

KEY MANAGEMENT

ALEXANDER NEWBIGGING GROUP MANAGING DIRECTOR

Please refer to information on the Board of Directors on page 25.

ADRIAN TENG GROUP FINANCE DIRECTOR

Please refer to information on the Board of Directors on page 26.

HASLAM PREESTON REGIONAL MANAGING DIRECTOR

Mr Preston has been the Regional Managing Director of Jardine Cycle & Carriage since February 2014. He is responsible for overseeing the Group's motor operations in Singapore, Malaysia, Myanmar and Indonesia (excluding those held by Astra). He is the Chairman of Cycle & Carriage Bintang and a commissioner of Tunas Ridean.

Following an early career in the British army, he joined Jardine Matheson in 2001 where he undertook various roles in Jardine Wines & Spirits, Jardine Motors, Jardine Matheson Limited and Hongkong Land, in which time he was based in Beijing, Macau, Hong Kong and Indonesia.

He sits on the Board of the British Chamber of Commerce in Singapore and was its Chairman in Indonesia from 2011 to 2014.

Mr Preston has a Bachelor of Arts (War Studies) from King's College London, University of London, and a Master of Arts (Chinese Studies) from the School of Oriental and African Studies, University of London. He also completed the General Management Programme at Harvard Business School.

CHEAH KIM TECK MANAGING DIRECTOR, BUSINESS DEVELOPMENT

Mr Cheah is the Managing Director, Business Development of Jardine Cycle & Carriage since February 2014. He is responsible for overseeing the Group's investment in Truong Hai Auto Corporation and developing new lines of business for the Group in the region.

Prior to that, he was Chief Executive Officer of the Group's motor operations excluding those held by Astra, until he stepped down from his position in December 2013. Mr Cheah also served on the Board of Jardine Cycle & Carriage from 2005 until he retired as director in 2014.

He is a director of Mapletree Investments and Singapore Pools. Prior to joining the Group, he held several senior marketing positions in multinational companies, namely, McDonald's Restaurant, Kentucky Fried Chicken and Coca-Cola. Mr Cheah was conferred The Public Service Star and The Public Service Medal by the President of Singapore in 2016 and 2012, respectively for his distinguished achievements and valuable public service.

He holds a Master of Marketing degree from Lancaster University, United Kingdom.

JEFFERY TAN GROUP GENERAL COUNSEL DIRECTOR, LEGAL & CORPORATE AFFAIRS COMPANY SECRETARY

Mr Tan is the Group General Counsel; Director, Legal & Corporate Affairs; and Company Secretary of Jardine Cycle & Carriage since April 2016. He is responsible for legal, compliance, company secretarial, communications and public affairs at the Group level.

Before joining Jardine Cycle & Carriage, he was the Group General Counsel, Chief Compliance Officer and Board Secretary for UTAC Holdings Ltd. Prior to that, he has over 20 years of private practice and in-house legal experience with international law firms and multinational companies such as Allen & Gledhill, DLA Piper, Siemens and Motorola. He also served as President of Motorola Singapore for five years.

Mr Tan has an LLB (HONS) from the National University of Singapore. He is a senior Advocate & Solicitor of the Supreme Court of the Republic of Singapore, and a Solicitor of England & Wales. He also completed the Senior Executive Management Program at Northwestern University – Kellogg School of Management.

KEY MANAGEMENT – SUBSIDIARIES & ASSOCIATES

ASTRA INTERNATIONAL

Prijono Sugiarto (President Director)

CYCLE & CARRIAGE SINGAPORE

Eric Chan (Managing Director)

CYCLE & CARRIAGE BINTANG

Wilfrid Foo (Chief Executive Officer)

CYCLE & CARRIAGE MYANMAR

Adrian Short (General Manager)

TUNAS RIDEAN

Rico Setiawan (President Director)

TRUONG HAI AUTO CORPORATION

Tran Ba Duong (Chairman)

SIAM CITY CEMENT

Siva Mahasandana (Chief Executive Officer)

REFRIGERATION ELECTRICAL ENGINEERING CORPORATION

Nguyen Thi Mai Thanh (Chairwoman)