidence, such as actual recent performance, to support management’s estimate.</p> <p>We evaluated the sensitivity analysis performed by management and, in addition, performed our independent sensitivity analysis on the above key assumptions, considering a range of alternative outcomes to determine the sensitivity of the valuation models to changes in assumptions.</p> <p>Based on our work performed, we found that the judgements made by management to determine the discount rates, long-term growth rates and valuation models were reasonable.</p>

## INDEPENDENT AUDITOR'S REPORT (continued)

To the members of Jardine Cycle & Carriage Limited (Incorporated in Singapore) and subsidiaries

### Our Audit Approach (continued)

#### Key Audit Matters (continued)

Key Audit Matter	How our audit addressed the Key Audit Matter
<p><b>Valuation of consumer financing debtors</b></p> <p><i>Refer to Note 2.33 (Critical accounting estimates and judgements) and Note 20 (Financing debtors) to the financial statements.</i></p> <p>As at 31st December 2017, the total amount due from consumer financing debtors of the Group amounted to US\$4,354.0 million, inclusive of an allowance for impairment of US\$196.9 million, held primarily through two subsidiaries of the Group, PT Astra Sedaya Finance and PT Federal International Finance.</p> <p>Assessing the allowance for impairment of the amounts due from consumer financing debtors requires management to make complex and subjective judgements over both the timing of recognition and estimation of the amount of impairment required.</p> <p>Allowances for impairment are calculated on a collective basis for large homogeneous portfolios using models driven by a number of observable inputs and management assumptions. Assumptions and parameters used in the calculations are based on historical data and current customer credit data and include the delinquency status of the borrowers.</p>	<p>We evaluated the design and tested the key controls over the credit review and approval process over the granting of loans, segmentation of the portfolio of loans, identification and monitoring of loans that were impaired, and calculation of the appropriate allowances for impairment.</p> <p>We also understood how management identified impairment events and management's basis for determining whether a loan is impaired and assessed the reasonableness of that basis using information obtained through discussions with management, our understanding of the Group's lending portfolios and our broader industry knowledge.</p> <p>In considering the appropriateness of allowances for impairment, we assessed whether higher risk loans had been appropriately considered and challenged management on their key areas of judgement, in particular how they segmented the portfolio of financing debtors, the period of historical loss data used and estimated market value for collaterals held based on our understanding of the counterparties and current market conditions.</p> <p>We also assessed the models used and the assumptions applied by management, such as the basis on which the probability of default is calculated and the loss given default is estimated, and how these compared with historical data, adjusting for current market conditions and trends. We challenged management on whether historical experience was representative of current circumstances and of the recent losses incurred in the portfolios. Based on our procedures, management's assumptions are supported by historical data and within a reasonable range based on actual loss rate data.</p> <p>We tested the completeness and accuracy of the consumer loan data from underlying systems that are used in the calculations and models to determine the impairment allowances and re-performed the allowance calculations independently. Where differences between our re-computation and management's allowances were noted, we understood the basis of the differences and performed procedures to obtain the evidence to determine the reasonableness of those differences.</p> <p>Based on our work performed, we found that the key assumptions and the data used in calculating allowances for impairment were supportable based on available evidence.</p>

### **Other Information**

Management is responsible for the other information. The other information comprises the Directors' Statement included in pages 50 to 51 but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the other sections of the annual report (the "Other Sections"), which are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Other Sections, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with SSAs.

### **Responsibilities of Management and Directors for the Financial Statements**

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and IFRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

## **INDEPENDENT AUDITOR'S REPORT (continued)**

To the members of Jardine Cycle & Carriage Limited (Incorporated in Singapore) and subsidiaries

### **Auditor's Responsibilities for the Audit of the Financial Statements (continued)**

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Soh Kok Leong.

### **PricewaterhouseCoopers LLP**

Public Accountants and Chartered Accountants

Singapore  
14th March 2018



# CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the year ended 31st December 2017

	Notes	2017 US\$m	2016 US\$m
<b>Revenue</b>	3	<b>17,701.2</b>	15,764.0
Net operating costs	4	<b>(15,938.3)</b>	(14,264.3)
<b>Operating profit</b>		<b>1,762.9</b>	1,499.7
Financing income		<b>111.6</b>	93.3
Financing charges		<b>(158.3)</b>	(132.4)
Net financing charges	6	<b>(46.7)</b>	(39.1)
Share of associates' and joint ventures' results after tax	16	<b>578.2</b>	379.9
<b>Profit before tax</b>		<b>2,294.4</b>	1,840.5
Tax	7	<b>(488.9)</b>	(343.0)
<b>Profit after tax</b>		<b>1,805.5</b>	1,497.5
<b>Profit attributable to:</b>			
Shareholders of the Company		<b>811.2</b>	701.7
Non-controlling interests		<b>994.3</b>	795.8
		<b>1,805.5</b>	1,497.5

		US¢	US¢
Earnings per share:			
- basic	9	<b>205</b>	178
- diluted	9	<b>205</b>	178

The notes on pages 67 to 140 form an integral part of the financial statements.

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31st December 2017

	Notes	2017 US\$m	2016 US\$m
Profit for the year		1,805.5	1,497.5
Items that will not be reclassified to profit and loss:			
Asset revaluation reserve			
– surplus during the year		5.6	107.1
Remeasurements of defined benefit pension plans		(20.8)	34.5
Tax relating to items that will not be reclassified	7	5.0	(8.2)
Share of other comprehensive expense of associates and joint ventures, net of tax		(13.8)	(0.6)
		(24.0)	132.8
Items that may be reclassified subsequently to profit and loss:			
Translation differences			
– gain/(loss) arising during the year		(28.1)	229.5
Available-for-sale investments			
– gain arising during the year	17	171.5	16.7
– transfer to profit and loss		(9.6)	0.3
		161.9	17.0
Cash flow hedges			
– Loss arising during the year		(26.7)	(219.2)
– transfer to profit and loss		13.0	189.0
		(13.7)	(30.2)
Tax relating to items that may be reclassified	7	2.9	8.4
Share of other comprehensive expense of associates and joint ventures, net of tax		(25.3)	(3.7)
		97.7	221.0
Other comprehensive income for the year		73.7	353.8
<b>Total comprehensive income for the year</b>		<b>1,879.2</b>	<b>1,851.3</b>
<b>Attributable to:</b>			
Shareholders of the Company		967.5	855.4
Non-controlling interests		911.7	995.9
		1,879.2	1,851.3

The notes on pages 67 to 140 form an integral part of the financial statements.

# CONSOLIDATED BALANCE SHEET

As at 31st December 2017

	Notes	2017 US\$m	2016 US\$m
<b>Non-current assets</b>			
Intangible assets	10	1,079.5	972.3
Leasehold land use rights	11	625.0	620.4
Property, plant and equipment	12	3,410.2	2,978.5
Investment properties	13	618.6	460.2
Bearer plants	14	498.0	496.8
Interests in associates and joint ventures	16	4,302.9	3,738.5
Non-current investments	17	1,973.3	487.8
Non-current debtors	21	2,827.1	2,691.6
Deferred tax assets	26	320.2	291.2
		<b>15,654.8</b>	<b>12,737.3</b>
<b>Current assets</b>			
Current investments	17	22.7	65.2
Properties for sale	18	254.0	-
Stocks	19	1,657.9	1,548.4
Current debtors	21	5,155.3	4,636.7
Current tax assets		120.5	136.9
Bank balances and other liquid funds			
– non-financial services companies		2,398.7	2,237.2
– financial services companies		241.1	228.5
	22	2,639.8	2,465.7
		<b>9,850.2</b>	<b>8,852.9</b>
<b>Total assets</b>		<b>25,505.0</b>	<b>21,590.2</b>
<b>Non-current liabilities</b>			
Non-current creditors	23	170.8	156.7
Non-current provisions	24	113.7	97.6
Long-term borrowings			
– non-financial services companies		845.8	349.9
– financial services companies		1,486.7	1,517.5
	25	2,332.5	1,867.4
Deferred tax liabilities	26	212.9	188.0
Pension liabilities	27	262.2	215.9
		<b>3,092.1</b>	<b>2,525.6</b>

The notes on pages 67 to 140 form an integral part of the financial statements.

**CONSOLIDATED BALANCE SHEET (continued)**

As at 31st December 2017

	Notes	2017 US\$m	2016 US\$m
<b>Current liabilities</b>			
Current creditors	23	4,223.5	3,363.6
Current provisions	24	87.2	85.7
Current borrowings			
– non-financial services companies		2,371.7	1,178.6
– financial services companies		2,154.1	2,264.6
	25	4,525.8	3,443.2
Current tax liabilities		135.4	95.7
		8,971.9	6,988.2
<b>Total liabilities</b>		<b>12,064.0</b>	<b>9,513.8</b>
<b>Net assets</b>		<b>13,441.0</b>	<b>12,076.4</b>
<b>Equity</b>			
Share capital	28	1,381.0	1,381.0
Revenue reserve	29	6,012.8	5,508.7
Other reserves	30	(966.9)	(1,135.1)
Shareholders' funds		6,426.9	5,754.6
Non-controlling interests	31	7,014.1	6,321.8
<b>Total equity</b>		<b>13,441.0</b>	<b>12,076.4</b>

The notes on pages 67 to 140 form an integral part of the financial statements.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

For the year ended 31st December 2017

	Attributable to shareholders of the Company						Attributable to non-controlling interests US\$m	Total equity US\$m	
	Notes	Share capital US\$m	Revenue reserve US\$m	Asset revaluation reserve US\$m	Translation reserve US\$m	Fair value and other reserves US\$m			Total US\$m
<b>2017</b>									
Balance at 1st January		1,381.0	5,508.7	400.4	(1,546.7)	11.2	5,754.6	6,321.8	12,076.4
Total comprehensive income		-	799.3	2.0	25.0	141.2	967.5	911.7	1,879.2
Dividends paid by the Company	8	-	(294.2)	-	-	-	(294.2)	-	(294.2)
Dividends paid to non-controlling interests		-	-	-	-	-	-	(397.7)	(397.7)
Issue of shares to non-controlling interests		-	-	-	-	-	-	67.8	67.8
Change in shareholding		-	(1.0)	-	-	-	(1.0)	(2.6)	(3.6)
Acquisition of subsidiaries		-	-	-	-	-	-	105.4	105.4
Others		-	-	-	-	-	-	7.7	7.7
Balance at 31st December		1,381.0	6,012.8	402.4	(1,521.7)	152.4	6,426.9	7,014.1	13,441.0
<b>2016</b>									
Balance at 1st January		1,381.0	5,065.3	347.0	(1,642.1)	14.9	5,166.1	5,560.9	10,727.0
Total comprehensive income		-	710.3	53.4	95.4	(3.7)	855.4	995.9	1,851.3
Dividends paid by the Company	8	-	(270.1)	-	-	-	(270.1)	-	(270.1)
Dividends paid to non-controlling interests		-	-	-	-	-	-	(360.5)	(360.5)
Issue of shares to non-controlling interest		-	-	-	-	-	-	117.5	117.5
Change in shareholding		-	4.1	-	-	-	4.1	4.3	8.4
Others		-	(0.9)	-	-	-	(0.9)	3.7	2.8
Balance at 31st December		1,381.0	5,508.7	400.4	(1,546.7)	11.2	5,754.6	6,321.8	12,076.4

The notes on pages 67 to 140 form an integral part of the financial statements.

# PROFIT AND LOSS ACCOUNT

For the year ended 31st December 2017

	Notes	2017 US\$m	2016 US\$m
<b>Revenue</b>	3	<b>430.7</b>	347.2
Net operating costs	4	<b>(3.5)</b>	(23.0)
<b>Operating profit</b>		<b>427.2</b>	324.2
Financing income		<b>0.6</b>	0.9
Financing charges		<b>(4.3)</b>	(0.3)
Net financing (charges)/income	6	<b>(3.7)</b>	0.6
<b>Profit before tax</b>		<b>423.5</b>	324.8
Tax	7	<b>(28.9)</b>	(28.7)
<b>Profit after tax</b>		<b>394.6</b>	296.1

The notes on pages 67 to 140 form an integral part of the financial statements.

# STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31st December 2017

	Notes	2017 US\$m	2016 US\$m
Profit for the year		394.6	296.1
Items that may be reclassified subsequently to profit and loss:			
Translation difference			
– gain/(loss) arising during the year		181.6	(48.4)
Available-for-sale investment			
– gain arising during the year	17	–	1.2
– transfer to profit and loss		(4.7)	–
Other comprehensive income/(expense) for the year		176.9	(47.2)
<b>Total comprehensive income for the year</b>		<b>571.5</b>	<b>248.9</b>

The notes on pages 67 to 140 form an integral part of the financial statements.

# BALANCE SHEET

As at 31st December 2017

	Notes	2017 US\$m	2016 US\$m
<b>Non-current assets</b>			
Property, plant and equipment	12	34.6	32.0
Interests in subsidiaries	15	1,325.6	1,226.6
Interests in associates and joint ventures	16	983.9	776.7
Non-current investment	17	–	11.0
		<b>2,344.1</b>	2,046.3
<b>Current assets</b>			
Current debtors	21	1,403.6	42.8
Bank balances and other liquid funds	22	96.5	154.1
		<b>1,500.1</b>	196.9
<b>Total assets</b>		<b>3,844.2</b>	2,243.2
<b>Non-current liabilities</b>			
Deferred tax liabilities	26	6.2	5.6
		<b>6.2</b>	5.6
<b>Current liabilities</b>			
Current creditors	23	80.8	20.5
Current borrowings	25	1,262.8	–
Current tax liabilities		1.7	1.7
		<b>1,345.3</b>	22.2
<b>Total liabilities</b>		<b>1,351.5</b>	27.8
<b>Net assets</b>		<b>2,492.7</b>	2,215.4
<b>Equity</b>			
Share capital	28	1,381.0	1,381.0
Revenue reserve	29	754.6	654.2
Other reserves	30	357.1	180.2
<b>Total equity</b>		<b>2,492.7</b>	2,215.4

The notes on pages 67 to 140 form an integral part of the financial statements.



# STATEMENT OF CHANGES IN EQUITY

For the year ended 31st December 2017

	Notes	Share capital US\$m	Revenue reserve US\$m	Translation reserve US\$m	Fair value reserve US\$m	Total equity US\$m
<b>2017</b>						
Balance at 1st January		1,381.0	654.2	175.5	4.7	2,215.4
Total comprehensive income		-	394.6	181.6	(4.7)	571.5
Dividends paid	8	-	(294.2)	-	-	(294.2)
Balance at 31st December		1,381.0	754.6	357.1	-	2,492.7
<b>2016</b>						
Balance at 1st January		1,381.0	628.2	223.9	3.5	2,236.6
Total comprehensive income		-	296.1	(48.4)	1.2	248.9
Dividends paid	8	-	(270.1)	-	-	(270.1)
Balance at 31st December		1,381.0	654.2	175.5	4.7	2,215.4

The notes on pages 67 to 140 form an integral part of the financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

For the year ended 31st December 2017

	Notes	2017 US\$m	2016 US\$m
<b>Cash flows from operating activities</b>			
Cash generated from operations	36	2,152.0	1,868.7
Interest paid		(78.5)	(61.8)
Interest received		112.4	89.3
Other finance costs paid		(73.0)	(65.7)
Income taxes paid		(458.0)	(414.0)
		(497.1)	(452.2)
<i>Net cash flows from operating activities</i>		1,654.9	1,416.5
<b>Cash flows from investing activities</b>			
Sale of leasehold land use rights		1.9	3.4
Sale of intangible assets		-	0.5
Sale of property, plant and equipment		15.8	22.6
Sale of investment properties		42.1	1.0
Sale of subsidiaries	37	86.1	-
Sale of associates and joint ventures		35.3	3.5
Sale of investments		273.1	121.7
Purchase of intangible assets		(66.0)	(74.9)
Purchase of leasehold land use rights		(36.7)	(30.3)
Purchase of property, plant and equipment		(744.5)	(467.9)
Purchase of investment properties		(161.8)	(80.2)
Additions to bearer plants		(50.4)	(56.4)
Purchase of subsidiaries, net of cash acquired	37	(14.1)	(13.7)
Purchase of shares in associates and joint ventures		(669.1)	(380.5)
Purchase of investments		(1,608.6)	(207.6)
Dividends received from associates and joint ventures (net)		587.5	331.6
<i>Net cash flows used in investing activities</i>		(2,309.4)	(827.2)
<b>Cash flows from financing activities</b>			
Drawdown of loans		4,283.6	2,660.1
Repayment of loans		(2,832.6)	(2,454.4)
Changes in controlling interests in subsidiaries	37	(3.6)	8.3
Investments by non-controlling interests		67.8	109.6
Dividends paid to non-controlling interests		(397.7)	(360.5)
Dividends paid by the Company	8	(294.2)	(270.1)
<i>Net cash flows used in financing activities</i>		823.3	(307.0)
<i>Net change in cash and cash equivalents</i>		168.8	282.3
Cash and cash equivalents at the beginning of the year		2,465.7	2,173.0
Effect of exchange rate changes		5.3	10.4
Cash and cash equivalents at the end of the year	37	2,639.8	2,465.7

The notes on pages 67 to 140 form an integral part of the financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31st December 2017

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

## 1 GENERAL

The Company is incorporated and domiciled in Singapore and is listed on the Singapore Exchange. The address of its registered office is 239, Alexandra Road, Singapore 159930.

The principal activities of the Group are the manufacture, assembly, distribution and retail of motor vehicles and motorcycles, financial services, heavy equipment, mining, construction and energy, agribusiness, infrastructure and logistics, information technology and property. The Company acts as an investment holding company and a provider of management services.

On 14th March 2018, the Jardine Cycle & Carriage Limited Board of Directors authorised the financial statements for issue.

## 2 SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

### 2.1 Basis of Preparation

The financial statements of the Group and the Company have been prepared in accordance with International Financial Reporting Standards ("IFRS"), including International Accounting Standards ("IAS") and Interpretations adopted by the International Accounting Standards Board ("IASB"). The financial statements have been prepared on a going concern basis under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 2.33.

There are no new standards or amendments, which are effective in 2017 and relevant to the Group's operations, that have a material impact on the Group's accounting policies and disclosures.

A number of new standards and amendments, which are effective for accounting periods beginning after 2017, have been published and will be adopted by the Group from their effective dates. The Group's assessment of the impact of these standards and amendments is set out below.

#### *IFRS 9 Financial Instruments (effective from 1st January 2018)*

The standard replaces IAS 39 'Financial Instruments: Recognition and Measurement', addresses the classification, measurement and derecognition of financial assets and liabilities, and includes a new expected credit losses model for financial assets that replaces the incurred loss impairment model used today. A substantially-reformed approach to hedging accounting is also introduced. The Group does not expect the new guidance to have a significant impact on the classification and measurement of its financial assets and financial liabilities, other than investments in securities classified as available-for-sale. Under IFRS 9, the gains and losses arising from changes in fair value of these investments will be recognised in profit and loss, instead of through other comprehensive income. Such fair value gains or losses on revaluation of these investments will be classified as non-trading items, and hence will not have any impact on the Group's underlying profit attributable to shareholders and shareholders' funds. The Group is currently finalising the transition adjustments. The new loan impairment model will mainly affect the loan impairment provisions of the Group's financial services companies in Indonesia. Based on the assessments undertaken to date, the impact to the Group's earnings is expected to be insignificant. The new hedge accounting rules will align the accounting for hedging instruments closely with the Group's risk management practices. The Group does not expect a significant impact on the accounting for its hedging relationships.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31st December 2017

### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.1 Basis of Preparation (continued)

*IFRS 15 Revenue from Contracts with Customers (effective from 1st January 2018)*

The standard establishes a comprehensive framework for the recognition of revenue. It replaces IAS 11 'Construction Contracts' and IAS 18 'Revenue' which covers contracts for goods and services. The core principle in the framework is that revenue is recognised when control of a good or service transfers to a customer. The new standard may change the Group's revenue recognition on certain property sales, from completion method to percentage of completion method. This will lead to earlier recognition of revenue when compare to the current completion method. The impact of IFRS 15 on the Group is expected to be insignificant.

*IFRS 16 Leases (effective from 1st January 2019)*

The standard replaces IAS 17 'Leases' and related interpretations. It will result in lessees bringing almost all their leases onto the balance sheet as the distinction between operating leases and finance leases is removed. The model requires a lessee to recognise a right-of-use asset and a lease liability, except for leases with a term of less than 12 months or with low value. IFRS 16 will affect primarily the accounting for the Group's operating leases. As at 31st December 2017, the Group has total commitments under operating leases of US\$56.9 million (refer note 33). The accounting for lessors will not change significantly.

The Group is currently finalising the detailed assessment on its lease portfolio. It is therefore not yet possible to estimate the amount of right-of-use assets and lease liabilities that will have to be recognised on adoption of the new standard and how this may affect the Group's profit or loss and classification of cash flows going forward.

Apart from the above, there are no other standards or amendments that are not yet effective and that would be expected to have a material impact to the Group.

#### 2.2 Consolidation

The consolidated financial statements include the financial statements of the Company, its subsidiaries, and the Group's interests in associates and joint ventures on the basis set out below.

A subsidiary is an entity over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The purchase method of accounting is used to account for the acquisition of subsidiaries by the Group. The cost of acquisition includes the fair value at the acquisition date of any contingent consideration. The Group recognises the non-controlling interest's proportionate share of the recognised identifiable net assets of the acquired subsidiary. In a business combination achieved in stages, the Group remeasures its previously held interest in the acquiree at its acquisition-date fair value and recognises the resulting gain or loss in the profit and loss account. Changes in a parent's ownership interest in a subsidiary that do not result in the loss of control are accounted for as equity transactions. When control over a previous subsidiary is lost, any remaining interest in the entity is remeasured at fair value and the resulting gain or loss is recognised in the profit and loss account.

All material inter-company transactions, balances and unrealised gains and deficits on transactions between Group companies have been eliminated.

An associate is an entity, not being a subsidiary or joint venture, over which the Group exercises significant influence. A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.2 Consolidation (continued)

Associates and joint ventures are accounted for in the consolidated financial statements using the equity method of accounting and are initially recorded at cost. The Group's investment in associates and joint ventures includes goodwill (net of any accumulated impairment loss) identified on acquisition. The Group's share of its post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are included in the carrying amount of the associates and joint ventures. Its share of post-acquisition profit and loss is recognised in the consolidated profit and loss account.

Profits and losses resulting from upstream and downstream transactions between the Group and its associates and joint ventures are recognised in the consolidated financial statements only to the extent of unrelated investor's interests in the associates and joint ventures.

The results of subsidiaries, associates and joint ventures are included or excluded from the consolidated financial statements from the effective dates of acquisition or disposal, respectively. The results of entities other than subsidiaries, associates and joint ventures are included to the extent of dividends received when the right to receive such dividend is established.

Non-controlling interests represent the proportion of the results and net assets of subsidiaries and their associates and joint ventures not attributable to the Group.

### 2.3 Property, Plant and Equipment

Freehold land and buildings, and the building component of owner-occupied leasehold properties are stated at cost less any accumulated depreciation and impairment loss. The cost of property, plant and equipment includes expenditure that is directly attributable to the acquisition of the items. Mining properties, which are contractual rights to mine and own coal reserves in specified concession areas, and other assets are stated at historical cost or at fair value if acquired as part of a business combination, less accumulated depreciation and impairment loss. Cost of mining properties includes expenditure to restore and rehabilitate coal mining areas following the completion of production.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit and loss account during the financial year in which they are incurred.

Freehold land is not depreciated. Mining properties are depreciated using the unit of production method. Depreciation of all other assets is calculated using the straight line method to allocate the cost of each asset to their residual values over their estimated useful lives at the following annual rates:

Building and leasehold improvements	3 $\frac{1}{3}$ % - 50%
Plant and machinery	5% - 50%
Office furniture, fixtures and equipment	10% - 50%
Transportation equipment and motor vehicles	4% - 50%

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed at each balance sheet date and adjusted, if appropriate.

On disposal of property, plant and equipment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the profit and loss account.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31st December 2017

### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.4 Bearer Plants and Agricultural Produce

Bearer plants are stated at cost less any accumulated depreciation and impairment loss. The cost of bearer plants includes costs incurred for field preparation, planting, fertilising and maintenance, capitalisation of borrowing costs incurred on loans used to finance the development of immature bearer plants and an allocation of other indirect costs based on planted hectares. Bearer plants are considered mature within three to four years after planting and generating fresh fruit bunches which average four to six tonnes per hectare per year. Depreciation of mature bearer plants commences in the year when the bearer plants are mature using the straight-line method over the estimated useful life of 20 years.

Agricultural produce growing on bearer plants comprise oil palm fruits which are measured at fair value. Changes in fair value are recorded in the profit and loss account.

#### 2.5 Investment Properties

Investment properties are properties, including those held under operating leases, held for long-term rental yields or capital gains, but their business model does not necessarily envisage that the properties will be held for their entire useful lives. Investment properties are stated at fair value, representing estimated open market value determined annually by independent qualified valuers who have recent experience in the location and category of the investment property being valued. Changes in fair values are recorded in the profit and loss account. Investment properties under development are measured at cost until their fair values become reliably measurable or construction is completed (whichever is earlier).

#### 2.6 Intangible Assets

##### i) Goodwill

Goodwill represents the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the acquisition-date fair value of any previously held equity interest in the acquiree over the acquisition-date fair value of the net identifiable assets acquired. Non-controlling interests are measured at their proportionate share of the net identifiable assets at the acquisition date. If the cost of acquisition is less than the fair value of the net assets acquired, the difference is recognised directly in the profit and loss account. Goodwill on acquisition of associates and joint ventures is included in interests in associates and joint ventures while goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill on acquisition of subsidiaries is tested annually for impairment and carried at cost less accumulated impairment loss. Goodwill is allocated to cash-generating units or groups of cash-generating units for the purpose of impairment testing.

The profit or loss on disposal of subsidiaries, associates and joint ventures is stated after deducting the carrying amount of goodwill relating to the entity sold.

##### ii) Franchise rights

Franchise rights, which are rights under franchise agreements, are separately identified intangible assets acquired as part of a business combination. These franchise agreements are deemed to have indefinite lives because either they do not have any term of expiry or their renewal by the Group would be probable and would not involve significant costs, taking into account the history of renewal and the relationships between the franchisee and contracting parties. Franchise rights are not amortised, but are tested annually for impairment and carried at cost less accumulated impairment loss.

##### iii) Concession rights

Concession rights are operating rights for toll roads under service concession agreements. The cost of the construction services is amortised based on traffic volume projections over the period of the concession.

## **2 SIGNIFICANT ACCOUNTING POLICIES (continued)**

### **2.6 Intangible Assets (continued)**

- iv) Customer acquisition costs  
Customer acquisition costs which are directly related to insurance contracts, such as commissions, are capitalised and subsequently amortised over the lives of the contracts that range from 1 to 5 years.
- v) Deferred exploration costs  
Exploration costs are capitalised when the rights of tenure of a coal mining area are current and it is considered probable that the costs will be recouped through successful development and exploitation of the area. Deferred exploration costs are amortised using the unit of production method, and are assessed for impairment if facts and circumstances indicate that an impairment may exist.
- vi) Computer software  
Computer software is stated at cost less accumulated amortisation and impairment loss. These costs are amortised using the straight line method over their estimated useful lives that range from 1 to 9 years.

### **2.7 Leasehold Land Use Rights**

Leasehold land use rights are payments to acquire long-term interests in owner-occupied property. Leasehold land use rights acquired by way of a business combination are measured at their fair values at the acquisition date. For subsequent measurement, leasehold land use rights are amortised over the useful lives of the leases which include the renewal period if the leases can be renewed without significant cost. The estimated useful lives range from 1 to 94 years.

### **2.8 Impairment of Non-financial Assets**

Assets that are subject to amortisation and depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Assets that have an indefinite useful life, for example goodwill, are not subject to amortisation and are tested annually for impairment. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount which is the higher of an asset's fair value less cost to sell and value-in-use. For the purpose of assessing impairment, assets are grouped at the lowest level for which there is separately identifiable cash flows. Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment annually.

### **2.9 Financial Assets**

Financial assets are initially recognised at fair value plus transaction costs. Subsequent measurement of financial assets depends on the classification of the financial assets.

The Group classifies its financial assets in the following categories: loans and receivables, available-for-sale financial assets and held-to-maturity financial assets. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

- i) Loans and receivables  
Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables are carried at amortised cost using the effective interest method, less impairment allowance. They are included in current assets, except for maturities greater than 12 months after the balance sheet date. These are classified as non-current assets. Loans and receivables are classified as "debtors" in the balance sheet.

## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

### **2 SIGNIFICANT ACCOUNTING POLICIES (continued)**

#### **2.9 Financial Assets (continued)**

ii) Available-for-sale financial assets

Available-for-sale financial assets are non-derivatives that are either designated in this category or not classified in any other categories. They are stated at fair values and are included in non-current assets unless management intends to dispose of the investment within 12 months of the balance sheet date. Unrealised gains and losses arising from changes in the fair value of these investments are recognised in other comprehensive income and accumulated under equity in the fair value reserve. On disposal of investments or when an investment is determined to be impaired, the cumulative gains and losses previously deferred in equity is recognised in the profit and loss account.

iii) Held-to-maturity financial assets

Held-to-maturity financial assets are non-derivative financial assets with fixed or determinable payments and fixed maturities that the Group's management has the positive intention and ability to hold to maturity. Held-to-maturity financial assets are carried at amortised cost using the effective interest method.

All purchases and sales of investments are recognised on the trade date, which is the date that the Group commits to purchase or sell the investment.

The fair values of quoted financial assets are based on current market prices. If the market for a financial asset is not active (and for unquoted securities), the Group establishes fair values by using valuation techniques. These include the use of recent arm's length transactions, reference to other instruments that are substantially the same, or discounted cash flow analysis.

The Group assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. In the case of equity investments classified as available-for-sale, a significant or prolonged decline in the fair value of the investment below its cost is considered in determining whether the investments are impaired. If any such evidence exists for available-for-sale financial assets, the cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the profit and loss account) is removed from the fair value reserve within equity and recognised in the profit and loss account. Impairment testing of debtors is described in Note 2.13.

#### **2.10 Investments in Subsidiaries, Associates and Joint Ventures**

Investments in subsidiaries, associates and joint ventures are stated in the financial statements of the Company at cost. When an indication of impairment exists, the carrying amount of the investment is written down immediately to its recoverable amount. The write-down is charged to the profit and loss account.

#### **2.11 Properties for Sale**

Properties for sale, which comprise land and buildings held for resale, are stated at the lower of cost and net realisable value. The cost of properties for sale comprises land costs, and construction and other development costs.

#### **2.12 Stocks**

Stocks are stated at the lower of cost and net realisable value. Cost is generally determined using the first-in, first-out method, specific identification method and weighted average method. The cost of finished goods and work in progress comprises goods held for resale, raw materials, labour and an appropriate portion of overheads. The net realisable value is the estimated selling price in the ordinary course of business, less the cost of completion and selling expenses.



## **2 SIGNIFICANT ACCOUNTING POLICIES (continued)**

### **2.13 Debtors**

Debtors, excluding derivative financial instruments, are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, except where the effect of discounting would be immaterial, less allowance for impairment. Repossessed assets of financial services companies, which represent collateral obtained from customers towards settlement of receivables that are in default, are measured at the lower of cost of the carrying amount of the debtors in default and fair value less costs to sell. The financial services company is given the right by the customers to sell the repossessed collateral. Any excess of proceeds from the sale over the outstanding receivables is refunded to the customer.

An allowance for impairment of debtors is established when there is objective evidence that the outstanding amounts will not be collected. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the debtors are impaired. The amount of the allowance is the difference between the asset's carrying amount and the present value of the estimated future cash flows, discounted at the effective interest rate. The amount of the allowance is recognised in the profit and loss account. Bad debts are written off as soon as it is established that these are irrecoverable. Debtors with maturities greater than 12 months after the balance sheet date are classified under non-current assets.

### **2.14 Cash and Cash Equivalents**

For the purpose of the statement of cash flows, cash and cash equivalents comprise deposits with banks and financial institutions, bank and cash balances, net of bank overdrafts. In the balance sheet, bank overdrafts are included under current borrowings.

### **2.15 Borrowings**

Borrowings are initially stated at fair value, net of transaction costs incurred. In subsequent periods, borrowings are stated at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liabilities for at least 12 months after the balance sheet date. Borrowing costs that are not used in financing the acquisition or construction of qualifying assets, are recognised as an expense in the period in which they are incurred.

### **2.16 Provisions**

Provisions are recognised when the Group has present legal or constructive obligations as a result of past events, it is more likely than not that an outflow of economic resources embodying economic benefits will be required to settle the obligations, and a reliable estimate of the amount of the obligation can be made.

- i) **Warranty and goodwill expenses**  
The Group recognises the estimated liability that falls due under the warranty terms offered on sale of new and used vehicles beyond that which is reimbursed by the manufacturer. The provision is calculated based on the past history of repairs.
- ii) **Closure costs**  
The Group recognises a provision for closure costs when legal or constructive obligations arise on closure or disposal of businesses.
- iii) **Statutory employee entitlements**  
The Group recognises a provision for statutory employee entitlements which are related to long service leave and service awards in Indonesia.

### **2.17 Creditors**

Creditors, excluding derivative financial instruments, are initially measured at fair value, and subsequently measured at amortised cost, using the effective interest method. Creditors are classified under non-current liabilities unless their maturities are within 12 months after the balance sheet date.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31st December 2017

### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.18 Employee Benefits

i) Pension obligations

The Group operates a number of defined benefit and defined contribution plans.

Pension accounting costs for defined benefit plans are assessed using the projected unit credit method. Under this method, the costs of providing pensions are charged to the profit and loss account spreading the regular cost over the service lives of employees in accordance with the advice of qualified actuaries, who carry out a full valuation of major plans every year. The pension obligations are measured as the present value of the estimated future cash outflows by reference to market yields on government bonds which have terms to maturity approximating the terms of the related liability. Plan assets are measured at fair value. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the year in which they occur, and are recognised in other comprehensive income and accumulated under equity in the revenue reserve. Past service costs are recognised immediately in the profit and loss account.

The Group pays fixed contributions into separate entities for defined contribution plans and has no legal or constructive obligations once the contributions are paid. The Group's contributions to the defined contribution plans are charged to the consolidated profit and loss account in the period to which the contributions relate.

ii) Share-based compensation

The fair value of the employee services received in exchange for the grant of the options in respect of shares in the Company or in its subsidiaries is recognised as an expense. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options on the grant date, excluding the impact of non-market vesting conditions. At each balance sheet date, the entity revises its estimates of the number of options that are expected to become exercisable. It recognises the impact of the revision of original estimates, if any, in the profit and loss account, and a corresponding adjustment to share option reserve over the remaining vesting period.

The proceeds received net of any transaction costs are credited to share capital when the options are exercised.

iii) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for leave as a result of services rendered by employees up to the balance sheet date.

#### 2.19 Foreign Currencies

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The functional currency of the Company is the Singapore Dollar. The financial statements of the Group and the Company are presented in United States Dollars to serve the needs of the readers of the Group's and the Company's financial statements who are spread globally and reflects the international nature of the Group.

Foreign currency transactions of each entity in the Group are translated into its functional currency using the exchange rates prevailing at the dates of the transactions. Foreign currency monetary assets and liabilities are translated into the functional currency at the rates of exchange prevailing at the balance sheet date. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation of monetary assets and liabilities denominated in foreign currencies, are recognised in the profit and loss account, except when recognised in other comprehensive income and accumulated under equity in the hedging reserve as qualifying cash flow hedges.

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.19 Foreign Currencies (continued)

Changes in the fair value of monetary securities denominated in foreign currency classified as available-for-sale are analysed between translation differences resulting from changes in the amortised cost of the security, and other changes in the carrying amount of the security. Translation differences are recognised in the profit and loss account, and other changes in carrying amount are recognised in other comprehensive income and accumulated under equity in the fair value reserve. Translation differences on non-monetary financial assets and liabilities are recognised in other comprehensive income and accumulated under equity in the fair value reserve.

For the purpose of consolidation, the balance sheets of foreign entities are translated into the Group's presentation currency in United States Dollars at the rates of exchange prevailing at the balance sheet date and the results of foreign entities are translated into United States Dollars at the average exchange rates for the financial year. The resulting exchange differences are recognised in other comprehensive income and accumulated in equity under the translation reserve. On disposal, these translation differences are recognised in the profit and loss account as part of the gain or loss on sale. None of the Group's entities has the currency of a hyperinflationary economy.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the rate of exchange prevailing at the balance sheet date. For the purpose of presenting the financial statements of the Company in United States Dollars, assets and liabilities of the Company are translated at the rates of exchange prevailing at the balance sheet date, the results of the Company are translated at the average exchange rates for the financial year and share capital and reserves are translated at the exchange rates prevailing at the dates of the transactions. The resulting exchange differences are taken to the Company's translation reserve.

The exchange rates used for translating assets and liabilities at the balance sheet date are US\$1=S\$1.3370 (2016: US\$1=S\$1.4449), US\$1=RM4.0650 (2016: US\$1=RM4.4852), US\$1=IDR13,548 (2016: US\$1=IDR13,436), US\$1=VND22,704 (2016: US\$1=VND22,765) and US\$1=THB32.689 (2016: US\$1=THB35.809).

The exchange rates used for translating the results for the year are US\$1=S\$1.37570 (2016: US\$1=S\$1.38327), US\$1=RM4.2820 (2016: US\$1=RM4.1462), US\$1=IDR13,400 (2016: US\$1=IDR13,330), US\$1=VND22,719 (2016: US\$1=VND22,373) and US\$1=THB33.820 (2016: US\$1=THB35.271).

### 2.20 Revenue Recognition

Revenue is measured at the fair value of the consideration received and receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts and sales related taxes. The Group recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the entity and when specific criteria have been met for each of the Group's activities as described below. The amount of revenue is not considered to be reliably measurable until all contingencies relating to the sale have been resolved.

- i) Revenue from the sale of goods is recognised on the transfer of significant risks and rewards of ownership, which generally coincides with the time when the goods are delivered to customers.
- ii) Receipts under operating leases are accounted for on an accrual basis over the lease terms.
- iii) Revenue from a contract to provide services is recognised by reference to the stage of completion of the contract.
- iv) Revenue from consumer financing and finance leases is recognised over the term of the respective contracts based on a constant rate of return on the net investment.
- v) Interest income is recognised on a time proportion basis taking into account the principal amounts outstanding and the interest rates applicable.
- vi) Dividend income is recognised when the right to receive payment is established.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31st December 2017

### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.21 Tax

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit and loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Group operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

Deferred tax is provided in full using the liability method on temporary differences arising between the tax bases of assets and liabilities and their carrying values. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Provision for deferred tax is made on the revaluation of certain non-current assets and, in relation to business acquisitions, on the difference between the fair values of the net assets acquired and their tax bases. Deferred tax is provided on temporary differences associated with investments in subsidiaries, associates and joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

#### 2.22 Leases

i) Finance leases – Group is the lessee

The Group leases certain property, plant and equipment. Leases of property, plant and equipment where the Group has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the commencement of the lease at the lower of the fair value of the leased property, plant and equipment and the present value of the minimum lease payments.

Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in other long-term borrowings, except for those with maturities of less than 12 months which are included in current borrowings. The interest element of the finance cost is charged to the profit and loss account over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the shorter of the useful lives of the assets or the lease term.

ii) Operating leases – Group is the lessee

Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Payments made under operating leases (net of any incentives received from the lessor) are charged to the profit and loss account on a straight line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

## **2 SIGNIFICANT ACCOUNTING POLICIES (continued)**

### **2.22 Leases (continued)**

iii) Finance leases – Group is the lessor

When assets are leased out under a finance lease, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Revenue from finance leases is recognised over the term of the respective contracts based on a constant periodic rate of return on the net investment.

iv) Operating leases – Group is the lessor

The Group leases out certain property, plant and equipment and investment properties. Rental income (net of any incentives given to lessees) is recognised on a straight line basis over the lease term.

### **2.23 Non-current Assets held for Sale**

Non-current assets are classified as assets held for sale and stated at the lower of carrying amount and fair value less costs to sell if their carrying amount is recovered principally through a sale transaction rather than through continuing use. Once classified as held for sale, the assets are no longer amortised or depreciated.

### **2.24 Insurance Contracts**

Insurance contracts are those contracts that transfer significant insurance risk. Premiums are recognised as revenue (earned premiums) proportionately over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the balance sheet date is reported as the unearned premium liability.

Claims and loss adjustment expenses are charged to profit and loss account as incurred based on the estimated liabilities for compensation owed to contract holders or third parties damaged by the contract holders. They include direct and indirect claims settlement costs and arise from events that have occurred up to the balance sheet date even if they have not yet been reported to the Group. The Group does not discount its liabilities for unpaid claims. Liabilities for unpaid claims are estimated using the input of assessments for individual cases reported to the Group and statistical analysis for the claims incurred but not reported.

### **2.25 Financial Guarantee Contracts**

Financial guarantee contracts under which the Group accepts significant risk from a third party by agreeing to compensate that party on the occurrence of a specified uncertain future event are accounted for in a manner similar to insurance contracts. Provisions are recognised when it is probable that the guarantee will be called upon and an outflow of resources embodying economic benefits will be required to settle the obligations.

### **2.26 Offsetting Financial Instruments**

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**2 SIGNIFICANT ACCOUNTING POLICIES (continued)****2.27 Non-trading Items**

Non-trading items are separately identified to provide greater understanding of the Group's underlying business performance. Items classified as non-trading items include fair value gains or losses on revaluation of investment properties and agricultural produce; gains and losses arising from sale of businesses, investments and properties; impairment of non-depreciable intangible assets and other investments; provisions for closure of businesses; acquisition-related costs in business combinations and other credits and charges of a non-recurring nature that require inclusion in order to provide additional insight into the Group's underlying business performance.

**2.28 Derivative Financial Instruments**

The Group only enters into derivative financial instruments in order to hedge underlying exposures. Derivative financial instruments are initially recognised in the balance sheet at fair value on the date a derivative contract is entered into and subsequently remeasured at their fair values. The method of recognising the resulting gain or loss is dependent on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. On the date a derivative contract is entered into, the Group designates certain derivatives as either a hedge of the fair value of a recognised asset or liability (fair value hedge), a hedge of a forecasted transaction or of the foreign currency risk on a firm commitment (cash flow hedge) or a hedge of a net investment in a foreign entity (net investment hedge).

Changes in the fair value of derivatives that are designated and qualify as fair value hedges and that are highly effective, are recorded in the profit and loss account, along with any changes in the fair value of the hedged asset or liability that is attributable to the hedged risk. The gain or loss relating to the ineffective portion is recognised in the profit and loss account. When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria of hedge accounting, the cumulative adjustment to the carrying amount of a hedged item, for which the effective interest method is used, is amortised to the profit and loss account over the residual period to maturity.

Changes in the fair value of derivatives that are designated and qualify as cash flow hedges and that are highly effective, are recognised in other comprehensive income and accumulated in equity under the hedging reserve. Changes in the fair value relating to the ineffective portion are recognised immediately in the profit and loss account. Where the forecasted transaction or firm commitment results in the recognition of a non-financial asset or of a non-financial liability, the gains and losses previously deferred in equity are transferred from hedging reserve and included in the initial measurement of the cost of the asset or liability. Otherwise, amounts deferred in equity are transferred to the profit and loss account and classified as income or expense in the same period during which the hedged firm commitment or forecasted transaction affects the profit and loss account. When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in hedging reserve at that time remains in equity and is recognised when the committed or forecasted transaction ultimately is recognised in the profit and loss account. When a committed or forecasted transaction is no longer expected to occur, the cumulative gain or loss that was reported in hedging reserve is immediately transferred to the profit and loss account.

Certain derivative transactions, while providing effective economic hedges under the Group's risk management policies, do not qualify for hedge accounting under the specific rules in IAS 39. Changes in the fair value of any derivative instruments that do not qualify for hedge accounting under IAS 39 are recognised immediately in the profit and loss account.

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.28 Derivative Financial Instruments (continued)

Hedges of net investments in foreign entities are accounted for on a similar basis to that used for cash flow hedges. Changes in the fair value of the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income and accumulated in equity under the translation reserve; changes in the fair value relating to the ineffective portion is recognised immediately in the profit and loss account.

The fair value of derivative financial instruments is classified as a non-current asset or liability if the remaining maturities of the derivative financial instruments are greater than 12 months.

### 2.29 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Board who is responsible for allocating resources and assessing performance of the operating segments.

### 2.30 Dividends

Interim dividends are recorded during the financial year in which they are declared payable. Final dividends are recorded during the financial year in which the dividends are approved by the shareholders.

### 2.31 Share Capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### 2.32 Financial Risk Management

#### i) Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.

The Group co-ordinates, under the directions of the directors, financial risk management policies and their implementation on a group-wide basis. The Group's treasury policies are designed to manage the financial impact of fluctuations in interest rates and exchange rates and to minimise the Group's financial risks. The Group uses derivative financial instruments, principally interest rate swaps, caps and collars, cross-currency swaps, forward foreign exchange contracts and forward currency options as appropriate for hedging transactions and managing the Group's assets and liabilities in accordance with the Group's financial risk management policies. Financial derivative contracts are executed between third party banks and the Group entity that is directly exposed to the risk being hedged. It is the Group's policy not to enter into derivative transactions for speculative purposes. The notional amounts and fair values of derivative financial instruments at 31st December 2017 are disclosed in Note 34.

#### a) Market risk

##### *Foreign exchange risk*

Entities within the Group are exposed to foreign exchange risk from future commercial transactions, net investments in foreign operations and net monetary assets and liabilities that are denominated in a currency that is not the entity's functional currency.

Entities in the Group use cross-currency swaps, forward foreign exchange contracts and foreign currency options in a consistent manner to hedge firm and anticipated foreign exchange commitments and manage their foreign exchange risk arising from future commercial transactions. The Group does not usually hedge its net investments in foreign operations except in circumstances where there is a material exposure arising from a currency that is anticipated to be volatile and the hedging is cost effective. Group entities are required to manage their foreign exchange risk against their functional currency. Foreign currency borrowings are swapped into the entity's functional currency using cross-currency swaps except where the foreign currency borrowings are repaid with cash flows generated in the same foreign currency. The purpose of these hedges is to mitigate the impact of movements in foreign exchange rates on assets and liabilities and the profit and loss account of the Group.



**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**2 SIGNIFICANT ACCOUNTING POLICIES (continued)****2.32 Financial Risk Management (continued)**

## i) Financial risk factors (continued)

## a) Market risk (continued)

*Foreign exchange risk (continued)*

Currency risks as defined by IFRS 7 arise on account of monetary assets and liabilities being denominated in a currency that is not the functional currency. At 31st December 2017, the Group's Indonesian Rupiah functional currency entities had United States Dollar denominated net monetary assets of US\$351.6 million (2016: US\$372.1 million). At 31st December 2017, if the United States Dollar had strengthened/weakened by 10% against the Indonesian Rupiah with all other variables held constant, the profit attributable to shareholders of the Company would have been US\$8.7 million higher/lower (2016: US\$7.0 million), arising mainly from foreign exchange gains/losses taken to the profit and loss account on translation. The sensitivity analysis ignores any offsetting foreign exchange factors and has been determined assuming that the change in foreign exchange rates had occurred at the balance sheet date. The stated change represents management's assessment of reasonably possible changes in foreign exchange rates over the period until the next annual balance sheet date. There are no other significant monetary balances held by Group entities at 31st December 2017 that are denominated in a non-functional currency other than the cross currency swap contracts with contract amounts of US\$1,914.9 million (2016: US\$1,604.3 million). Differences resulting from the translation of financial statements into the Group's presentation currency are not taken into consideration.

Since the Group manages the interdependencies between foreign exchange risk and interest rate risk of foreign currency borrowings using cross-currency swaps, the sensitivity analysis on financial impacts arising from cross-currency swaps is included in the sensitivity assessment on interest rates under the interest rate risk section.

*Interest rate risk*

The Group is exposed to interest rate risk through the impact of rate changes on interest-bearing liabilities and assets. These exposures are managed partly by using natural hedges that arise from offsetting interest rate sensitive assets and liabilities, and partly through fixed rate borrowings and the use of interest rate swaps, caps and collars. The Group monitors interest rate exposure on a monthly basis by currency and business unit, taking into consideration proposed financing and hedging arrangements. The Group's guideline is to maintain 40% - 60% of its gross borrowings, exclusive of the financial services companies, in fixed rate instruments. The financial services companies borrow predominantly at a fixed rate. The interest rate profile of the Group's borrowings after taking into account hedging transactions are set out in Note 25.

Cash flow interest rate risk is the risk that changes in market interest rates will impact cash flows arising from variable rate financial instruments. Borrowings at floating rates therefore expose the Group to cash flow interest rate risk. The Group manages this risk by using forward rate agreements to a maturity of one year, and by entering into interest rate swaps, caps and collars for a maturity of up to five years. Forward rate agreements and interest rate swaps have the economic effect of converting borrowings from floating rate to fixed rate, caps provide protection against a rise in floating rates above a pre-determined rate, and collars combine the purchase of a cap and the sale of a floor to specify a range in which an interest rate will fluctuate.

Fair value interest rate risk is the risk that the value of a financial asset or liability and derivative financial instrument will fluctuate because of changes in market interest rates. The Group may manage its fair value interest rate risk by entering into interest rate swaps which have the economic effect of converting borrowings from fixed rate to floating rate, to maintain the Group's fixed rate instruments within the Group's guideline.



## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.32 Financial Risk Management (continued)

#### i) Financial risk factors (continued)

##### a) Market risk (continued)

###### *Interest rate risk (continued)*

At 31st December 2017, if interest rates had been 100 basis points higher/lower with all other variables held constant, the Group's profit after tax would have been US\$4.7 million (2016: US\$15.6 million) higher/lower and the hedging reserve would have been US\$33.0 million (2016: US\$17.7 million) higher/lower as a result of fair value changes to cash flow hedges. The sensitivity analysis has been determined assuming that the change in interest rates had occurred at the balance sheet date and had been applied to the exposure to interest rate risk for both derivative and non-derivative financial instruments in existence at that date. There is no significant variation in the sensitivity analysis as a result of interest rate caps and collars. The 100 basis point increase or decrease represents management's assessment of a reasonable possible change in those interest rates, specifically the Indonesian rates, which have the most impact on the Group over the period until the next annual balance sheet date. In the case of effective fair value hedges, changes in fair value of the hedged items caused by interest rate movements balance out in the profit and loss account against changes in the fair value of the hedging instruments. Changes in market interest rates affect the interest income or expense of non-derivative variable-interest financial instruments, the interest payments of which are not designated as hedged items of cash flow hedges against interest rate risks. As a consequence, they are included in the calculation of profit after tax sensitivities. Changes in market interest rates of financial instruments that were designated as hedging instruments in a cash flow hedge to hedge payment fluctuations resulting from interest rate movements affect the hedging reserves and are therefore taken into consideration in the equity-related sensitivity calculations.

###### *Price risk*

The Group is exposed to securities price risk because of quoted and unquoted investments which are available-for-sale and held by the Group at fair value. Gains and losses arising from changes in the fair value of these investments are recognised in other comprehensive income and accumulated under equity in the fair value reserve. The performance of the Group's quoted and unquoted available-for-sale investments are monitored regularly, together with a regular assessment of their relevance to the Group's long-term strategic plans. Details of the Group's available-for-sale investments are contained in Note 17.

Available-for-sale investments are unhedged. At 31st December 2017, if the price of quoted and unquoted available-for-sale investments had been 30% higher/lower with all other variables held constant, total equity would have been US\$586.8 million (2016: US\$150.2 million) higher/lower. The sensitivity analysis has been determined based on a reasonable expectation of possible valuation volatility over the next 12 months.

The Group is exposed to financial risks arising from changes in commodity prices, primarily crude palm oil and coal. The Group considers the outlook for crude palm oil and coal regularly in considering the need for active financial risk management. The Group's policy is generally not to hedge commodity price risk, although limited hedging may be undertaken for strategic reasons. To mitigate or hedge the price risk, Group companies may enter into a forward contract to buy the commodity at a fixed price at a future date, or a forward contract to sell the commodity at a fixed price at a future date.

## NOTES TO THE FINANCIAL STATEMENTS (continued)

For the year ended 31st December 2017

### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

i) Financial risk factors (continued)

b) Credit risk

The Group's credit risk is primarily attributable to deposits with banks, credit exposures to customers and derivative financial instruments with a positive fair value. The Group has credit policies in place and the exposures to these credit risks are monitored on an ongoing basis.

The Group manages its deposits with banks and financial institutions and transactions involving derivative financial instruments by monitoring credit ratings and capital adequacy ratios of counterparties, limiting the aggregate risk to any individual counterparty. The utilisation of credit limits is regularly monitored. At 31st December 2017, deposits with banks and financial institutions amounted to US\$2,631.7 million (2016: US\$2,457.7 million) of which 20% (2016: 24%) were made to financial institutions with credit ratings of no less than A- (Fitch). This is because in Indonesia, it may be necessary to deposit money with banks that have a lower credit rating. However, the Group only enters into derivative transactions with counterparties which have credit ratings of at least investment grade. Management does not expect any counterparty to fail to meet its obligations.

In respect of credit exposures to customers, the Group has policies in place to ensure that sales on credit without collateral are made principally to corporate companies with an appropriate credit history and credit insurance is purchased for businesses where it is economically effective. The Group normally obtains collateral over motor vehicles and motorcycles from consumer financing debtors towards settlement of receivables. Customers give the right to the Group to sell the repossessed collateral or take any other action to settle the outstanding receivable. Sales to other customers are made in cash or by major credit cards.

The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet after deducting any impairment allowance. The Group's exposure to credit risk arising from consumer financing and trade debtors, and derivative financial instruments with a positive fair value are set out in Note 21. The Group's exposure to credit risk arising from deposits and balances with banks and financial institutions is set out in Note 22.

c) Liquidity risk

Prudent liquidity risk management includes managing the profile of debt maturities and funding sources, maintaining sufficient cash and marketable securities, and ensuring the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The Group's ability to fund its existing and prospective debt requirements is managed by maintaining diversified funding sources with adequate committed funding lines of evenly spread debt maturities from high quality lenders, and by monitoring rolling short-term forecasts of the Group's cash and gross debt on the basis of expected cash flows. In addition, long-term cash flows are projected to assist with the Group's long-term debt financing plans.

At 31st December 2017, total available committed and uncommitted borrowing facilities amounted to US\$11,035.1 million (2016: US\$8,274.4 million) of which US\$6,858.3 million (2016: US\$5,310.6 million) was drawn down. Undrawn committed facilities, in the form of revolving credit and term loan facilities, totalled US\$2,749.5 million (2016: US\$1,546.0 million).

The following table analyses the Group's non-derivative financial liabilities, derivative financial liabilities and estimated losses on insurance contracts into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity dates. Derivative financial liabilities are included in the analysis if their contractual maturities are essential for an understanding of the timing of the cash flows. The amounts disclosed in the table are the contractual undiscounted cash flows.

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.32 Financial Risk Management (continued)

- i) Financial risk factors (continued)
- c) Liquidity risk (continued)

	Within one year US\$m	Between one and two years US\$m	Between two and three years US\$m	Between three and four years US\$m	Between four and five years US\$m	Beyond five years US\$m	Total US\$m
<b>2017</b>							
Borrowings	4,842.2	1,204.6	710.9	116.7	596.4	–	7,470.8
Finance lease liabilities	3.5	0.9	0.2	–	–	–	4.6
Creditors	3,409.5	0.4	1.0	1.3	1.2	4.9	3,418.3
Net settled derivative financial instruments	0.3	–	–	–	–	–	0.3
Gross settled derivative financial instruments							
– inflow	1,066.5	453.1	201.2	68.1	316.4	–	2,105.3
– outflow	1,099.1	472.8	217.9	82.1	327.2	–	2,199.1
Estimated losses on insurance contracts	148.9	–	–	–	–	–	148.9
<b>2016</b>							
Borrowings	3,676.7	1,286.9	712.8	16.6	–	–	5,693.0
Finance lease liabilities	52.8	3.5	0.9	0.2	–	–	57.4
Creditors	2,553.4	–	0.4	1.0	1.3	6.1	2,562.2
Net settled derivative financial instruments	–	–	–	–	–	–	–
Gross settled derivative financial instruments							
– inflow	1,008.3	588.6	148.1	–	–	–	1,745.0
– outflow	1,006.7	590.6	140.4	–	–	–	1,737.7
Estimated losses on insurance contracts	152.7	–	–	–	–	–	152.7

- ii) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern while seeking to maximise benefits to shareholders and other stakeholders. Capital is total equity as shown in the consolidated balance sheet plus net debt.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditure and projected strategic investment opportunities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, purchase Group shares, return capital to shareholders, issue new shares or sell assets to reduce debt.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**2 SIGNIFICANT ACCOUNTING POLICIES (continued)****2.32 Financial Risk Management (continued)**

## ii) Capital management (continued)

The Group monitors capital on the basis of the Group's consolidated gearing ratio and consolidated interest cover. The gearing ratio is calculated as net debt divided by total equity. Net debt is calculated as total borrowings less bank balances and other liquid funds. Interest cover is calculated as underlying operating profit and share of results of associates and joint ventures divided by net financing charges. The relevant ratios are monitored both inclusive and exclusive of the Group's financial services companies, which by their nature are generally more leveraged than the Group's other businesses. The Group does not have a defined gearing or interest cover benchmark or range.

The financing activities of PT Astra International Tbk ("Astra") are subject to a minimum paid-up capital requirement of Rp1,400 billion (2016: Rp1,400 billion), in aggregate. The insurance activities of Astra are subject to a minimum solvency ratio of 120% calculated in accordance with requirements set out by the Ministry of Finance in Indonesia, and a minimum paid-up capital requirement of Rp100 billion (2016: Rp100 billion), in aggregate. The Group had complied with all externally imposed capital requirements throughout the reporting period.

The gearing ratios at 31st December 2017 and 2016 were as follows:

	Group	
	2017	2016
Gearing ratio excluding financial services companies	6%	–
Gearing ratio including financial services companies	31%	24%
Interest cover excluding financial services companies	32 times	29 times
Interest cover including financial services companies	50 times	47 times

The Group did not have gearing ratios excluding financial services companies at 31st December 2016 as it was in a net cash position.

## iii) Fair value estimation

## a) Financial instruments that are measured at fair value

For financial instruments that are measured at fair value in the balance sheet, the corresponding fair value measurements are disclosed by level of the following fair value measurement hierarchy:

*Quoted prices (unadjusted) in active markets for identical assets or liabilities ("quoted prices in active markets")*

The fair value of quoted securities, which are classified as available-for-sale, is based on quoted prices in active markets at the balance sheet date. The quoted market price used for listed investments held by the Group is the current bid price.

*Inputs other than quoted prices in active markets that are observable for the asset or liability, either directly or indirectly ("observable current market transactions")*

The fair value of derivative financial instruments is determined using rates quoted by the Group's bankers at the balance sheet date. The rates for interest rate swaps and caps, cross-currency swaps and forward foreign exchange contracts are calculated by reference to the market interest rates and foreign exchange rates.

*Inputs for the asset or liability that are not based on observable market data ("unobservable inputs")*

The fair value of unlisted securities, which are classified as available-for-sale, is determined using valuation techniques by reference to observable current market transactions or the market prices of the underlying investments with certain degree of entity-specific estimates. There were no changes in valuation techniques during the year.

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.32 Financial Risk Management (continued)

#### iii) Fair value estimation (continued)

##### a) Financial instruments that are measured at fair value (continued)

The table below analyses financial instruments carried at fair value, by the levels in the fair value measurement hierarchy.

	Quoted prices in active markets US\$m	Observable current market transactions US\$m	Unobservable inputs US\$m	Total US\$m
<b>2017</b>				
<b>Assets</b>				
Available-for-sale financial assets				
- listed securities	1,962.2	-	-	1,962.2
- unlisted investments	-	-	30.1	30.1
	1,962.2	-	30.1	1,992.3
Derivatives designated at fair value				
- through other comprehensive income	-	28.6	-	28.6
	1,962.2	28.6	30.1	2,020.9
<b>Liabilities</b>				
Contingent consideration payable				
	-	-	(8.8)	(8.8)
Derivatives designated at fair value				
- through other comprehensive income	-	(23.9)	-	(23.9)
- through profit and loss	-	(0.3)	-	(0.3)
	-	(24.2)	-	(24.2)
	-	(24.2)	(8.8)	(33.0)
<b>2016</b>				
<b>Assets</b>				
Available-for-sale financial assets				
- listed securities	507.7	-	-	507.7
- unlisted investments	-	-	38.0	38.0
	507.7	-	38.0	545.7
Derivatives designated at fair value				
- through other comprehensive income	-	71.6	-	71.6
	507.7	71.6	38.0	617.3
<b>Liabilities</b>				
Contingent consideration payable				
	-	-	(8.8)	(8.8)
Derivatives designated at fair value				
- through other comprehensive income	-	(18.9)	-	(18.9)
- through profit and loss	-	(0.7)	-	(0.7)
	-	(19.6)	-	(19.6)
	-	(19.6)	(8.8)	(28.4)

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**2 SIGNIFICANT ACCOUNTING POLICIES (continued)****2.32 Financial Risk Management (continued)**

## iii) Fair value estimation (continued)

## b) Financial instruments that are not measured at fair value

The fair values of current debtors, bank balances and other liquid funds, current creditors and current borrowings are assumed to approximate their carrying amounts due to the short-term maturities of these assets and liabilities.

The fair values of long-term borrowings disclosed are based on market prices or are estimated using the expected future payments discounted at market interest rates.

The table below analyses financial instruments by category.

	Loans and receivables US\$m	Derivatives used for hedging US\$m	Available- for-sale US\$m	Other financial instruments at amortised cost US\$m	Other financial instruments fair value through profit and loss US\$m	Total carrying amount US\$m	Fair value US\$m
<b>2017</b>							
<b>Assets</b>							
Investments	-	-	1,992.3	3.7	-	1,996.0	1,996.0
Debtors excluding prepayments, rental and other deposits	7,259.0	28.6	-	-	-	7,287.6	7,022.6
Bank balances and other liquid funds	2,639.8	-	-	-	-	2,639.8	2,639.8
	<b>9,898.8</b>	<b>28.6</b>	<b>1,992.3</b>	<b>3.7</b>	<b>-</b>	<b>11,923.4</b>	<b>11,628.4</b>
<b>Liabilities</b>							
Borrowings excluding finance lease liabilities	-	-	-	(6,853.8)	-	(6,853.8)	(6,865.5)
Finance lease liabilities	-	-	-	(4.5)	-	(4.5)	(4.5)
Creditors excluding non-financial liabilities	-	(24.2)	-	(3,409.6)	(8.8)	(3,442.6)	(3,442.6)
	-	<b>(24.2)</b>	-	<b>(10,267.9)</b>	<b>(8.8)</b>	<b>(10,300.9)</b>	<b>(10,312.6)</b>
<b>2016</b>							
<b>Assets</b>							
Investments	-	-	545.7	7.3	-	553.0	553.0
Debtors excluding prepayments, rental and other deposits	6,688.2	71.6	-	-	-	6,759.8	6,714.4
Bank balances and other liquid funds	2,465.7	-	-	-	-	2,465.7	2,465.7
	<b>9,153.9</b>	<b>71.6</b>	<b>545.7</b>	<b>7.3</b>	<b>-</b>	<b>9,778.5</b>	<b>9,733.1</b>
<b>Liabilities</b>							
Borrowings excluding finance lease liabilities	-	-	-	(5,255.0)	-	(5,255.0)	(5,268.2)
Finance lease liabilities	-	-	-	(55.6)	-	(55.6)	(55.6)
Creditors excluding non-financial liabilities	-	(19.6)	-	(2,553.4)	(8.8)	(2,581.8)	(2,581.8)
	-	<b>(19.6)</b>	-	<b>(7,864.0)</b>	<b>(8.8)</b>	<b>(7,892.4)</b>	<b>(7,905.6)</b>

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.33 Critical Accounting Estimates and Judgements

Estimates and judgements used in preparing the financial statements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant effect on the carrying amounts of assets and liabilities are discussed below.

i) Acquisition of subsidiaries, associates and joint ventures

The initial accounting on the acquisition of subsidiaries, associates and joint ventures involves identifying and determining the fair values to be assigned to the identifiable assets, liabilities and contingent liabilities of the acquired entities. The fair values of franchise rights, leasehold land use rights, concession rights, property, plant and equipment and investment properties are determined by independent, professionally qualified valuers by reference to comparable market prices or present value of expected net cash flows from the assets. Any changes in the assumptions used and estimates made in determining the fair values, and management's ability to measure reliably the contingent liabilities of the acquired entity will impact the carrying amount of these assets and liabilities.

On initial acquisition or acquisition of further interests in an entity, an assessment of the level of control or influence exercised by the Group is required. For entities where the Group has a shareholding of less than 50%, an assessment of the Group's level of voting rights, board representation and other indicators of influence is performed to consider whether the Group has de facto control, requiring consolidation of that entity, or significant influence, requiring classification as an associate.

ii) Impairment of assets

The Group tests annually whether goodwill and other non-financial assets that have indefinite useful lives have suffered any impairment. Other assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset or a cash generating unit is determined based on the higher of fair value less costs to sell or value-in-use calculations prepared on the basis of management's assumptions and estimates. Changing the key assumptions, including the amount of estimated coal reserves, discount rates or growth rates in the cash flow projections, could materially affect the value-in-use calculations.

The results of the impairment review undertaken at 31st December 2017 on the Group's indefinite-life franchise rights indicated that no impairment charge was necessary. If there is a significant increase in the discount rate and/or a significant adverse change to the projected performance of the business to which these rights attach, it may be necessary to take an impairment charge to the profit and loss account in the future.

In determining when an available-for-sale equity investment is impaired, significant judgement is required. In making this judgement, the Group evaluates, among other factors, the duration and extent to which the fair value of an investment is less than its cost, and the financial health of and near-term business outlook for the investee, including factors such as industry and sector performance, changes in technology and operational and financing cash flow.

Management undertook an impairment assessment on the basis that the carrying amount of the investment in Siam City Cement Public Company Limited ("SCCC") as at 31st December 2017 was higher than its fair value based on prevailing market share price. The determination of the recoverable amount requires significant judgements by management, particularly management's view on key internal inputs and external market conditions which impact future cash flows, discount rates and long-term growth rates. Based on management's assessment, as the recoverable amount determined using value-in-use computation is higher than the carrying amount of the investment, no impairment charge was recognised.

## **NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

### **2 SIGNIFICANT ACCOUNTING POLICIES (continued)**

#### **2.33 Critical Accounting Estimates and Judgements (continued)**

ii) Impairment of assets (continued)

Assessing the allowances for impairment of the amounts due from consumer financing debtors requires management to make complex and subjective judgements over both the timing of recognition and estimation of the amount of impairment required. Allowances for impairment are calculated on a collective basis for large homogeneous portfolios using models driven by a number of observable inputs and management assumptions. Assumptions and parameters used in the calculations are based on historical data and current customer credit data and include the delinquency status of the borrowers.

iii) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the provision for income taxes, particularly in Indonesia. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Deferred tax follows the way management expects to recover or settle the carrying amount of the related assets or liabilities, which management may expect to recover through use, sale or combination of both. Accordingly, deferred tax will be calculated at income tax rate, capital gains tax rate or combination of both. There is a rebuttable presumption in IFRS that investment properties measured at fair value are recovered by sale. Thus, deferred tax on revaluation of investment properties held by the Group are calculated at the capital gains tax rate.

Recognition of deferred tax assets, which principally relate to tax losses, depends on management's expectation of future taxable profit that will be available against which the tax losses can be utilised. The outcome of their actual utilisation may be different.



## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.33 Critical Accounting Estimates and Judgements (continued)

iv) Pension obligations

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost/income for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Group considers the interest rates of high quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liabilities.

Other key assumptions for pension obligations are based in part on current market conditions.

v) Non-trading items

The Group uses underlying business performance in its internal financial reporting to distinguish between the underlying profits and non-trading items. The identification of non-trading items requires judgement by management, but follows the consistent methodology as set out in the Group's accounting policies.

## 3 REVENUE

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Sale of goods	12,973.6	11,731.9	–	–
Rendering of services	3,554.4	2,918.4	2.2	2.1
Financial services	1,133.2	1,079.7	–	–
Dividends	–	–	428.5	345.1
Others	40.0	34.0	–	–
	17,701.2	15,764.0	430.7	347.2

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**4 NET OPERATING COSTS**

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Cost of sales and services rendered	<b>(14,283.5)</b>	(12,800.5)	–	–
Other operating income	<b>309.9</b>	269.7	<b>21.5</b>	0.4
Selling and distribution expenses	<b>(905.0)</b>	(712.7)	–	–
Administrative expenses	<b>(972.6)</b>	(911.1)	<b>(24.6)</b>	(23.3)
Other operating expenses	<b>(87.1)</b>	(109.7)	<b>(0.4)</b>	(0.1)
	<b>(15,938.3)</b>	(14,264.3)	<b>(3.5)</b>	(23.0)
The following credits/(charges) are included in net operating costs:				
Depreciation of:				
– property, plant and equipment (Note 12)	<b>(508.8)</b>	(488.3)	<b>(0.9)</b>	(0.8)
– bearer plants (Note 14)	<b>(24.4)</b>	(21.5)	–	–
Amortisation of:				
– intangible assets (Note 10)	<b>(63.4)</b>	(63.7)	–	–
– leasehold land use rights (Note 11)	<b>(37.2)</b>	(33.8)	–	–
Profit/(loss) on disposal of:				
– intangible assets	–	(1.0)	–	–
– leasehold land use rights	<b>1.5</b>	0.8	–	–
– property, plant and equipment	<b>2.8</b>	3.6	<b>0.1</b>	0.1
– investment properties	<b>(10.3)</b>	–	–	–
– bearer plants	<b>(0.1)</b>	(38.2)	–	–
– shares in subsidiaries	<b>2.8</b>	–	–	–
– shares in associates and joint ventures	<b>(4.5)</b>	(1.8)	–	–
– investments	<b>8.8</b>	7.0	<b>4.7</b>	–
Loss on disposal/write-down of repossessed assets	<b>(58.2)</b>	(60.2)	–	–
(Impairment)/write-back in impairment of:				
– intangible assets (Note 10)	<b>(11.0)</b>	(3.4)	–	–
– property, plant and equipment (Note 12)	<b>(5.7)</b>	(1.8)	–	–
– financing debtors (Note 20)	<b>(146.7)</b>	(101.3)	–	–
– trade debtors (Note 21)	<b>(41.7)</b>	6.8	–	–
– other debtors (Note 21)	<b>(1.0)</b>	(0.4)	–	–
Fair value gain/(loss) on:				
– investment properties (Note 13)	<b>23.3</b>	7.6	–	–
– agricultural produce	<b>(4.4)</b>	22.0	–	–
– derivatives not qualifying as hedges	<b>0.3</b>	(0.7)	–	–
– contingent consideration	–	15.0	–	–
Stocks:				
– cost of stocks recognised as an expense (included in cost of sales and services rendered)	<b>(11,458.7)</b>	(10,396.5)	–	–
– write-down of stocks	<b>(30.0)</b>	(37.6)	–	–
– reversal of write-down of stocks made in previous years	<b>22.4</b>	28.1	–	–
Provision for:				
– warranty and goodwill expenses (Note 24)	<b>(12.9)</b>	(11.5)	–	–
– others (Note 24)	<b>(13.5)</b>	(21.1)	–	–
Operating expenses arising from investment properties	<b>(2.1)</b>	(1.2)	–	–

#### 4 NET OPERATING COSTS (continued)

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Auditors' remuneration for:				
– audit services	(6.1)	(6.2)	(1.0)	(1.0)
– non-audit services	(1.2)	(1.0)	(0.5)	(0.2)
Net exchange gain/(loss)	11.3	(11.6)	15.7	(0.1)
Rental expenses – operating leases	(87.3)	(76.3)	(0.8)	(0.8)
Rental income from:				
– investment properties	4.5	5.3	–	–
– other properties	2.7	2.7	–	–
Dividend income from investments	18.8	5.2	–	–
Interest income from investments	40.0	37.1	–	–

#### 5 EMPLOYEE BENEFITS

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Salaries and benefits in kind	1,372.5	1,220.0	13.3	12.2
Pension costs – defined contribution plans	17.0	16.0	0.3	0.2
Pension costs – defined benefit plans (Note 27)	44.9	40.7	–	–
Termination benefits	3.8	3.9	–	–
	1,438.2	1,280.6	13.6	12.4

#### 6 NET FINANCING CHARGES

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Interest expense on:				
– bank borrowings	(97.9)	(71.6)	(3.2)	–
– other borrowings	(7.4)	(8.2)	–	–
	(105.3)	(79.8)	(3.2)	–
Interest capitalised	20.0	13.1	–	–
Other finance costs	(73.0)	(65.7)	(1.1)	(0.3)
Financing charges	(158.3)	(132.4)	(4.3)	(0.3)
Financing income	111.6	93.3	0.6	0.9
	(46.7)	(39.1)	(3.7)	0.6

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**7 TAX**

Tax expense attributable to profit is made up of:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Current tax:				
– Singapore	20.4	17.8	0.2	0.2
– Foreign	473.3	395.8	28.7	28.5
	493.7	413.6	28.9	28.7
Deferred tax (Note 26)	(23.6)	(83.0)	–	–
	470.1	330.6	28.9	28.7
Adjustments in respect of prior years:				
– Current tax	18.8	12.4	–	–
	488.9	343.0	28.9	28.7

The following sets out the differences between the tax expense on the Group's and the Company's profit before tax and the theoretical amount that would arise using the domestic tax rates applicable to profits of the respective companies.

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Profit before tax	2,294.4	1,840.5	423.5	324.8
Less: Share of associates' and joint ventures' results after tax	(578.2)	(379.9)	–	–
	1,716.2	1,460.6	423.5	324.8
Tax calculated at domestic tax rates applicable to profits in the respective countries	412.3	353.8	52.9	35.8
Income not subject to tax	(57.1)	(41.9)	(28.9)	(11.1)
Expenses not deductible for tax purposes	76.4	55.3	4.9	4.0
Utilisation of previously unrecognised tax losses	(6.8)	(10.7)	–	–
Recognition of previously unrecognised tax losses	–	(0.9)	–	–
Deferred tax assets written off	1.0	–	–	–
Tax losses arising in the year not recognised	17.4	14.0	–	–
Temporary differences arising in the year not recognised	0.3	0.3	–	–
Withholding tax	26.9	29.6	–	–
Adjustments in respect of prior years	18.8	12.4	–	–
Recognition of tax assets revaluation incentive in Indonesia	–	(68.3)	–	–
Others	(0.3)	(0.6)	–	–
	488.9	343.0	28.9	28.7

The effective tax rates for the Group and Company were 28% (2016: 23%) and 7% (2016: 9%), respectively.

## 7 TAX (continued)

Tax relating to components of other comprehensive income is analysed as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Revaluation of available-for-sale investments	(0.4)	0.3	–	–
Cash flow hedges	3.3	8.1	–	–
Defined benefit pension plans	5.0	(8.2)	–	–
	<b>7.9</b>	<b>0.2</b>	<b>–</b>	<b>–</b>

## 8 DIVIDENDS

At the Annual General Meeting on 26th April 2018, a final one-tier tax exempt dividend in respect of 2017 of US¢68 per share amounting to a dividend of approximately US\$268.8 million is to be proposed. These financial statements do not reflect this dividend payable, which will be accounted for in shareholders' equity as an appropriation of retained earnings in the year ending 31st December 2018. The dividends paid in 2017 and 2016 were as follows:

	Group and Company	
	2017 US\$m	2016 US\$m
Final one-tier tax exempt dividend in respect of previous year of US¢56 per share (2016: in respect of 2015 of US¢51)	<b>223.9</b>	200.0
Interim one-tier tax exempt dividend in respect of current year of US¢18 per share (2016: US¢18)	<b>70.3</b>	70.1
	<b>294.2</b>	<b>270.1</b>

## 9 EARNINGS PER SHARE

	Group	
	2017 US\$m	2016 US\$m
<b>Basic and diluted earnings per share</b>		
Profit attributable to shareholders	<b>811.2</b>	701.7
Weighted average number of ordinary shares in issue (millions)	<b>395.2</b>	395.2
Basic earnings per share	<b>US¢205</b>	US¢178
Diluted earnings per share	<b>US¢205</b>	US¢178
<b>Basic and diluted underlying earnings per share</b>		
Underlying profit attributable to shareholders	<b>787.9</b>	679.1
Basic underlying earnings per share	<b>US¢199</b>	US¢172
Diluted underlying earnings per share	<b>US¢199</b>	US¢172

As at 31st December 2016 and 2017, there were no dilutive potential ordinary shares in issue.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**9 EARNINGS PER SHARE (continued)**

A reconciliation of profit attributable to shareholders and underlying profit attributable to shareholders is as follows:

	Group	
	2017 US\$m	2016 US\$m
<b>Profit attributable to shareholders</b>	<b>811.2</b>	701.7
<b>Less:</b>		
<b>Non-trading items (net of tax and non-controlling interests)</b>		
Gain on disposal of property	–	16.0
Fair value changes of agricultural produce	(1.3)	6.6
Fair value changes of investment properties	22.3	4.3
Impairment loss on associate/joint ventures	(4.1)	–
Impairment loss on intangible assets	(4.3)	–
Gain on disposal of an investment	4.9	–
Net gain/(loss) on disposal or dilution of interests in subsidiaries, associates and joint ventures	5.8	(4.3)
	<b>23.3</b>	22.6
<b>Underlying profit attributable to shareholders</b>	<b>787.9</b>	679.1

**10 INTANGIBLE ASSETS**

	Goodwill US\$m	Franchise rights US\$m	Concession rights US\$m	Customer acquisition costs US\$m	Deferred exploration costs US\$m	Computer software & others US\$m	Total US\$m
<b>Group</b>							
<b>2017</b>							
Balance at 1st January	205.9	158.5	455.7	68.4	49.7	34.1	972.3
Translation adjustments	(1.7)	(1.2)	(4.7)	(0.6)	0.2	–	(8.0)
Additions	–	–	84.7	51.9	6.0	8.6	151.2
Additions arising from acquisition of subsidiaries (Note 37)	–	–	–	–	38.4	–	38.4
Amortisation (Note 4)	–	–	(3.3)	(47.5)	(3.1)	(9.5)	(63.4)
Impairment (Note 4)	(1.3)	–	–	–	–	(9.7)	(11.0)
Balance at 31st December	<b>202.9</b>	<b>157.3</b>	<b>532.4</b>	<b>72.2</b>	<b>91.2</b>	<b>23.5</b>	<b>1,079.5</b>
Cost	<b>206.8</b>	<b>157.3</b>	<b>563.3</b>	<b>119.2</b>	<b>119.7</b>	<b>81.3</b>	<b>1,247.6</b>
Amortisation and impairment	<b>(3.9)</b>	<b>–</b>	<b>(30.9)</b>	<b>(47.0)</b>	<b>(28.5)</b>	<b>(57.8)</b>	<b>(168.1)</b>
	<b>202.9</b>	<b>157.3</b>	<b>532.4</b>	<b>72.2</b>	<b>91.2</b>	<b>23.5</b>	<b>1,079.5</b>
<b>2016</b>							
Balance at 1st January	200.6	154.4	394.2	56.3	49.0	39.7	894.2
Translation adjustments	5.3	4.1	10.1	1.5	0.3	1.1	22.4
Additions	–	–	54.1	59.5	2.9	7.8	124.3
Disposals	–	–	–	–	–	(1.5)	(1.5)
Amortisation (Note 4)	–	–	(2.7)	(48.9)	(2.5)	(9.6)	(63.7)
Impairment (Note 4)	–	–	–	–	–	(3.4)	(3.4)
Balance at 31st December	205.9	158.5	455.7	68.4	49.7	34.1	972.3
Cost	208.5	158.5	483.5	116.9	75.1	73.2	1,115.7
Amortisation and impairment	(2.6)	–	(27.8)	(48.5)	(25.4)	(39.1)	(143.4)
	205.9	158.5	455.7	68.4	49.7	34.1	972.3

## 10 INTANGIBLE ASSETS (continued)

Goodwill arose mainly from acquisition of shares in Astra which is regarded as an operating segment. Accordingly, for the purpose of impairment review, the carrying value of Astra is compared with the recoverable amount measured by reference to the quoted market price of the shares held. On the basis of this review and the continued expected level of profitability, management concluded that no impairment has occurred.

The carrying amounts of franchise rights comprise mainly Astra's automotive of US\$56.3 million (2016: US\$56.8 million) and heavy equipment of US\$99.6 million (2016: US\$100.5 million). Management has performed an impairment review of the carrying amounts of franchise rights at 31st December 2017 and concluded that no impairment has occurred. The impairment review of franchise rights was made by comparing the carrying amounts of the cash-generating units in which the franchise rights reside with the recoverable amounts of the cash-generating units. The recoverable amounts of the cash-generating units are determined based on value-in-use calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by management covering a three-year period. Cash flows beyond the three-year period are extrapolated using the estimates stated below:

	2017	2016
Growth rates	3% - 4%	3% - 4%
Pre-tax discount rates	14% - 16%	14% - 16%

The growth rates do not exceed the long-term average growth rates of the industries. The pre-tax discount rates reflect business specific risks relating to the relevant industries.

The remaining amortisation lives for intangible assets are as follows:

Concession rights	Traffic volume over 38 to 42 years
Customer acquisition costs	1 to 5 years
Computer software and others	1 to 8 years
Deferred exploration costs	44.2 to 141.5 million tonnes (based on unit of production method)

## 11 LEASEHOLD LAND USE RIGHTS

	Group	
	2017 US\$m	2016 US\$m
Net book value at 1st January	620.4	569.1
Translation adjustments	(2.9)	14.1
Additions	41.4	49.2
Additions arising from acquisition of subsidiaries (Note 37)	–	3.6
Disposals	(1.3)	(3.2)
Transfers from/(to) investment properties, net (Note 13)	(1.0)	(83.9)
Amortisation (Note 4)	(37.2)	(33.8)
Surplus on revaluation before transfer to investment properties	5.6	105.3
Net book value at 31st December	625.0	620.4
Cost	857.5	819.3
Amortisation and impairment	(232.5)	(198.9)
	625.0	620.4

The Group's leasehold land use rights have not been pledged as security for borrowings at 31st December 2017 (2016: Nil).

The remaining amortisation periods for leasehold land use rights are 1 to 82 years.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**12 PROPERTY, PLANT AND EQUIPMENT**

	Freehold land US\$m	Buildings and leasehold improvements US\$m	Mining properties US\$m	Plant & machinery US\$m	Office furniture, fixtures & equipment US\$m	Transportation equipment & motor vehicles US\$m	Total US\$m
<b>Group</b>							
<b>2017</b>							
Net book value at 1st January	30.9	1,091.7	343.4	971.4	103.4	437.7	2,978.5
Translation adjustments	2.6	(5.4)	0.6	(9.6)	(0.6)	(2.6)	(15.0)
Additions	-	127.9	-	507.2	56.2	124.6	815.9
Additions arising from acquisition of subsidiaries (Note 37)	-	9.4	102.7	73.0	0.2	0.1	185.4
Transfer from investment properties	-	0.5	-	-	-	-	0.5
Transfer from/(to) stocks	-	-	-	4.8	0.2	(31.0)	(26.0)
Disposals	-	(2.1)	-	(4.4)	(0.7)	(7.4)	(14.6)
Depreciation (Note 4)	-	(81.8)	(12.5)	(270.9)	(49.2)	(94.4)	(508.8)
Impairment (Note 4)	-	-	(0.3)	-	-	(5.4)	(5.7)
Net book value at 31st December	33.5	1,140.2	433.9	1,271.5	109.5	421.6	3,410.2
Cost	33.5	1,714.2	1,156.0	3,405.2	400.8	691.6	7,401.3
Accumulated depreciation	-	(574.0)	(722.1)	(2,133.7)	(291.3)	(270.0)	(3,991.1)
	33.5	1,140.2	433.9	1,271.5	109.5	421.6	3,410.2
<b>2016</b>							
Net book value at 1st January	31.7	987.5	352.3	967.1	92.5	447.3	2,878.4
Translation adjustments	(0.8)	22.2	1.2	25.8	2.2	11.7	62.3
Additions	-	175.2	-	239.1	57.4	144.2	615.9
Additions arising from acquisition of subsidiaries (Note 37)	-	2.5	-	0.1	-	0.2	2.8
Transfer to investment properties	-	(12.1)	-	-	-	-	(12.1)
Transfer from/(to) stocks	-	-	-	0.8	(0.2)	(59.7)	(59.1)
Disposals	-	(7.9)	-	(4.5)	(0.7)	(8.3)	(21.4)
Depreciation (Note 4)	-	(77.5)	(10.1)	(255.5)	(47.8)	(97.4)	(488.3)
Impairment (Note 4)	-	-	-	(1.5)	-	(0.3)	(1.8)
Surplus on revaluation	-	1.8	-	-	-	-	1.8
Net book value at 31st December	30.9	1,091.7	343.4	971.4	103.4	437.7	2,978.5
Cost	30.9	1,588.7	1,058.0	2,891.5	355.4	665.3	6,589.8
Accumulated depreciation	-	(497.0)	(714.6)	(1,920.1)	(252.0)	(227.6)	(3,611.3)
	30.9	1,091.7	343.4	971.4	103.4	437.7	2,978.5



## 12 PROPERTY, PLANT AND EQUIPMENT (continued)

Property, plant and equipment at 31st December 2017 with a net book value of US\$1.9 million (2016: US\$7.3 million) have been pledged as security for borrowings (Note 25).

Included in the additions are property, plant and equipment acquired under finance leases amounting to US\$0.1 million (2016: US\$1.7 million).

The carrying amount of plant and machinery and motor vehicles held under finance leases at 31st December 2017 amounted to US\$3.1 million and US\$2.6 million (2016: US\$13.7 million and US\$44.0 million), respectively.

	Freehold land US\$m	Buildings and leasehold improvements US\$m	Office furniture, fixtures & equipment US\$m	Motor vehicles US\$m	Total US\$m
<b>Company</b>					
<b>2017</b>					
Net book value at 1st January	25.5	4.7	0.2	1.6	32.0
Translation adjustments	2.0	0.4	0.1	0.2	2.7
Additions	–	0.2	0.2	0.9	1.3
Disposals	–	–	–	(0.5)	(0.5)
Depreciation (Note 4)	–	(0.2)	(0.1)	(0.6)	(0.9)
Net book value at 31st December	27.5	5.1	0.4	1.6	34.6
Cost	27.5	6.3	0.9	3.0	37.7
Accumulated depreciation	–	(1.2)	(0.5)	(1.4)	(3.1)
	27.5	5.1	0.4	1.6	34.6
<b>2016</b>					
Net book value at 1st January	26.0	5.0	0.3	1.6	32.9
Translation adjustments	(0.5)	(0.1)	–	(0.1)	(0.7)
Additions	–	–	–	1.0	1.0
Disposals	–	–	–	(0.4)	(0.4)
Depreciation (Note 4)	–	(0.2)	(0.1)	(0.5)	(0.8)
Net book value at 31st December	25.5	4.7	0.2	1.6	32.0
Cost	25.5	5.6	0.7	2.7	34.5
Accumulated depreciation	–	(0.9)	(0.5)	(1.1)	(2.5)
	25.5	4.7	0.2	1.6	32.0

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**13 INVESTMENT PROPERTIES**

	Group	
	2017 US\$m	2016 US\$m
Completed commercial properties:		
Balance at 1st January	245.1	143.8
Translation adjustments	(2.2)	3.1
Fair value gain (Note 4)	21.7	2.8
Additions	1.1	0.2
Disposals	(8.1)	(1.0)
Transfer from commercial properties under development	–	0.2
Transfer from leasehold land use rights and property, plant and equipment (Notes 11 and 12)	0.5	96.0
Balance at 31st December	<b>258.1</b>	245.1
Commercial properties under development:		
Balance at 1st January	215.1	109.4
Translation adjustments	(3.5)	2.1
Fair value gain (Note 4)	1.6	4.8
Additions	191.6	99.0
Disposals	(44.3)	–
Transfer to completed commercial properties	–	(0.2)
Balance at 31st December	<b>360.5</b>	215.1
Total	<b>618.6</b>	460.2

The valuations of the investment properties were conducted by independent, professionally qualified valuers, based on the open market value. Fair values of these properties are generally derived based on the direct comparison method, using observable recent market transactions. This valuation method is based on comparing the property to be valued directly with other comparable properties in close proximity. However, appropriate adjustments are usually required to allow for any qualitative differences that may affect the price likely to be achieved by the property under consideration.

The Group's policy is to recognise transfers between the levels in the fair value measurement hierarchy as of the date of the event or change in circumstances that caused the transfer. There were no transfers within the fair value hierarchy levels for the financial years ended 31st December 2016 and 2017.

The Group's investment properties have not been pledged as security for borrowings at 31st December 2016 and 2017.

## 14 BEARER PLANTS

The Group's bearer plants are primarily for the production of palm oil.

	Group	
	2017 US\$m	2016 US\$m
Movements during the year are as follows:		
Cost	628.9	595.9
Depreciation	(132.1)	(111.2)
Net book value at 1st January	496.8	484.7
Translation adjustments	(4.2)	13.0
Additions arising from acquisition of subsidiaries (Note 37)	-	9.1
Additions	54.9	61.3
Disposals	(25.1)	(49.8)
Depreciation (Note 4)	(24.4)	(21.5)
Balance at 31st December	498.0	496.8
Immature bearer plants	117.5	151.0
Mature bearer plants	380.5	345.8
	498.0	496.8
Cost	647.6	628.9
Accumulated depreciation	(149.6)	(132.1)
	498.0	496.8

The Group's bearer plants have not been pledged as security for borrowings at 31st December 2016 and 2017.

## 15 INTERESTS IN SUBSIDIARIES

	Company	
	2017 US\$m	2016 US\$m
At cost:		
- quoted equity securities (market value: 2017: US\$12,461.3 million; 2016: US\$12,535.0 million)	1,286.2	1,190.1
- unquoted equity securities	42.4	39.3
	1,328.6	1,229.4
Less: Impairment	(3.0)	(2.8)
	1,325.6	1,226.6

A list of principal subsidiaries is set out in Note 42.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**16 INTERESTS IN ASSOCIATES AND JOINT VENTURES**

The amounts recognised in the balance sheet are as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
At cost:				
– quoted equity securities (Group market value: 2017: US\$1,530.8 million; 2016: US\$1,162.6 million)	1,568.1	1,324.0	832.5	636.5
– unquoted equity securities	1,107.8	693.5	151.4	140.2
	<b>2,675.9</b>	2,017.5	<b>983.9</b>	776.7
Post-acquisition reserves	1,640.8	1,744.9	–	–
	<b>4,316.7</b>	3,762.4	<b>983.9</b>	776.7
Less: Impairment	(13.8)	(23.9)	–	–
	<b>4,302.9</b>	3,738.5	<b>983.9</b>	776.7
Associates	1,976.6	1,447.3	928.8	725.7
Joint ventures	2,326.3	2,291.2	55.1	51.0
	<b>4,302.9</b>	3,738.5	<b>983.9</b>	776.7

The market value of quoted equity securities is based on their quoted prices. In determining whether these investments are impaired, management has also considered recent arm's length transactions of a similar nature.

Movements of the Group's associates and joint ventures during the year are as follows:

	Associates		Joint ventures	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Balance at 1st January	1,447.3	1,307.8	2,291.2	1,953.9
Translation differences	28.8	11.2	(19.0)	48.3
Share of results after tax and non-controlling interests	196.6	220.6	395.4	159.3
Share of other comprehensive expense after tax and non-controlling interests	(25.3)	(1.9)	(13.8)	(2.4)
Dividends received	(185.2)	(119.9)	(402.3)	(211.7)
Acquisitions and increases in attributable interests	779.2	33.2	102.5	338.6
Disposals and decreases in attributable interests	(190.4)	(3.7)	(96.1)	–
Impairment	(13.8)	–	–	–
Other	(60.6)	–	68.4	5.2
Balance at 31st December	<b>1,976.6</b>	1,447.3	<b>2,326.3</b>	2,291.2

**(a) Investment in associates**

The material associates of the Group are SCCC and PT Astra Daihatsu Motor. These associates have share capital consisting solely of ordinary shares. The Company has a 25.5% interest in SCCC and the Group's subsidiary, Astra has a 31.9% interest in PT Astra Daihatsu Motor. SCCC is a cement manufacturer in Thailand and PT Astra Daihatsu Motor is principally involved in the manufacturing and distribution of Daihatsu motor vehicles in Indonesia.

As at 31st December 2017, the fair value of the Group's interest in SCCC, which is listed on the Stock Exchange of Thailand, was US\$612.3 million (2016: US\$435.0 million).

## 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

### (a) Investment in associates (continued)

Set out below is the summarised financial information for the Group's material associates.

Summarised balance sheet at 31st December:

	SCCC US\$m	PT Astra Daihatsu Motor US\$m	Total US\$m
<b>2017</b>			
Non-current assets	2,412.9	573.7	2,986.6
Current assets			
Cash and cash equivalents	52.2	527.6	579.8
Other current assets	315.1	322.5	637.6
Total current assets	367.3	850.1	1,217.4
Non-current liabilities			
Financial liabilities	(808.6)	–	(808.6)
Other non-current liabilities	(167.2)	(60.3)	(227.5)
Total non-current liabilities	(975.8)	(60.3)	(1,036.1)
Current liabilities			
Financial liabilities (excluding trade payables)	(166.5)	–	(166.5)
Other current liabilities (including trade payables)	(250.4)	(458.0)	(708.4)
Total current liabilities	(416.9)	(458.0)	(874.9)
Non-controlling interest	(45.1)	–	(45.1)
Net asset attributable to parent	1,342.4	905.5	2,247.9
<b>2016</b>			
Non-current assets	1,642.7	620.0	2,262.7
Current assets			
Cash and cash equivalents	98.6	672.2	770.8
Other current assets	250.3	316.4	566.7
Total current assets	348.9	988.6	1,337.5
Non-current liabilities			
Financial liabilities	(179.1)	–	(179.1)
Other non-current liabilities	(131.7)	(53.9)	(185.6)
Total non-current liabilities	(310.8)	(53.9)	(364.7)
Current liabilities			
Financial liabilities (excluding trade payables)	(585.4)	–	(585.4)
Other current liabilities (including trade payables)	(209.7)	(561.7)	(771.4)
Total current liabilities	(795.1)	(561.7)	(1,356.8)
Net assets	885.7	993.0	1,878.7

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)**

## (a) Investment in associates (continued)

Summarised statement of comprehensive income for the year ended 31st December:

	SCCC US\$m	PT Astra Daihatsu Motor US\$m	Total US\$m
<b>2017</b>			
Revenue	1,275.8	3,897.1	5,172.9
Depreciation and amortisation	(87.7)	(123.5)	(211.2)
Financing income	1.6	32.1	33.7
Financing charges	(40.3)	–	(40.3)
Tax	(25.2)	(96.0)	(121.2)
Profit after tax	62.0	305.2	367.2
Other comprehensive income/(expense)	(0.1)	(2.5)	(2.6)
Total comprehensive income	61.9	302.7	364.6
Dividends received from associates	25.3	122.0	147.3
<b>2016</b>			
Revenue	969.4	3,806.9	4,776.3
Depreciation and amortisation	(54.7)	(110.4)	(165.1)
Financing income	1.3	25.2	26.5
Financing charges	(20.7)	–	(20.7)
Tax	(27.8)	(91.6)	(119.4)
Profit after tax	100.7	264.0	364.7
Other comprehensive income/(expense)	(11.7)	1.5	(10.2)
Total comprehensive income	89.0	265.5	354.5
Dividends received from associates	24.2	74.8	99.0

The information above reflects the amounts presented in the financial statements of the associates, adjusted for differences in accounting policies between the Group and the associates, and fair value of the associates at the time of acquisition. For associates acquired during 2017, the fair value of the identifiable assets and liabilities at the acquisition date is provisional and will be finalised within one year after the acquisition date.

## 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

### (a) Investment in associates (continued)

Reconciliation of the summarised financial information presented to the carrying amount of the Group's interest in the material associates is set out below.

	SCCC US\$m	PT Astra Daihatsu Motor US\$m	Total US\$m
<b>2017</b>			
Net assets	1,342.4	905.5	2,247.9
Interest in associate (%)	25.5%	31.9%	
Group's share of net assets in associates	342.8	288.6	631.4
Goodwill	385.8	–	385.8
Carrying value	728.6	288.6	1,017.2
<b>2016</b>			
Net assets	885.7	993.0	1,878.7
Interest in associate (%)	24.9%	31.9%	
Group's share of net assets in associates	220.5	316.5	537.0
Goodwill	345.5	–	345.5
Carrying value	566.0	316.5	882.5

The Group has interests in a number of individually immaterial associates. The following table analyses, in aggregate, the share of profit and other comprehensive income and carrying amount of these associates.

	2017 US\$m	2016 US\$m
Share of profit	73.2	111.4
Share of other comprehensive income/(expense)	(24.3)	0.5
Share of total comprehensive income	48.9	111.9
Carrying amount of interests in these associates	959.4	564.9

### (b) Investment in joint ventures

The material joint ventures of the Group are PT Astra Honda Motor and PT Bank Permata Tbk. These joint ventures have share capital consisting solely of ordinary shares, which are held by the Group's subsidiary, Astra. Astra has a 50.0% interest in PT Astra Honda Motor and a 44.6% interest in PT Bank Permata Tbk. PT Astra Honda Motor is principally involved in the manufacturing and distribution of Honda motorcycles in Indonesia, while PT Bank Permata Tbk is a commercial bank with operations in Indonesia.

As at 31st December 2017, the fair value of the Group's interest in PT Bank Permata Tbk, which is listed on the Indonesia Stock Exchange, was US\$576.5 million (2016: US\$411.2 million).

Set out below is the summarised financial information for the Group's material joint ventures.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)**

(b) Investment in joint ventures (continued)

Summarised balance sheet at 31st December:

	PT Astra Honda Motor US\$m	PT Bank Permata Tbk US\$m	Total US\$m
<b>2017</b>			
Non-current assets	1,437.8	3,598.0	5,035.8
Current assets			
Cash and cash equivalents	472.5	1,325.2	1,797.7
Other current assets	425.6	5,967.1	6,392.7
Total current assets	898.1	7,292.3	8,190.4
Non-current liabilities			
Financial liabilities	–	(352.9)	(352.9)
Other non-current liabilities	(243.5)	(105.6)	(349.1)
Total non-current liabilities	(243.5)	(458.5)	(702.0)
Current liabilities			
Financial liabilities (excluding trade and other payables)	–	(131.9)	(131.9)
Other current liabilities (including trade and other payables)	(701.6)	(8,775.7)	(9,477.3)
Total current liabilities	(701.6)	(8,907.6)	(9,609.2)
Net assets	1,390.8	1,524.2	2,915.0
<b>2016</b>			
Non-current assets	1,478.6	3,502.4	4,981.0
Current assets			
Cash and cash equivalents	432.3	1,676.7	2,109.0
Other current assets	388.3	7,085.7	7,474.0
Total current assets	820.6	8,762.4	9,583.0
Non-current liabilities			
Financial liabilities	–	(485.8)	(485.8)
Other non-current liabilities	(229.3)	(46.8)	(276.1)
Total non-current liabilities	(229.3)	(532.6)	(761.9)
Current liabilities			
Financial liabilities (excluding trade payables)	–	–	–
Other current liabilities (including trade payables)	(663.6)	(10,350.5)	(11,014.1)
Total current liabilities	(663.6)	(10,350.5)	(11,014.1)
Net assets	1,406.3	1,381.7	2,788.0



## 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

### (b) Investment in joint ventures (continued)

Summarised statement of comprehensive income for the year ended 31st December:

	PT Astra Honda Motor US\$m	PT Bank Permata Tbk US\$m	Total US\$m
<b>2017</b>			
Revenue	4,749.0	953.7	5,702.7
Depreciation and amortisation	(127.0)	(20.6)	(147.6)
Financing income	31.6	–	31.6
Tax	(146.4)	(15.8)	(162.2)
Profit after tax	449.8	41.6	491.4
Other comprehensive income/(expense)	(8.4)	(6.4)	(14.8)
Total comprehensive income	441.4	35.2	476.6
Dividends received from joint ventures	222.7	–	222.7
<b>2016</b>			
Revenue	4,559.9	1,226.2	5,786.1
Depreciation and amortisation	(133.6)	(18.7)	(152.3)
Financing income	23.9	–	23.9
Tax	(124.8)	161.5	36.7
Profit/(loss) after tax	455.3	(499.4)	(44.1)
Other comprehensive income/(expense)	3.0	(6.4)	(3.4)
Total comprehensive income	458.3	(505.8)	(47.5)
Dividends received from joint ventures	131.1	–	131.1

The information above reflects the amounts presented in the financial statements of the joint ventures, adjusted for fair value adjustments made at time of acquisition and differences in accounting policies between the Group and the joint ventures. There are no contingent liabilities relating to the Group's interest in the joint ventures.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)**

## (b) Investment in joint ventures (continued)

Reconciliation of the summarised financial information presented to the carrying amount of the Group's interest in the material joint ventures is set out below.

	PT Astra Honda Motor US\$m	PT Bank Permata Tbk US\$m	Total US\$m
<b>2017</b>			
Net assets	1,390.8	1,524.2	2,915.0
Interest in joint ventures (%)	50.0%	44.6%	
Group's share of net assets in joint ventures	695.4	679.2	1,374.6
Goodwill	–	36.4	36.4
Carrying value	695.4	715.6	1,411.0
<b>2016</b>			
Net assets	1,406.3	1,381.7	2,788.0
Interest in joint ventures (%)	50.0%	44.6%	
Group's share of net assets in joint ventures	703.1	617.5	1,320.6
Goodwill	–	36.7	36.7
Carrying value	703.1	654.2	1,357.3

The Group has interests in a number of individually immaterial joint ventures. The following table analyses, in aggregate, the share of profit and other comprehensive income and carrying amount of these joint ventures.

	2017 US\$m	2016 US\$m
Share of profit	152.0	154.2
Share of other comprehensive income/(expense)	(7.1)	(2.8)
Share of total comprehensive income	144.9	151.4
Carrying amount of interests in these joint ventures	915.3	933.8

A list of the Group's principal associates and joint ventures is set out in Note 42.

## 17 INVESTMENTS

The Group's investments consist of available-for-sale and held-to-maturity financial assets.

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Available-for-sale				
– quoted investments	1,962.2	507.7	–	–
– unquoted investments	30.1	38.0	–	11.0
	1,992.3	545.7	–	11.0
Held-to-maturity quoted investments	3.7	7.3	–	–
	1,996.0	553.0	–	11.0
Non-current	1,973.3	487.8	–	11.0
Current	22.7	65.2	–	–
	1,996.0	553.0	–	11.0
Analysis by geographical area of operation:				
Indonesia	642.1	527.3	–	–
Singapore	–	11.0	–	11.0
Vietnam	1,337.7	–	–	–
Others	16.2	14.7	–	–
	1,996.0	553.0	–	11.0
Movements during the year are as follows:				
Balance at 1st January	553.0	436.0	11.0	10.0
Translation adjustments	23.0	8.3	0.5	(0.2)
Fair value changes	171.5	16.7	–	1.2
Additions	1,608.6	207.6	–	–
Disposals	(271.7)	(114.4)	(11.5)	–
Disposals arising from disposal of subsidiaries (Note 37)	(87.5)	–	–	–
Unwinding of discount	(0.9)	(1.2)	–	–
Balance at 31st December	1,996.0	553.0	–	11.0

The fair value measurements of available-for-sale financial assets are determined on the following bases:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Quoted prices in active markets	1,962.2	507.7	–	–
Other valuation techniques using unobservable inputs	30.1	38.0	–	11.0
	1,992.3	545.7	–	11.0

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**17 INVESTMENTS (continued)**

Movements of available-for-sale financial assets which are valued based on other valuation techniques are as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Balance at 1st January	38.0	37.4	11.0	10.0
Translation adjustments	2.0	(0.6)	0.5	(0.2)
Fair value changes	-	1.2	-	1.2
Additions	1.6	-	-	-
Disposals	(11.5)	-	(11.5)	-
Balance at 31st December	30.1	38.0	-	11.0

Included in the available-for-sale unquoted investments is a 49% shareholding in Mercedes-Benz Malaysia Sdn Bhd ("MBM") held through the Group's subsidiary, Cycle & Carriage Bintang Berhad which entitles it to receive an annual dividend when declared. MBM is not considered an associate of the Group as the Group holds its interest through MBM's Class B shares which do not carry any voting rights nor any right to share in the equity interest.

Profit on disposal of available-for-sale financial assets during 2017 amounted to US\$8.8 million (2016: US\$7.0 million) and was credited to profit and loss.

**18 PROPERTIES FOR SALE**

	Group	
	2017 US\$m	2016 US\$m
Properties under development	254.0	-

As at 31st December 2017, properties under development amounting to US\$232.0 million (2016: Nil) were not scheduled for completion within the next twelve months.

As at 31st December 2017, the Group's properties for sale had not been pledged as security for borrowings (2016: Nil).

**19 STOCKS**

	Group	
	2017 US\$m	2016 US\$m
Finished goods	1,399.7	1,333.1
Work in progress	53.5	39.6
Raw materials	56.0	41.5
Spare parts	44.0	53.9
Others	104.7	80.3
	1,657.9	1,548.4

The Group's stocks have not been pledged as security for borrowings at 31st December 2017 (2016: Nil).

## 20 FINANCING DEBTORS

	Group	
	2017 US\$m	2016 US\$m
Consumer financing debtors	4,550.9	4,659.9
Less: Allowance for impairment	(196.9)	(182.3)
	<b>4,354.0</b>	4,477.6
Financing leases		
– gross investment	384.0	398.2
– unearned finance income	(56.4)	(51.1)
– net investment	327.6	347.1
Less: Allowance for impairment	(12.8)	(13.8)
	<b>314.8</b>	333.3
	<b>4,668.8</b>	4,810.9
Non-current	2,315.5	2,338.7
Current	2,353.3	2,472.2
	<b>4,668.8</b>	4,810.9

The maturity analysis of consumer financing debtors is as follows:

### Including related finance income

	2017 US\$m	2016 US\$m
Within one year	3,147.9	3,188.2
Between one and two years	1,665.3	1,672.1
Between two and five years	1,064.1	1,134.7
	<b>5,877.3</b>	5,995.0

### Excluding related finance income

	2017 US\$m	2016 US\$m
Within one year	2,313.2	2,357.4
Between one and two years	1,309.1	1,323.4
Between two and five years	928.6	979.1
	<b>4,550.9</b>	4,659.9

The maturity analysis of investment in financing leases is as follows:

	Gross investment		Net investment	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Within one year	186.1	251.4	149.8	213.0
Between one and two years	127.1	104.5	113.5	94.7
Between two and five years	70.8	42.3	64.3	39.4
	<b>384.0</b>	398.2	<b>327.6</b>	347.1

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**20 FINANCING DEBTORS (continued)**

The consumer financing debtors relate primarily to Astra's motor vehicle and motorcycle financing. Before accepting any new customer, the Group assesses the potential customer's credit quality and sets credit limits by customer using internal scoring systems. These limits and scoring are reviewed periodically. The Group obtains collateral in the form of motor vehicles and motorcycles from consumer financing debtors who give the Group the right to sell the repossessed collateral or take any other action to settle the outstanding debt.

The loan period ranges from 6 to 60 months for motor vehicles and motorcycles. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation and default or delinquency in payment are considered indicators that the debtor is impaired. An allowance for impairment is made based on the estimated irrecoverable amount by reference to past default experience. The Group has the right to repossess the assets whenever its customers default on their instalment obligations. It usually exercises its right if monthly instalments are overdue for 30 days for motor vehicles and 60 days for motorcycles. Management has considered the balances against which collective impairment provision is made as impaired.

At 31st December 2017, consumer financing debtors of US\$96.2 million (2016: US\$44.3 million) and financing leases of US\$14.4 million (2016: US\$15.8 million) were impaired. The impaired amounts were covered by allowances of impairment of these debtors which are assessed collectively.

At 31st December 2017, consumer financing debtors of US\$347.4 million (2016: US\$384.8 million) and financing leases of US\$54.2 million (2016: US\$90.1 million) were past due but not impaired. The ageing analysis of these debtors is as follows:

	Consumer financing debtors		Financing leases	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Below 30 days	290.0	311.3	42.2	61.5
Between 31 and 60 days	47.0	61.4	11.7	20.6
Between 61 and 90 days	10.4	12.1	0.3	8.0
	<b>347.4</b>	<b>384.8</b>	<b>54.2</b>	<b>90.1</b>

The fair value of the financing debtors is US\$4,736.5 million (2016: US\$4,779.1 million). The fair value of financing debtors are determined based on a discounted cash flow method using unobservable inputs, which are mainly rates of 6% to 35% per annum (2016: 6% to 34% per annum). The higher the rates, the lower the fair value.

Financing debtors are due within five years (2016: five years) from the balance sheet date and the interest rates range from 6% to 35% per annum (2016: 6% to 34% per annum).

Financing debtors amounting to US\$1,771.0 million at 31st December 2017 (2016: US\$1,868.3 million) have been pledged as security for borrowings (Note 25).

Movements in the allowance for impairment of financing debtors are as follows:

	2017 US\$m	2016 US\$m
Balance at 1st January	196.1	196.9
Translation adjustments	(1.8)	3.8
Allowance made during the year (Note 4)	146.7	101.3
Utilised during the year	(131.3)	(105.9)
Balance at 31st December	<b>209.7</b>	<b>196.1</b>

## 21 DEBTORS

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
<b>Financing debtors</b> (Note 20)	<b>4,668.8</b>	4,810.9	–	–
<b>Trade debtors</b>				
Amounts owing by third parties	<b>1,908.8</b>	1,433.7	–	–
Less: Allowance for impairment	<b>(66.1)</b>	(37.5)	–	–
	<b>1,842.7</b>	1,396.2	–	–
Amounts owing by associates	<b>23.7</b>	21.0	–	–
Amounts owing by joint ventures	<b>89.7</b>	92.4	–	–
	<b>1,956.1</b>	1,509.6	–	–
<b>Other debtors</b>				
Repossessed assets	<b>41.0</b>	24.9	–	–
Restricted bank balances and deposits	<b>212.1</b>	66.6	–	–
Loans to employees	<b>35.7</b>	35.4	<b>0.2</b>	0.2
Interest receivable	<b>7.5</b>	8.3	–	–
Amounts owing by associates	<b>4.1</b>	4.5	–	–
Amounts owing by joint ventures	<b>90.1</b>	47.7	–	–
Amounts owing by subsidiaries	–	–	<b>1,424.1</b>	61.4
Less: Allowance for impairment	–	–	<b>(21.5)</b>	(19.9)
	–	–	<b>1,402.6</b>	41.5
Amount owing to related companies of ultimate holding company	–	0.2	–	–
Sundry debtors	<b>245.2</b>	181.5	<b>0.2</b>	0.2
Less: Allowance for impairment	<b>(1.6)</b>	(1.3)	–	–
	<b>243.6</b>	180.1	<b>0.2</b>	0.2
<b>Financial assets excluding derivatives</b>	<b>7,259.0</b>	6,688.2	<b>1,403.0</b>	41.9
Cross-currency swap contracts (Note 34)	<b>28.5</b>	71.4	–	–
Interest rate swap contracts (Note 34)	<b>0.1</b>	0.2	–	–
	<b>28.6</b>	71.6	–	–
<b>Financial assets</b>	<b>7,287.6</b>	6,759.8	<b>1,403.0</b>	41.9
Reinsurers' share of estimated losses (Note 35)	<b>54.9</b>	71.8	–	–
Deposits	<b>3.3</b>	63.9	<b>0.1</b>	0.1
Prepayments	<b>541.1</b>	349.5	<b>0.5</b>	0.8
Others	<b>95.5</b>	83.3	–	–
	<b>7,982.4</b>	7,328.3	<b>1,403.6</b>	42.8
Non-current	<b>2,827.1</b>	2,691.6	–	–
Current	<b>5,155.3</b>	4,636.7	<b>1,403.6</b>	42.8
	<b>7,982.4</b>	7,328.3	<b>1,403.6</b>	42.8
Analysis by geographical area of operation:				
Indonesia	<b>7,885.4</b>	7,249.0	–	–
Singapore	<b>65.0</b>	62.5	<b>1,403.6</b>	42.8
Others	<b>32.0</b>	16.8	–	–
	<b>7,982.4</b>	7,328.3	<b>1,403.6</b>	42.8

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**21 DEBTORS (continued)**

The average credit period on sale of goods and services varies among the Group's businesses, but is not more than 60 days. Before accepting any new customer, the individual Group business assesses the potential customer's credit quality and sets credit limits by customer using internal credit scoring systems. These limits and scoring are reviewed periodically. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation and default or delinquency in payment are considered indicators that the debtor is impaired and an allowance for impairment is made based on the estimated irrecoverable amount determined by reference to past default experience.

At 31st December 2017, trade and other debtors of the Group and the Company of US\$76.8 million (2016: US\$61.7 million) and US\$21.5 million (2016: US\$19.9 million), respectively, were impaired. The amount of the allowances for the Group and the Company was US\$67.7 million (2016: US\$38.8 million) and US\$21.5 million (2016: US\$19.9 million), respectively. It was assessed that the remaining portion of the debtors is expected to be recovered.

At 31st December 2017, trade and other debtors of the Group of US\$800.5 million (2016: US\$527.9 million) were past due but not impaired. The ageing analysis of these debtors is as follows:

	Group	
	2017 US\$m	2016 US\$m
Below 30 days	354.0	247.1
Between 31 and 60 days	147.8	79.1
Between 61 and 90 days	89.4	39.2
Over 90 days	209.3	162.5
	<b>800.5</b>	<b>527.9</b>

The risk of debtors that are neither past due nor impaired as at 31st December 2017 becoming impaired is low as they have a good track record with the Group. Based on past experience, management believes that no impairment allowance is necessary in respect of these balances as there has not been a significant change in credit quality and the balances are still considered fully recoverable.

Movements in the allowance for impairment of trade debtors are as follows:

	Group	
	2017 US\$m	2016 US\$m
Balance at 1st January	37.5	45.6
Translation adjustments	(0.2)	1.2
Allowance/(write-back) made during the year (Note 4)	41.7	(6.8)
Utilised during the year	(12.9)	(2.5)
Balance at 31st December	<b>66.1</b>	<b>37.5</b>



## 21 DEBTORS (continued)

Movements in the allowance for impairment of other debtors are as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Balance at 1st January	1.3	1.0	19.9	20.3
Translation adjustments	–	–	1.6	(0.4)
Allowance made during the year (Note 4)	1.0	0.4	–	–
Utilised during the year	(0.7)	(0.1)	–	–
Balance at 31st December	1.6	1.3	21.5	19.9

The fair value of the non-current debtors are determined based on a discounted cash flow method using unobservable inputs, which are mainly rates of 13% to 14% per annum (2016: 9% to 14% per annum). The higher the rates, the lower the fair value. The fair value of the repossessed assets held amounted to US\$41.0 million (2016: US\$24.9 million).

Trade and other debtors of the Group amounting to US\$10.9 million at 31st December 2017 (2016: US\$9.1 million) have been pledged as security for borrowings (Note 25).

The amounts owing by subsidiaries, associates and joint ventures are unsecured, interest-free except for amounts owing by associates and joint ventures amounting to US\$47.4 million (2016: US\$35.0 million) which bear weighted average interest rate of 8% (2016: 5%) per annum.

## 22 BANK BALANCES AND OTHER LIQUID FUNDS

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Bank and cash balances	1,629.4	1,462.8	96.5	126.2
Deposits with banks and financial institutions	1,010.4	1,002.9	–	27.9
	2,639.8	2,465.7	96.5	154.1
Analysis by currency:				
Singapore Dollar	102.6	264.7	83.5	153.7
United States Dollar	688.1	527.4	12.7	0.4
Malaysian Ringgit	8.1	10.7	0.1	–
Japanese Yen	4.2	3.4	–	–
Indonesian Rupiah	1,835.2	1,655.9	0.2	–
Euro	1.6	0.9	–	–
Vietnam Dong	–	2.6	–	–
Others	–	0.1	–	–
	2,639.8	2,465.7	96.5	154.1

The weighted average effective interest rate on interest bearing deposits at 31st December 2017 was 2.5% (2016: 2.2%) per annum.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**23 CREDITORS**

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
<b>Trade creditors</b>				
Amounts owing to third parties	1,992.5	1,473.6	–	–
Amounts owing to associates	76.5	78.7	–	–
Amounts owing to joint ventures	197.3	194.2	–	–
	<b>2,266.3</b>	1,746.5	–	–
<b>Other creditors</b>				
Accruals	649.0	522.7	14.8	11.3
Interest payable	45.3	36.5	–	–
Amounts owing to associates	0.1	–	–	–
Amounts owing to joint ventures	16.6	35.9	–	–
Amounts owing to subsidiaries	–	–	66.0	9.2
Contingent consideration payable	8.8	8.8	–	–
Sundry creditors	432.3	211.8	–	–
<b>Financial liabilities excluding derivatives</b>	<b>3,418.4</b>	2,562.2	<b>80.8</b>	20.5
Cross-currency swap contracts (Note 34)	23.9	18.9	–	–
Forward foreign exchange contracts (Note 34)	0.3	0.7	–	–
	<b>24.2</b>	19.6	–	–
<b>Financial liabilities</b>	<b>3,442.6</b>	2,581.8	<b>80.8</b>	20.5
Insurance contracts – gross estimated losses (Note 35)	148.9	152.7	–	–
Insurance contracts – unearned premiums (Note 35)	348.1	342.2	–	–
Rental and other income received in advance	220.8	192.3	–	–
Customer deposits and advances	220.4	239.5	–	–
Others	13.5	11.8	–	–
	<b>4,394.3</b>	3,520.3	<b>80.8</b>	20.5
Non-current	170.8	156.7	–	–
Current	4,223.5	3,363.6	80.8	20.5
	<b>4,394.3</b>	3,520.3	<b>80.8</b>	20.5
Analysis by geographical area of operation:				
Indonesia	4,086.7	3,249.0	–	–
Singapore	261.8	235.6	80.8	20.5
Malaysia	45.8	35.7	–	–
	<b>4,394.3</b>	3,520.3	<b>80.8</b>	20.5

The amounts owing to subsidiaries, associates and joint ventures are unsecured, interest-free and repayable on demand. The fair value of creditors approximates their carrying amounts.

## 24 PROVISIONS

	Warranty and Goodwill expenses US\$m	Closure costs US\$m	Statutory employee entitlements US\$m	Others US\$m	Total US\$m
<b>Group</b>					
<b>2017</b>					
Balance at 1st January	45.8	0.9	100.2	36.4	183.3
Translation adjustments	3.9	–	(1.0)	(0.2)	2.7
Provision made/(written back) during the year (Note 4)	12.9	–	14.0	(0.5)	26.4
Utilised during the year	(4.6)	–	(0.3)	(6.6)	(11.5)
Balance at 31st December	58.0	0.9	112.9	29.1	200.9
Non-current	–	0.9	97.9	14.9	113.7
Current	58.0	–	15.0	14.2	87.2
	58.0	0.9	112.9	29.1	200.9
<b>2016</b>					
Balance at 1st January	39.5	0.9	92.6	22.0	155.0
Translation adjustments	(1.2)	–	2.4	0.5	1.7
Provision made during the year (Note 4)	11.5	–	5.6	15.5	32.6
Utilised during the year	(4.0)	–	(0.4)	(1.6)	(6.0)
Balance at 31st December	45.8	0.9	100.2	36.4	183.3
Non-current	–	0.9	82.2	14.5	97.6
Current	45.8	–	18.0	21.9	85.7
	45.8	0.9	100.2	36.4	183.3

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**25 BORROWINGS**

	Group	
	2017 US\$m	2016 US\$m
<b>Current borrowings</b>		
Bank loans	2,513.4	1,396.1
Other loans	–	33.5
Current portion of long-term borrowings:		
– Bank loans	969.1	1,114.8
– Astra Sedaya Finance Berkelanjutan I Tahap I Bonds	–	167.0
– Astra Sedaya Finance Berkelanjutan II Tahap II Bonds	–	27.5
– Astra Sedaya Finance Berkelanjutan II Tahap III Bonds	5.4	52.3
– Astra Sedaya Finance Berkelanjutan II Tahap IV Bonds	–	106.3
– Astra Sedaya Finance Berkelanjutan II Tahap V Bonds	60.9	–
– Astra Sedaya Finance Berkelanjutan III Tahap I Bonds	–	57.1
– Astra Sedaya Finance Berkelanjutan III Tahap II Bonds	–	63.0
– Astra Sedaya Finance Berkelanjutan III Tahap III Bonds	73.7	–
– Astra Sedaya Finance Berkelanjutan III Tahap IV Bonds	71.7	–
– Astra Sedaya Finance Singapore Dollars Guaranteed Bonds	–	68.7
– Astra Sedaya Finance Euro Medium Term Note	299.9	–
– Federal International Finance Berkelanjutan I Tahap III Bonds	–	55.4
– Federal International Finance Berkelanjutan II Tahap I Bonds	150.6	–
– Federal International Finance Berkelanjutan II Tahap II Bonds	43.3	–
– Federal International Finance Berkelanjutan II Tahap III Bonds	–	64.5
– Federal International Finance Berkelanjutan II Tahap IV Bonds	–	64.5
– Federal International Finance Berkelanjutan III Tahap I Bonds	105.0	–
– Federal International Finance Berkelanjutan III Tahap II Bonds	123.6	–
– SAN Finance Berkelanjutan I Tahap II Bonds	–	74.3
– SAN Finance Berkelanjutan I Tahap III Bonds	36.8	–
– SAN Finance Berkelanjutan II Tahap I Bonds	–	37.7
– SAN Finance Berkelanjutan II Tahap II Bonds	58.9	–
– Finance lease liabilities	3.4	51.2
– Others	10.1	9.3
	<b>4,525.8</b>	<b>3,443.2</b>

## 25 BORROWINGS (continued)

	Group	
	2017 US\$m	2016 US\$m
<b>Long-term borrowings</b>		
Bank loans	1,375.5	744.0
Astra Sedaya Finance Berkerlanjutan II Tahap III Bonds	–	5.6
Astra Sedaya Finance Berkerlanjutan II Tahap V Bonds	–	57.7
Astra Sedaya Finance Berkerlanjutan III Tahap I Bonds	90.7	91.4
Astra Sedaya Finance Berkerlanjutan III Tahap II Bonds	58.3	58.7
Astra Sedaya Finance Berkerlanjutan III Tahap III Bonds	110.6	–
Astra Sedaya Finance Berkerlanjutan III Tahap IV Bonds	60.8	–
Astra Sedaya Finance Euro Medium Term Note	–	299.9
Federal International Finance Berkelanjutan II Tahap I Bonds	–	146.4
Federal International Finance Berkelanjutan II Tahap II Bonds	–	43.6
Federal International Finance Berkelanjutan II Tahap III Bonds	180.6	180.5
Federal International Finance Berkelanjutan II Tahap IV Bonds	85.2	85.8
Federal International Finance Berkelanjutan III Tahap I Bonds	151.4	–
Federal International Finance Berkelanjutan III Tahap II Bonds	71.5	–
SAN Finance Berkelanjutan I Tahap III Bonds	–	32.9
SAN Finance Berkelanjutan II Tahap I Bonds	74.5	75.7
SAN Finance Berkelanjutan II Tahap II Bonds	34.7	–
AOP Medium Term Note Seri B	25.8	26.0
Finance lease liabilities	1.1	4.4
Others	11.8	14.8
	<b>2,332.5</b>	<b>1,867.4</b>
<b>Total borrowings</b>	<b>6,858.3</b>	<b>5,310.6</b>
Secured	3,150.6	3,201.4
Unsecured	3,707.7	2,109.2
	<b>6,858.3</b>	<b>5,310.6</b>

At 31st December 2017, the Company has unsecured bank loans of US\$1,262.8 million (2016: Nil) in current borrowings.

The exposure of the Group's borrowings to interest rate changes and the contractual repricing dates at 31st December, after taking into account hedging transactions are as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Within one year	4,746.1	3,578.6	1,262.8	–
Between one and two years	1,057.9	1,040.2	–	–
Between two and three years	634.9	677.6	–	–
Between three and four years	70.4	14.2	–	–
Between four and five years	349.0	–	–	–
	<b>6,858.3</b>	<b>5,310.6</b>	<b>1,262.8</b>	<b>–</b>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**25 BORROWINGS (continued)**

The minimum lease payments under the finance lease liabilities were payable as follows:

	Group	
	2017 US\$m	2016 US\$m
Finance lease liabilities – minimum lease payments:		
– within one year	3.5	52.8
– between one and five years	1.1	4.6
	4.6	57.4
Future finance charges on finance leases	(0.1)	(1.8)
Present value of finance lease liabilities	4.5	55.6
The present value of finance lease liabilities is as follows:		
– within one year	3.4	51.2
– between one and five years	1.1	4.4
	4.5	55.6

After taking into account hedging transactions, the weighted average interest rates and period of fixed rate borrowings of the Group are as follows:

Currency:	Weighted average interest rates %	Fixed rate borrowings Weighted average period outstanding Months	Floating rate borrowings		Total
			US\$m	US\$m	US\$m
<b>Group</b>					
<b>2017</b>					
United States Dollar	1.91	12	10.4	1,244.0	1,254.4
Indonesian Rupiah	8.02	20	4,162.7	1,103.3	5,266.0
Malaysian Ringgit	4.05	–	–	61.2	61.2
Singapore Dollar	1.80	–	–	276.7	276.7
			4,173.1	2,685.2	6,858.3
<b>2016</b>					
United States Dollar	2.63	11	139.2	258.0	397.2
Indonesian Rupiah	8.56	14	3,588.3	1,292.1	4,880.4
Malaysian Ringgit	3.79	–	–	33.0	33.0
			3,727.5	1,583.1	5,310.6
<b>Company</b>					
<b>2017</b>					
United States Dollar	1.83	–	–	986.1	986.1
Singapore Dollar	1.80	–	–	276.7	276.7
			–	1,262.8	1,262.8

## 25 BORROWINGS (continued)

The fair values of current borrowings approximate their carrying amounts, as the impact of discounting is not significant. The fair values of the non-current borrowings at the end of the year are as follows:

	Group	
	2017 US\$m	2016 US\$m
Bank loans	1,361.3	750.2
Bonds and others	982.9	1,130.4
	<b>2,344.2</b>	<b>1,880.6</b>

The fair values are based on market prices, or are estimated using the expected future payments discounted at market interest rates ranging from 5.00% to 12.00% per annum (2016: 6.50% to 12.00% per annum). This is in line with the definition of “observable current market transactions” under the fair value measurement hierarchy.

At 31st December 2017, bank loans and bonds amounting to US\$3,150.6 million (2016: US\$3,201.4 million) have been collateralised by property, plant and equipment, debtors, and financing debtors.

	Maturity	Interest rates %	Nominal values	
			US\$m	Rp billion
<b>Astra Sedaya Finance (“ASF”) Bonds and MTNs</b>				
ASF Berkelanjutan II Tahap III Bonds	2018	10.6%	5.5	75.0
ASF Berkelanjutan II Tahap V Bonds	2018	9.25%	60.9	825.0
ASF Berkelanjutan III Tahap I Bonds	2019	8.5%	90.8	1,230.0
ASF Berkelanjutan III Tahap II Bonds	2019	7.95%	62.7	850.0
ASF Berkelanjutan III Tahap III Bonds	2018-2022	7.40%-8.75%	184.5	2,500.0
ASF Berkelanjutan III Tahap IV Bonds	2018-2022	6.25%-7.65%	132.9	1,800.0
ASF Euro Medium Term Notes	2018	2.88%	300.0	4,064.4
			<b>837.3</b>	<b>11,344.4</b>

The ASF Bonds were issued by a partly-owned subsidiary of Astra and are collateralised by fiduciary guarantee over financing debtors of the subsidiary amounting to 60% of the total outstanding principal of the bonds. The ASF Euro Medium Term Notes were unsecured.

	Maturity	Interest rates %	Nominal values	
			US\$m	Rp billion
<b>Federal International Finance (“FIF”) Bonds</b>				
FIF Berkelanjutan II Tahap I Bonds	2018	9.25%	152.1	2,061.0
FIF Berkelanjutan II Tahap II Bonds	2018	9.25%	43.3	587.0
FIF Berkelanjutan II Tahap III Bonds	2019	9.15%	185.0	2,507.0
FIF Berkelanjutan II Tahap IV Bonds	2019	7.95%	92.8	1,257.0
FIF Berkelanjutan III Tahap I Bonds	2018-2020	7.35%-8.45%	258.3	3,500.0
FIF Berkelanjutan III Tahap II Bonds	2018-2020	6.50%-7.50%	195.6	2,650.0
			<b>927.1</b>	<b>12,562.0</b>

The FIF Bonds were issued by a wholly-owned subsidiary of Astra and are collateralised by fiduciary guarantee over financing debtors of the subsidiary amounting to 60% of the total outstanding principal of the bonds.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**25 BORROWINGS (continued)**

	Maturity	Interest rates %	Nominal values	
			US\$m	Rp billion
<b>SAN Finance Bonds</b>				
SAN Finance Berkelanjutan I Tahap III Bonds	2018	9.4%	36.9	500.0
SAN Finance Berkelanjutan II Tahap I Bonds	2019	9.0%	80.5	1,090.0
SAN Finance Berkelanjutan II Tahap II Bonds	2018-2022	8.0%-9.25%	93.9	1,272.0
			211.3	2,862.0

The SAN Finance Bonds were issued by a partly-owned subsidiary of Astra and are collateralised by fiduciary guarantee over financing debtors of the subsidiary amounting to 60% of the total outstanding principal of the bonds.

	Maturity	Interest rates %	Nominal values	
			US\$m	Rp billion
<b>Astra Otoparts ("AOP") Medium Term Note</b>				
AOP Medium Term Note Seri B	2019	9.0%	25.8	350.0

The AOP Medium Term Note was unsecured and issued by a partly-owned subsidiary of Astra.

The movements in borrowings are as follows:

	Bank overdrafts US\$m	Long-term borrowings US\$m	Short-term borrowings US\$m	Finance lease liabilities US\$m	Total US\$m
<b>2017</b>					
At 1st January	-	1,863.0	3,392.0	55.6	5,310.6
Translation adjustments	-	12.0	(54.6)	(0.1)	(42.7)
Additions arising from acquisition of subsidiaries (Note 37)	-	35.3	87.4	-	122.7
Disposals arising from disposal of subsidiaries (Note 37)	-	-	(0.1)	-	(0.1)
Amortisation of borrowing costs	-	1.9	14.9	-	16.8
Transfer	-	(2,477.4)	2,477.4	-	-
Drawdown of borrowings	-	2,893.5	1,390.1	-	4,283.6
Repayment of borrowings	-	-	(2,781.6)	(51.0)	(2,832.6)
As 31st December	-	2,328.3	4,525.5	4.5	6,858.3
<b>2016</b>					
At 1st January	2.1	2,432.4	2,621.3	96.1	5,151.9
Translation adjustments	-	17.1	(80.6)	0.1	(63.4)
Amortisation of borrowing costs	-	4.6	12.2	-	16.8
Additions	-	-	-	1.7	1.7
Transfer	-	(2,378.8)	2,378.8	-	-
Change in bank overdrafts	(2.1)	-	-	-	(2.1)
Drawdown of borrowings	-	1,726.3	933.8	-	2,660.1
Repayment of borrowings	-	-	(2,412.1)	(42.3)	(2,454.4)
As 31st December	-	1,801.6	3,453.4	55.6	5,310.6



## 26 DEFERRED TAX

	Accelerated tax depreciation & tax assets revaluation US\$m	Fair value (gains)/ losses US\$m	Provisions US\$m	Tax losses US\$m	Employee benefits & others US\$m	Total US\$m
<b>Group</b>						
<b>2017</b>						
Balance at 1st January	128.9	(201.8)	109.4	13.2	53.5	103.2
Translation adjustments	(1.1)	0.7	0.2	(0.1)	(1.5)	(1.8)
Credited/(charged) to profit and loss account (Note 7)	(9.8)	7.4	(5.3)	1.0	30.3	23.6
Credited/(charged) to other comprehensive income (Note 7)	-	2.9	-	-	5.0	7.9
Additions arising from acquisitions of subsidiaries (Note 37)	-	(25.6)	-	-	0.1	(25.5)
Others	-	-	-	-	(0.1)	(0.1)
Balance at 31st December	118.0	(216.4)	104.3	14.1	87.3	107.3
<b>2016</b>						
Balance at 1st January	42.4	(205.0)	108.0	14.8	58.6	18.8
Translation adjustments	0.5	(4.2)	2.4	0.4	2.1	1.2
Credited/(charged) to profit and loss account (Note 7)	86.0	(1.0)	(1.0)	(2.0)	1.0	83.0
Credited/(charged) to other comprehensive income (Note 7)	-	8.4	-	-	(8.2)	0.2
Balance at 31st December	128.9	(201.8)	109.4	13.2	53.5	103.2

	Unremitted/ Undistributed earnings	
	2017 US\$m	2016 US\$m
<b>Company</b>		
Balance at 1st January	(5.6)	(5.7)
Translation adjustments	(0.4)	0.1
Addition arising from acquisition of an associate	(0.2)	-
Balance at 31st December	(6.2)	(5.6)

Deferred tax balances predominantly comprise non-current items. Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred income taxes relate to the same fiscal authority. The following amounts, determined after appropriate offsetting, are shown in the balance sheets:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Deferred tax assets	320.2	291.2	-	-
Deferred tax liabilities	(212.9)	(188.0)	(6.2)	(5.6)
Balance at 31st December	107.3	103.2	(6.2)	(5.6)

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**26 DEFERRED TAX (continued)**

Deferred tax assets are recognised for tax losses carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group did not recognise deferred income tax assets of US\$64.5 million (2016: US\$59.8 million) in respect of tax losses of US\$253.4 million in 2017 (2016: US\$234.4 million) which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses in their respective countries of incorporation. These tax losses have expiry dates as follows:

	Group	
	2017 US\$m	2016 US\$m
No expiry date	1.6	1.4
Expiring in one year	16.2	13.5
Expiring in two years	47.1	18.7
Expiring in three years	62.1	44.6
Expiring in four years	45.5	66.7
Expiring beyond four years	80.9	89.5
	<b>253.4</b>	234.4

Deferred tax liabilities of US\$504.0 million (2016: US\$463.0 million) on temporary differences associated with investments in subsidiaries of US\$5,039.8 million (2016: US\$4,630.1 million) have not been recognised as there is no intention of remitting the retained earnings to the Company in the foreseeable future.

**27 PENSION LIABILITIES**

The Group, through Astra, has defined benefit pension plans covering its employees in Indonesia and are either funded or unfunded. The assets of the funded plans are held independently of the Group's assets in separate trustee administered funds. The pension liabilities are calculated annually by an independent actuary using the projected unit credit method.

The amounts recognised in the Group balance sheet are as follows:

	2017 US\$m	2016 US\$m
Fair value of plan assets	67.8	70.4
Present value of funded obligations	(78.2)	(80.5)
	(10.4)	(10.1)
Present value of unfunded obligations	(250.8)	(205.3)
Impact of minimum funding requirement/assets ceiling	(1.0)	(0.5)
Net pension liabilities	<b>(262.2)</b>	(215.9)

## 27 PENSION LIABILITIES (continued)

The movement in the net pension liabilities is as follows:

	Fair value of plan assets US\$m	Present value of obligations US\$m	Total US\$m	Impact of minimum funding requirement/ asset ceiling US\$m	Net amount US\$m
<b>2017</b>					
At 1st January	70.4	(285.8)	(215.4)	(0.5)	(215.9)
Translation differences	(0.6)	2.9	2.3	–	2.3
Additions arising from acquisition of subsidiaries (Note 37)	–	(0.5)	(0.5)	–	(0.5)
Current service cost	–	(24.4)	(24.4)	–	(24.4)
Interest income/(expense)	5.1	(22.6)	(17.5)	–	(17.5)
Past service cost and gains/(losses) on settlement	–	(3.0)	(3.0)	–	(3.0)
	5.1	(50.0)	(44.9)	–	(44.9)
Remeasurements					
– return on plan assets, excluding amounts included in interest income/(expense)	(0.9)	–	(0.9)	–	(0.9)
– change in demographic assumptions	–	5.6	5.6	–	5.6
– change in financial assumptions	–	(24.4)	(24.4)	–	(24.4)
– experience losses	–	(0.6)	(0.6)	–	(0.6)
– change in asset ceiling, excluding amounts included in interest expense	–	–	–	(0.5)	(0.5)
	(0.9)	(19.4)	(20.3)	(0.5)	(20.8)
Contributions from employers	2.7	–	2.7	–	2.7
Contribution from plan participants	0.7	(0.7)	–	–	–
Benefit payments	(10.5)	24.5	14.0	–	14.0
Transfer from other plans	0.9	–	0.9	–	0.9
At 31st December	67.8	(329.0)	(261.2)	(1.0)	(262.2)
<b>2016</b>					
At 1st January	62.7	(282.6)	(219.9)	0.3	(219.6)
Translation differences	1.6	(7.5)	(5.9)	0.1	(5.8)
Current service cost	–	(22.8)	(22.8)	–	(22.8)
Interest income/(expense)	5.3	(25.3)	(20.0)	–	(20.0)
Past service cost and gains/(losses) on settlement	–	2.1	2.1	–	2.1
	5.3	(46.0)	(40.7)	–	(40.7)
Remeasurements					
– return on plan assets, excluding amounts included in interest income/(expense)	6.1	–	6.1	–	6.1
– change in financial assumptions	–	2.1	2.1	–	2.1
– experience gains/(losses)	–	27.2	27.2	–	27.2
– change in asset ceiling, excluding amounts included in interest expense	–	–	–	(0.9)	(0.9)
	6.1	29.3	35.4	(0.9)	34.5
Contributions from employers	4.0	–	4.0	–	4.0
Contribution from plan participants	0.7	(0.7)	–	–	–
Benefit payments	(10.4)	21.7	11.3	–	11.3
Transfer from other plans	0.4	–	0.4	–	0.4
At 31st December	70.4	(285.8)	(215.4)	(0.5)	(215.9)

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**27 PENSION LIABILITIES (continued)**

The weighted average duration of the defined benefit obligation at 31st December 2017 is 17 years.

Expected maturity analysis of undiscounted pension benefits at 31st December is as follows:

	2017 US\$m	2016 US\$m
Less than a year	22.9	20.0
Between one and two years	22.4	14.7
Between two and five years	96.2	93.2
Beyond five years	3,871.2	3,878.4
	<b>4,012.7</b>	<b>4,006.3</b>

The principal actuarial assumptions used for accounting purposes at 31st December are as follows:

	2017 %	2016 %
Discount rate	8	8
Salary growth rate	7	7

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

	Change in assumption	Impact on defined benefit obligation	
		Increase in assumption US\$m	Decrease in assumption US\$m
Discount rate	1%	(41.6)	54.0
Salary growth rate	1%	59.5	(46.4)

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied when calculating the pension liability recognised within the balance sheet.

The analysis of the fair value of plan assets at 31st December is as follows:

	2017 US\$m	2016 US\$m
<b>Quoted investments</b>		
Equity instruments	22.8	20.9
Debt instruments		
– government	23.4	25.0
– corporate bonds (investment grade)	17.0	19.1
Total investments	63.2	65.0
Cash and cash equivalents	4.6	5.4
	<b>67.8</b>	<b>70.4</b>

The top three sectors of the quoted equity instruments at the end of both 2017 and 2016 were financials, infrastructure and consumer goods with combined fair values of US\$17.8 million and US\$15.8 million, respectively.

## 27 PENSION LIABILITIES (continued)

Through its defined benefit pension plans, the Group is expected to be exposed to a number of risks such as asset volatility and changes in bond yields, which are detailed below:

### *Asset volatility*

The plan liabilities are calculated using a discount rate set with reference to government bond yields; if plan assets underperform this yield, this will create a deficit. The Group's defined benefit plans hold a significant proportion of equities, which are expected to outperform government and corporate bonds in the long-term while providing volatility and risk in the short-term.

### *Changes in bond yields*

A decrease in government bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plan's bond holdings.

The Group ensures that the investment positions are managed within an asset-liability matching ("ALM") framework that is developed to achieve long-term returns that are in line with the obligations under the pension schemes. Within this ALM framework, the Group's objective is to match assets to the pension obligations by investing in a well-diversified portfolio that generates sufficient risk-adjusted returns that match the benefit payments. The Group also actively monitors the duration and the expected yield of the investments to ensure it matches the expected cash outflows arising from the pension obligations.

Investments across the plans are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets.

The Group maintains an active and regular contribution schedule across all the plans. The contributions to all its plans in 2017 were US\$2.7 million and the estimated amount of contributions expected to be paid to the plans in 2018 is US\$5.4 million.

## 28 SHARE CAPITAL OF THE COMPANY

	2017 US\$m	2016 US\$m
Issued and fully paid:		
Balance at 1st January and 31st December – 395,236,288 ordinary shares	1,381.0	1,381.0

There is no par value for the ordinary shares. The Company did not hold any treasury shares as at 31st December 2017 (31st December 2016: Nil).

## 29 REVENUE RESERVE

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
<b>Movements:</b>				
Balance at 1st January	5,508.7	5,065.3	654.2	628.2
Asset revaluation reserve realised on disposal of assets	0.8	0.2	–	–
Defined benefit pension plans				
– remeasurements	(7.2)	13.2	–	–
– deferred tax	1.7	(3.1)	–	–
Share of associates' and joint ventures' remeasurement of defined benefit pension plans, net of tax	(7.2)	(1.7)	–	–
Profit attributable to shareholders	811.2	701.7	394.6	296.1
Dividends paid by the Company (Note 8)	(294.2)	(270.1)	(294.2)	(270.1)
Change in shareholding	(1.0)	4.1	–	–
Other	–	(0.9)	–	–
Balance at 31st December	6,012.8	5,508.7	754.6	654.2

The Group's revenue reserve includes actuarial loss on defined benefit pension plans of US\$30.4 million (2016: US\$17.7 million).

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**30 OTHER RESERVES**

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
<b>Composition:</b>				
Asset revaluation reserve	402.4	400.4	–	–
Translation reserve	(1,521.7)	(1,546.7)	357.1	175.5
Fair value reserve	168.5	13.0	–	4.7
Hedging reserve	(19.4)	(5.1)	–	–
Other reserve	3.3	3.3	–	–
Balance at 31st December	(966.9)	(1,135.1)	357.1	180.2
<b>Movements:</b>				
<i>Asset revaluation reserve</i>				
Balance at 1st January	400.4	347.0	–	–
Surplus on revaluation of assets	2.8	53.6	–	–
Reserve realised on disposal of assets	(0.8)	(0.2)	–	–
Balance at 31st December	402.4	400.4	–	–
<i>Translation reserve</i>				
Balance at 1st January	(1,546.7)	(1,642.1)	175.5	223.9
Translation difference	25.0	95.4	181.6	(48.4)
Balance at 31st December	(1,521.7)	(1,546.7)	357.1	175.5
<i>Fair value reserve</i>				
Balance at 1st January	13.0	5.2	4.7	3.5
<i>Available-for-sale investments</i>				
– fair value changes	161.0	7.6	–	1.2
– deferred tax	(0.2)	0.1	–	–
– transfer to profit and loss	(7.1)	0.1	(4.7)	–
Share of associates' and joint ventures' fair value changes of available-for-sale investments, net of tax	1.8	–	–	–
Balance at 31st December	168.5	13.0	–	4.7
<i>Hedging reserve</i>				
Balance at 1st January	(5.1)	6.4	–	–
<i>Cash flow hedges</i>				
– fair value changes	(12.8)	(101.5)	–	–
– deferred tax	1.5	3.6	–	–
– transfer to profit and loss	6.5	88.2	–	–
Share of associates' and joint ventures' fair value changes of cash flow hedges, net of tax	(9.5)	(1.8)	–	–
Balance at 31st December	(19.4)	(5.1)	–	–
<i>Other reserve</i>				
Balance at 1st January and 31st December	3.3	3.3	–	–

### 31 NON-CONTROLLING INTERESTS

	Group	
	2017 US\$m	2016 US\$m
Balance at 1st January	6,321.8	5,560.9
Asset revaluation surplus		
– surplus on revaluation of assets	2.8	53.5
Available-for-sale investments		
– fair value changes	10.5	9.1
– deferred tax	(0.2)	0.2
– transfer to profit and loss	(2.5)	0.2
	7.8	9.5
Share of associates' and joint ventures' fair value changes of available-for-sale investments, net of tax	1.7	(0.1)
Cash flow hedges		
– fair value changes	(13.9)	(117.7)
– deferred tax	1.8	4.5
– transfer to profit and loss	6.5	100.8
	(5.6)	(12.4)
Share of associates' and joint ventures' fair value changes of cash flow hedges, net of tax	(19.3)	(1.8)
Defined benefit pension plans		
– remeasurements	(13.6)	21.3
– deferred tax	3.3	(5.1)
	(10.3)	16.2
Share of associates' and joint ventures' remeasurements of defined benefit pension plans, net of tax	(6.6)	1.1
Translation difference	(53.1)	134.1
Profit for the year	994.3	795.8
Issue of shares	67.8	117.5
Dividends paid	(397.7)	(360.5)
Change in shareholding	(2.6)	4.3
Acquisition of subsidiaries	105.4	-
Other	7.7	3.7
Balance at 31st December	7,014.1	6,321.8

Included in the shares issued to non-controlling interests in 2017 was an amount of US\$67.8 million (2016: US\$28.5 million) for capital contribution from Unicode Investments Limited, an indirect subsidiary of the Company's ultimate holding company Jardine Matheson Holdings Limited, for a 50% stake in PT Astra Land Indonesia, an indirect subsidiary of Astra.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**31 NON-CONTROLLING INTERESTS (continued)**

Set out below is the summarised financial information for the Group's subsidiary, Astra, that has non-controlling interests that are material to the Group.

Summarised balance sheet at 31st December:

	2017 US\$m	2016 US\$m
Current		
Assets	9,201.4	8,266.5
Liabilities	(7,270.8)	(6,615.7)
Total current net assets	1,930.6	1,650.8
Non-current		
Assets	12,795.2	11,461.6
Liabilities	(3,052.3)	(2,500.8)
Total non-current net assets	9,742.9	8,960.8
Net assets	11,673.5	10,611.6
Non-controlling interests	2,421.4	2,093.7

Summarised statement of comprehensive income for the year ended 31st December:

	2017 US\$m	2016 US\$m
Revenue	15,408.3	13,609.6
Profit after tax	1,664.7	1,339.6
Other comprehensive income	(41.6)	125.4
Total comprehensive income	1,623.1	1,465.0
Total comprehensive income allocated to non-controlling interests	300.5	242.7
Dividends paid to non-controlling interests	(133.5)	(100.7)

Summarised cash flows for the year ended 31st December:

	2017 US\$m	2016 US\$m
Cash generated from operations	2,051.8	1,748.1
Net interest and other financing costs paid	(37.2)	(38.1)
Income taxes paid	(409.5)	(365.3)
Net cash flows from operating activities	1,605.1	1,344.7
Net cash flows from investing activities	(1,054.0)	(850.9)
Net cash flows from financing activities	(393.0)	(289.7)
Net change in cash and cash equivalents	158.1	204.1
Cash and cash equivalents at 1st January	2,184.9	1,962.5
Effect of exchange rate exchanges	(12.4)	18.3
Cash and cash equivalents at 31st December	2,330.6	2,184.9

The information above is the amount before inter-company eliminations.



### 32 RELATED PARTY TRANSACTIONS

In addition to the related party information shown elsewhere in the financial statements, the following significant related party transactions took place during the financial year:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
<b>(a) With associates and joint ventures:</b>				
Purchase of goods and services	(5,280.1)	(5,333.4)	-	-
Sale of goods and services	1,133.3	1,050.5	-	-
Commission and incentives earned	17.1	16.4	-	-
Bank deposits and balances	581.0	321.9	-	-
Dividend income	-	-	57.6	42.2
Interest received	24.8	23.9	-	-
<b>(b) With related companies and associates of ultimate holding company:</b>				
Management fees paid	(5.1)	(3.8)	(4.3)	(3.6)
Purchase of goods and services	(1.1)	(1.4)	(0.1)	(0.1)
Sale of goods and services	5.3	4.8	-	-
<b>(c) Remuneration of directors of the Company and key management personnel of the Group:</b>				
Salaries and other short-term employee benefits	(9.7)	(9.1)	(7.4)	(7.0)

### 33 COMMITMENTS

#### (a) Capital commitments

Capital expenditure authorised for at the balance sheet date, but not recognised in the financial statements is as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Authorised and contracted	116.2	202.7	-	-
Authorised but not contracted	203.9	455.1	-	-
	320.1	657.8	-	-

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**33 COMMITMENTS (continued)****(b) Operating lease commitments**

The Group leases various property, plant and machinery under non-cancellable operating lease agreements. The leases have varying terms and renewal rights.

The future aggregate minimum lease payments and receivables under non-cancellable operating leases contracted for at the reporting date, but not recognised as liabilities or receivables, are as follows:

	Group		Company	
	2017 US\$m	2016 US\$m	2017 US\$m	2016 US\$m
Lease rentals payable:				
– within one year	21.5	20.9	0.2	0.3
– between one and five years	17.7	20.1	0.1	0.3
– beyond five years	17.7	22.3	–	–
	56.9	63.3	0.3	0.6
Lease rentals receivable:				
– within one year	83.9	84.6	–	–
– between one and five years	71.2	71.2	–	–
	155.1	155.8	–	–

**34 DERIVATIVE FINANCIAL INSTRUMENTS**

At 31st December, the fair values of the Group's derivative financial instruments were:

	Group	
	Assets US\$m	Liabilities US\$m
<b>2017</b>		
Designated as cash flow hedges		
– Interest rate swap contracts	0.1	–
– Cross-currency swap contracts	28.5	23.9
	28.6	23.9
Not qualifying as hedges		
– Forward foreign exchange contracts	–	0.3
<b>2016</b>		
Designated as cash flow hedges		
– Interest rate swap contracts	0.2	–
– Cross-currency swap contracts	71.4	18.9
	71.6	18.9
Not qualifying as hedges		
– Forward foreign exchange contracts	–	0.7

### 34 DERIVATIVE FINANCIAL INSTRUMENTS (continued)

#### (a) Forward foreign exchange contracts

The contract amounts of the outstanding forward foreign exchange contracts at 31st December 2017 were US\$50.3 million (2016: US\$39.9 million).

#### (b) Interest rate swap contracts

The notional principal amounts of the outstanding interest rate swap contracts at 31st December 2017 were US\$110.4 million (2016: US\$59.5 million). At 31st December 2017, the fixed interest rates range from 2.18% to 3.08% per annum (2016: 2.35% to 3.46% per annum).

#### (c) Cross-currency swap contracts

The contract amounts of the outstanding cross-currency swap contracts at 31st December 2017 were US\$1,914.9 million (2016: US\$1,604.3 million).

### 35 INSURANCE CONTRACTS

	Group	
	2017 US\$m	2016 US\$m
Gross estimated losses (Note 23)	148.9	152.7
Claims payable	4.3	4.3
Unearned premiums (Note 23)	348.1	342.2
	501.3	499.2
Less: Reinsurers' share of estimated losses (Note 21)	(54.9)	(71.8)
Total insurance liabilities	446.4	427.4
The gross estimated losses and unearned premiums are analysed as follows:		
Non-current	103.8	86.9
Current	397.5	412.3
	501.3	499.2

Claims payable are included in trade creditors. The amount and timing of claim payments are typically resolved within one year.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**35 INSURANCE CONTRACTS (continued)****Movements in insurance liabilities and reinsurance assets**

## (a) Claims and loss adjustment expenses

	2017 US\$m	2016 US\$m
Balance at 1st January	85.2	74.2
Cash paid for claims settled in the period	(156.1)	(158.1)
Increase in liabilities		
– arising from current period claims	158.7	162.0
– arising from prior period claims	11.4	5.2
Translation adjustments	(0.9)	1.9
<b>Total at 31st December</b>	<b>98.3</b>	<b>85.2</b>
Notified claims	70.0	60.8
Incurred, but not reported	28.3	24.4
<b>Total at 31st December</b>	<b>98.3</b>	<b>85.2</b>

## (b) Unearned premium provision

	2017 US\$m	2016 US\$m
At 1st January	342.2	299.2
Increase/(decrease)	(2.9)	35.3
Translation adjustments	8.8	7.7
<b>Total at 31st December</b>	<b>348.1</b>	<b>342.2</b>

The risk under an insurance contract is the possibility that the insured event may occur and the resulting loss may vary in severity. Although it is possible for the actual loss to exceed the carrying amount of insurance liabilities, the extent of liabilities of the risk carrier is confined to the sum insured or the limit specified under the contract.

The Group manages its insurance risks through its underwriting guidelines, which are approved by an appropriate level of management regularly. The Group also has adequate reinsurance arrangements and proactive claims handling.

The concentration of insurance risks after reinsurance with reference to the carrying amount of the insurance liabilities is in four classes of business namely motor vehicles, heavy equipment, fire and fire major risks and marine cargo.

The insurance business is not a significant activity of the Group.

**36 CASH FLOWS FROM OPERATING ACTIVITIES**

	Group	
	2017 US\$m	2016 US\$m
Profit before tax	2,294.4	1,840.5
<b>Adjustments for:</b>		
Financing income	(111.6)	(93.3)
Financing charges	158.3	132.4
Share of associates' and joint ventures' results after tax	(578.2)	(379.9)
Depreciation of property, plant and equipment	508.8	488.3
Depreciation of bearer plants	24.4	21.5
Amortisation of leasehold land use rights and intangible assets	100.6	97.5
Fair value (gain)/loss of:		
– investment properties	(23.3)	(7.6)
– agricultural produce	4.4	(22.0)
– contingent consideration	–	(15.0)
Impairment of:		
– property, plant and equipment	5.7	1.8
– intangible assets	11.0	3.4
– debtors	189.4	94.9
(Profit)/loss on disposal of:		
– leasehold land use rights	(1.5)	(0.8)
– property, plant and equipment	(2.8)	(3.6)
– intangible assets	–	1.0
– investment properties	10.3	–
– bearer plants	0.1	38.2
– subsidiaries	(2.8)	–
– associates and joint ventures	4.5	1.8
– investments	(8.8)	(7.0)
Loss on disposal/write-down of repossessed assets	58.2	60.2
Amortisation of borrowing costs for financial services companies	13.7	13.7
Write-down of stocks	7.6	9.5
Changes in provisions	26.4	32.6
Foreign exchange (gain)/loss	10.3	(15.8)
	<b>404.7</b>	<b>451.8</b>
<b>Operating profit before working capital changes</b>	<b>2,699.1</b>	<b>2,292.3</b>
<b>Changes in working capital</b>		
Properties for sale	(217.8)	–
Stocks	(199.3)	(64.5)
Concession rights	(78.6)	(61.4)
Financing debtors	(43.3)	(443.9)
Debtors	(921.6)	(186.2)
Creditors	886.3	307.4
Pensions	27.2	25.0
	<b>(547.1)</b>	<b>(423.6)</b>
Cash flows from operating activities	<b>2,152.0</b>	<b>1,868.7</b>

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**37 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS**

Cash and cash equivalents included in the consolidated statement of cash flows comprise the following balance sheet amounts:

	Group	
	2017 US\$m	2016 US\$m
Bank balances and other liquid funds (Note 22)	2,639.8	2,465.7

**(a) Purchase of subsidiaries**

In 2017, Astra acquired new subsidiaries for US\$14.1 million (2016: US\$13.7 million). This comprised net cash outflow of US\$14.4 million as additional consideration for a 80% interest in PT Suprabari Mapanindo Mineral, a coal mining company, US\$1.5 million for the remaining 60% interest in PT Baskhara Utama Sedaya, a toll road company, US\$1.8 million to increase its interest in PT Bintai Kindenko Engineering Indonesia from 40% to 60%, a construction company, and net cash inflow of US\$3.6 million for increase in interest in PT Astra Modern Land from 50% to 67%, a property development company.

The acquisitions in 2016 comprised net cash outflow of US\$11.6 million as an advance payment for a 80% interest in PT Suprabari Mapanindo Mineral, US\$1.2 million for a 100% interest in PT Mitra Barito Gemilang, a rubber plantation company and US\$0.9 million representing further payments made in relation to the acquisition of PT Duta Nurcahya, a coal mining business, in 2012.

Revenue and loss after tax since acquisition in respect of new subsidiaries acquired in 2017 amounted to US\$18.6 million and US\$20.9 million, respectively. Had the acquisitions occurred on 1st January 2017, the consolidated revenue and consolidated profit after tax for the year ended 31st December 2017 would have been US\$17,712.6 million and US\$1,805.7 million, respectively.

### 37 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

#### (a) Purchase of subsidiaries (continued)

	2017 Fair value US\$m	2016 Fair value US\$m
Intangible assets (Note 10)	38.4	–
Leasehold land use rights (Note 11)	–	3.6
Property, plant and equipment (Note 12)	185.4	2.8
Bearer plants (Note 14)	–	9.1
Stocks	0.8	1.8
Debtors	120.7	–
Associates	266.7	–
Properties for sale	39.0	–
Bank balances and other liquid funds	141.9	–
Non-current borrowings (Note 25)	(35.3)	–
Deferred tax liabilities (Note 26)	(25.5)	–
Current borrowings (Note 25)	(87.4)	–
Pension liabilities (Note 27)	(0.5)	–
Creditors	(36.0)	(16.1)
Net assets	608.2	1.2
Adjustment for non-controlling interests	(107.1)	–
Total consideration	501.1	1.2
Adjustment for contingent consideration	–	0.9
Deferred consideration	(87.0)	–
Deposit	(11.5)	–
Transfer of carrying value of associates and joint ventures	(246.6)	–
Cash paid for business combination	156.0	2.1
Cash and cash equivalents of subsidiaries acquired	(141.9)	–
Advance payment	–	11.6
Net cash flow from business combination	14.1	13.7

#### (b) Purchase of shares in associates and joint ventures

Purchase of shares in associates and joint ventures in 2017 included US\$138.0 million for the Company's subscription to the rights issue of and purchase of additional shares in SCCC, increasing its interest from 24.9% to 25.5%; US\$274.3 million and US\$207.3 million for Astra's investments in toll road operators and a power plant operator in Indonesia, respectively, and US\$43.8 million for the subscription to PT Bank Permata Tbk's rights issue.

Purchase of shares in associates and joint ventures in 2016 included US\$240.1 million for Astra's subscription to PT Bank Permata Tbk's rights issue, US\$56.6 million for capital injection into PT Astra Modern Land, US\$21.4 million for capital injection into PT Astra Aviva Life and US\$19.3 million as an advance payment for a 40% investment in PT Baskhara Utama Sedaya.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**37 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (continued)****(c) Sale of subsidiaries**

In 2017, Astra received US\$86.1 million for the sale of a mutual fund which was consolidated as a subsidiary, and US\$0.8 million deferred consideration for the sale of a subsidiary in 2010.

	Group	
	2017 US\$m	2016 US\$m
Other investments (Note 17)	(87.5)	–
Stocks	(0.5)	–
Debtors	(2.9)	–
Bank balances and other liquid funds	(0.8)	–
Current borrowings (Note 25)	0.1	–
Creditors	4.2	–
Adjustment for non-controlling interests	1.7	–
Net assets/liabilities disposed of	(85.7)	–
Realisation of fair value reserve	2.4	–
Profit on disposal of subsidiaries (Note 4)	(2.8)	–
Adjustment for deferred consideration	(0.8)	–
Cash proceeds from disposal	(86.9)	–
Cash and cash equivalents of subsidiaries disposed	0.8	–
Net cash flow from disposal	(86.1)	–

**(d) Changes in controlling interests of subsidiaries**

Change in controlling interests of subsidiaries in 2017 comprised an outflow of US\$3.6 million arising from PT Astra Agro Lestari Tbk's increase in shareholding in various plantation companies.

Change in controlling interests of subsidiaries in 2016 comprised an inflow of US\$8.4 million arising from Astra's decrease in shareholding from 90% to 70% in PT Balai Lalang Serasi.

**38 SEGMENT INFORMATION**

Operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the Board for the purpose of resource allocation and performance assessment. The Board considers Astra as one operating segment because it represents a single direct investment made by the Company. Decisions for resource allocation and performance assessment of Astra are made by the JC&C Board while resource allocation and performance assessment of the various Astra businesses are made by the board of Astra, taking into consideration the opinions of the JC&C Board. Direct Motor Interests are aggregated into one reportable segment based on the similar automotive nature of their products and services, while Other Strategic Interests, comprising the Group's strategic investment portfolio, are aggregated into another reportable segment based on their exposure to market-leading companies in key regional economies. Set out below is an analysis of the segment information.



**38 SEGMENT INFORMATION (continued)**

	Astra US\$m	Direct motor interests US\$m	Other strategic interests US\$m	Corporate costs US\$m	Group US\$m
<b>2017</b>					
Revenue	15,408.3	2,292.9	–	–	17,701.2
Net operating costs	(13,727.3)	(2,217.5)	9.3	(2.8)	(15,938.3)
Operating profit	1,681.0	75.4	9.3	(2.8)	1,762.9
Financing income	109.9	1.1	–	0.6	111.6
Financing charges	(152.4)	(1.6)	–	(4.3)	(158.3)
Net financing charges	(42.5)	(0.5)	–	(3.7)	(46.7)
Share of associates' and joint ventures' results after tax	474.4	77.8	26.0	–	578.2
Profit before tax	2,112.9	152.7	35.3	(6.5)	2,294.4
Tax	(473.6)	(14.0)	(1.0)	(0.3)	(488.9)
Profit after tax	1,639.3	138.7	34.3	(6.8)	1,805.5
Non-controlling interests	(988.6)	(5.7)	–	–	(994.3)
Profit attributable to shareholders	650.7	133.0	34.3	(6.8)	811.2
Non-trading items	(10.0)	(8.4)	–	(4.9)	(23.3)
Underlying profit attributable to shareholders	640.7	124.6	34.3	(11.7)	787.9
Net cash (excluding net debt of financial services companies)	195.8	(29.9)	–	(984.7)	(818.8)
Total equity	11,752.0	576.6	818.1	294.3	13,441.0
<b>2016</b>					
Revenue	13,609.6	2,154.4	–	–	15,764.0
Net operating costs	(12,164.3)	(2,074.8)	–	(25.2)	(14,264.3)
Operating profit	1,445.3	79.6	–	(25.2)	1,499.7
Financing income	91.8	0.6	–	0.9	93.3
Financing charges	(130.9)	(1.2)	–	(0.3)	(132.4)
Net financing charges	(39.1)	(0.6)	–	0.6	(39.1)
Share of associates' and joint ventures' results after tax	231.8	112.1	36.0	–	379.9
Profit before tax	1,638.0	191.1	36.0	(24.6)	1,840.5
Tax	(324.9)	(15.0)	(2.8)	(0.3)	(343.0)
Profit after tax	1,313.1	176.1	33.2	(24.9)	1,497.5
Non-controlling interests	(786.4)	(9.4)	–	–	(795.8)
Profit attributable to shareholders	526.7	166.7	33.2	(24.9)	701.7
Non-trading items	(26.9)	–	–	4.3	(22.6)
Underlying profit attributable to shareholders	499.8	166.7	33.2	(20.6)	679.1
Net cash/(debt) (excluding net debt of financial services companies)	460.9	91.0	–	156.8	708.7
Total equity	10,690.8	581.9	641.1	162.6	12,076.4

Segment assets and liabilities are not disclosed as these are not regularly provided to the Board.

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**38 SEGMENT INFORMATION (continued)**

Set out below are analyses of the Group's revenue and non-current assets, by geographical areas:

	Indonesia US\$m	Others US\$m	Total US\$m
<b>2017</b>			
Revenue	15,408.3	2,292.9	17,701.2
Non-current assets	9,251.0	1,283.2	10,534.2
<b>2016</b>			
Revenue	13,609.6	2,154.4	15,764.0
Non-current assets	8,222.2	1,044.5	9,266.7

Non-current assets excluded financial instruments and deferred tax assets. Indonesia is disclosed separately as a geographical area as most of the customers are based in Indonesia.

**39 IMMEDIATE AND ULTIMATE HOLDING COMPANIES**

The Company's immediate holding company is Jardine Strategic Singapore Pte Ltd, incorporated in Singapore and its ultimate holding company is Jardine Matheson Holdings Limited, incorporated in Bermuda.

**40 RECLASSIFICATION OF ACCOUNTS**

Certain comparative amounts have been reclassified for consistency with the presentation of the 2017 consolidated financial statements. The reclassification has no material impact to the Group.

**41 SUBSEQUENT EVENTS**

- (a) In February 2018, the Group acquired a minority stake in Toyota Motor Corporation for a cash consideration of US\$200 million.
- (b) In February 2018, Astra signed a Shares Subscription Agreement to subscribe for a minority stake in PT Aplikasi Karya Anak Bangsa (GO-JEK Indonesia), the provider of on-demand application-based services in Indonesia, amounting to US\$150 million.

## 42 PRINCIPAL SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

The details of principal subsidiaries are as follows:

Name of company	Principal activities	Country of incorporation/ place of business	Group's effective interest in equity	
			2017 %	2016 %
<b>Singapore</b>				
• Cycle & Carriage Industries Pte Ltd	Retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
• Cycle & Carriage Automotive Pte Ltd	Distribution and retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
• Cycle & Carriage Kia Pte Ltd	Distribution and retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
• Cycle & Carriage France Pte Ltd	Distribution and retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
• Diplomat Parts Pte Ltd	Investment holding and sale of vehicle parts	Singapore	100.0	100.0
• Republic Auto Pte Ltd	Retail and leasing of vehicles	Singapore	70.0	70.0
<b>Malaysia</b>				
♦ Cycle & Carriage Bintang Berhad (Quoted on Bursa Malaysia)	Retail of vehicles and provision of after-sales services	Malaysia	59.1	59.1
<b>Indonesia</b>				
♦ PT Astra International Tbk (Quoted on the Indonesia Stock Exchange)	Investment holding and retail of vehicles and motorcycles	Indonesia	50.1	50.1
♦ PT United Tractors Tbk (Quoted on the Indonesia Stock Exchange) <sup>#</sup>	Distribution of heavy equipment	Indonesia	29.8	29.8
♦ PT Pamapersada Nusantara <sup>&lt;</sup>	Coal mining contractor	Indonesia	29.8	29.8
♦ PT Acset Indonusa Tbk (Quoted on the Indonesia Stock Exchange) <sup>#&lt;</sup>	Construction services	Indonesia	14.9	14.9
♦ PT Astra Otoparts Tbk (Quoted on the Indonesia Stock Exchange) <sup>#</sup>	Manufacturing and distribution of automotive components	Indonesia	40.1	40.1
♦ PT Astra Agro Lestari Tbk (Quoted on the Indonesia Stock Exchange) <sup>#</sup>	Operation of oil palm plantations	Indonesia	39.9	39.9
♦ PT Federal International Finance <sup>#</sup>	Consumer finance for motorcycles	Indonesia	50.1	50.1
♦ PT Astra Graphia Tbk (Quoted on the Indonesia Stock Exchange) <sup>#</sup>	Provision of document, information and communication technology solutions	Indonesia	38.5	38.5

**NOTES TO THE FINANCIAL STATEMENTS (continued)**

For the year ended 31st December 2017

**42 PRINCIPAL SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES (continued)**

The details of principal associates and joint ventures are as follows:

Name of company	Principal activities	Country of incorporation/ place of business	Group's effective interest in equity	
			2017 %	2016 %
<b>Indonesia (continued)</b>				
♦ PT Astra Honda Motor	Manufacturing, assembly, and distribution of Honda motorcycles	Indonesia	25.1	25.1
♦ PT Toyota-Astra Motor	Distribution of Toyota vehicles	Indonesia	25.1	25.6
♦ PT Astra Daihatsu Motor	Manufacturing, assembly and distribution of Daihatsu vehicles	Indonesia	16.0	16.0
♦ PT Bank Permata Tbk (Quoted on the Indonesia Stock Exchange)	Commercial and retail bank	Indonesia	22.3	22.3
♦ PT Tunas Ridean Tbk (Quoted on the Indonesia Stock Exchange)	Retail of vehicles and motorcycles, leasing of vehicles and provision of consumer finance services	Indonesia	44.4	44.4
<b>Vietnam</b>				
@ Truong Hai Auto Corporation	Assembly, distribution and retail of vehicles	Vietnam	25.1	25.1
@ Refrigeration Electrical Engineering Corporation (Quoted on Ho Chi Minh City Stock Exchange)	Mechanical and electrical engineering, real estate, and strategic investments in infrastructure	Vietnam	23.9	22.9
<b>Myanmar</b>				
√ Cycle & Carriage Automobile Myanmar Company Limited*	Provision of after-sales services	Myanmar	60.0	60.0
√ Cycle & Carriage Automobile Alliance Company Limited*	Retail of vehicles and provision of after-sales services	Myanmar	60.0	60.0
<b>Thailand</b>				
^ Siam City Cement Public Company Limited (Quoted on Stock Exchange of Thailand)	Manufacturing of cement, concrete and other building materials	Thailand	25.5	24.9

• Audited by PricewaterhouseCoopers LLP, Singapore.

♦ Audited by KAP Tanudiredja, Wibisana, Rintis & Rekan in Indonesia and PricewaterhouseCoopers, Malaysia, members of the worldwide PricewaterhouseCoopers organisation.

@ Audited by EY Vietnam, a member of the worldwide EY organisation.

√ Audited by Win Thin & Associates in Myanmar.

^ Audited by EY Thailand, a member of the worldwide EY organisation.

# Direct interest more than 50%.

< Indirect subsidiary through PT United Tractors Tbk with direct ownership more than 50%.

\* Not consolidated as the entity is not controlled by the Group and is deemed to be a joint venture as the Group shares control of the entity.