

# > GROUP OVERVIEW

Our objective is to grow faster than Southeast Asia and elevate the communities within which we operate.

## OUR PORTFOLIO BUSINESSES



Astra



THACO



Direct Motor Interests



Other Strategic Interests: REE



Other Strategic Interests: SCCC

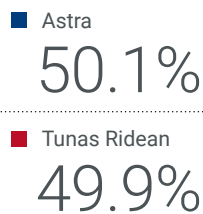


Other Strategic Interests: Vinamilk

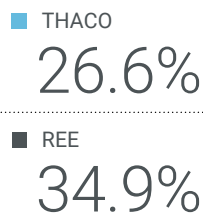
## OUR REGIONAL FOOTPRINT



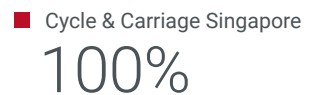
### 1 INDONESIA



### 2 VIETNAM



### 3 SINGAPORE



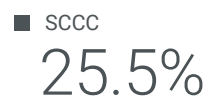
### 4 MALAYSIA



### 5 MYANMAR

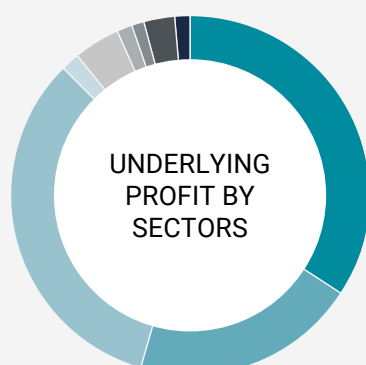


### 6 THAILAND



- Astra
- THACO
- Direct Motor Interests
- Other Strategic Interests

## GROUP HIGHLIGHTS



Automotive	34.4%
Financial Services	20.2%
Heavy Equipment and Mining	33.0%
Agribusiness	1.5%
Utilities and Infrastructure	4.4%
Property	1.2%
Cement	1.3%
Consumer Products	2.8%
Others	1.2%



Indonesia	87%
Vietnam	9%
Singapore	2%
Malaysia	1%
Thailand	1%

## GROUP RESULTS

	Year ended 31st December			
	2023 US\$m	2022 US\$m	Change %	2023 S\$m
Revenue	22,235	21,566	3	29,819
Profit after tax	2,977	2,456	21	3,992
Underlying profit attributable to shareholders*	1,160	1,096	6	1,556
Profit attributable to shareholders	1,215	740	64	1,630
Shareholders' funds	8,039	7,171	12	10,600
	US¢	US¢	%	S¢
Underlying earnings per share*	294	277	6	394
Earnings per share	308	187	64	412
Dividends per share	118	111	6	158
	US\$	US\$	%	S\$
Net asset value per share	20	18	12	27

The exchange rate of US\$1=S\$1.32 (31st December 2022: US\$1=S\$1.34) was used for translating assets and liabilities at the balance sheet date and US\$1=S\$1.34 (2022: US\$1=S\$1.38) was used for translating the results for the period.

\* The Group uses 'underlying profit attributable to shareholders' in its internal financial reporting to distinguish between ongoing business performance and non-trading items. Items classified as non-trading items include: fair value gains or losses on revaluation of investment properties, agricultural produce and equity investments which are measured at fair value through profit and loss; gains and losses arising from the sale of businesses, investments and properties; impairment of non-depreciable intangible assets, associates and joint ventures and other investments; provisions for closure of businesses; acquisition-related costs in business combinations and other credits and charges of a non-recurring nature that require inclusion in order to provide additional insight into the Group's underlying business performance.