# FINANCIAL STATEMENTS

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### **DIRECTORS' STATEMENT**

The directors of Jardine Cycle & Carriage Limited present their statement to the members together with the audited financial statements for the financial year ended 31st December 2018.

In the opinion of the directors,

- (a) the accompanying financial statements set out on pages 61 to 164 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company at 31st December 2018, the financial performance and the changes in equity of the Group and of the Company and the cash flows of the Group for the financial year then ended; and
- (b) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### **DIRECTORS** 1.

The directors of the Company in office at the date of this statement are as follows:

Benjamin Keswick (Chairman)

Boon Yoon Chiang (Deputy Chairman)#

Alexander Newbigging (Group Managing Director)

Adrian Teng (Group Finance Director)

Chang See Hiang#

Mark Greenberg#

Hassan Abas#

Michael Kok

Mrs Lim Hwee Hua#

Vimala Menon#

Dr Marty Natalegawa

Anthony Nightingale

#### # Audit Committee member.

James Watkins retired on 26th April 2018.

#### **DIRECTORS' INTERESTS**

As at 31st December 2018 and 1st January 2018, the directors of the Company had interests set out below in the ordinary shares of the related companies. These were direct interests except where otherwise indicated:

Name of director/	Jardine Matheson	Jardine Strategic	Dairy Farm	Astra International	Hongkong Land
Par value per share	US\$0.25	US\$0.05	US\$0.05 <sup>5</sup> / <sub>9</sub>	Rp50	US\$0.10
As at 31st December 2018					
Benjamin Keswick	3,688,798 40,208,710*	_	_	_	_
Michael Kok	_	_	282,888	_	_
Anthony Nightingale	1,186,780	18,670	34,183	6,100,000	2,184
Mark Greenberg	84,667	_	_	_	_
As at 1st January 2018					
Benjamin Keswick	3,544,385 39,512,403*	_	_	_	_
Michael Kok	_	-	282,888	_	_
Anthony Nightingale	1,186,780	18,507	34,183	6,100,000	2,184
James Watkins	50,000	_	_	_	_
Mark Greenberg	82,478	_	_	_	_

Deemed interest in shares held by family trusts in which Benjamin Keswick is a beneficiary.

#### 2. DIRECTORS' INTERESTS (continued)

In addition:

- (a) At 31st December 2018, Benjamin Keswick, Alexander Newbigging, Adrian Teng and Mark Greenberg held options in respect of 190,000 (1.1.18: 240,000), 90,000 (1.1.18: 90,000), 48,334 (1.1.18: 48,334) and 90,000 (1.1.18: 90,000) ordinary shares, respectively, in Jardine Matheson issued pursuant to that company's Senior Executive Share Incentive Schemes.
- (b) At 31st December 2018 and 1st January 2018, Benjamin Keswick, Alexander Newbigging and Mark Greenberg, had deemed interests in 35,915,991 ordinary shares in Jardine Matheson as discretionary objects under the 1947 Trust, the income of which is available for distribution to senior executive officers and employees of Jardine Matheson and its wholly-owned subsidiaries.

No person who was a director of the Company at the end of the financial year had an interest in any shares or debentures of the Company either at the beginning or end of the financial year or on 21st January 2019.

At no time during the financial year was the Company a party to any arrangement whose object was to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

#### 3. AUDIT COMMITTEE

In relation to the financial statements of the Group and the Company for the financial year ended 31st December 2018, the Audit Committee reviewed the audit plans and scope of the audit examination of the internal and external auditors of the Company. The internal and external auditors' findings on the internal controls of the companies within the Group and management's response to these findings were also discussed with the internal and external auditors and management. The Audit Committee's activities included a review of the financial statements of the Group and the Company for the financial year ended 31st December 2018 and the reports of the external auditors thereon. The Audit Committee has had four meetings since the report of the previous financial year.

The Audit Committee has recommended to the Board of Directors the re-appointment of our auditors, PricewaterhouseCoopers LLP, as external auditors of the Company at the forthcoming Annual General Meeting.

#### 4. SHARE OPTIONS

No options were granted during the financial year to subscribe for unissued shares of the Company.

No shares were issued during the financial year by virtue of the exercise of options to take up unissued shares of the Company.

There were no unissued shares of the Company under option at the end of the financial year.

#### 5. AUDITORS

Our auditors, PricewaterhouseCoopers LLP, being eligible, have expressed their willingness to accept re-appointment at the Annual General Meeting.

On behalf of the directors

#### Benjamin Keswick

Director

#### Vimala Menon

Director

Singapore 13th March 2019

### INDEPENDENT AUDITOR'S REPORT

To the members of Jardine Cycle & Carriage Limited (Incorporated in Singapore) and subsidiaries

#### REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

#### **Our Opinion**

In our opinion, the accompanying consolidated financial statements of Jardine Cycle & Carriage Limited (the "Company") and its subsidiaries (the "Group") and the profit and loss account, the statement of comprehensive income, the balance sheet and the statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the "Act") and Singapore Financial Reporting Standards (International) ("SFRS(I)s") so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31st December 2018 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and the financial performance and changes in equity of the Company for the financial year ended on that date.

#### Separate Opinion in relation to International Financial Reporting Standards

As explained in Note 2.1 to the financial statements, the Group and the Company, in addition to applying SFRS(I)s, have also applied International Financial Reporting Standards ("IFRSs"). In our opinion, the consolidated financial statements of the Group and the profit and loss account, the statement of comprehensive income, the balance sheet and the statement of changes in equity of the Company give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31st December 2018 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and the financial performance and changes in equity of the Company for the financial year ended on that date in accordance with IFRSs.

What we have audited

The financial statements of the Company and the Group comprise:

- the consolidated profit and loss account of the Group for the financial year ended 31st December 2018;
- the consolidated statement of comprehensive income of the Group for the financial year then ended;
- the consolidated balance sheet of the Group as at 31st December 2018;
- the consolidated statement of changes in equity of the Group for the financial year then ended;
- the profit and loss account of the Company for the financial year then ended;
- the statement of comprehensive income of the Company for the financial year then ended;
- the balance sheet of the Company as at 31st December 2018;
- the statement of changes in equity of the Company for the financial year then ended;
- the consolidated statement of cash flows of the Group for the financial year then ended; and
- the notes to the financial statements, including a summary of significant accounting policies.

#### **Basis for Opinion**

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code.

#### **Our Audit Approach**

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the accompanying financial statements. In particular, we considered where management made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

#### **Our Audit Approach (continued)**

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements for the financial year ended 31st December 2018. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### **Key Audit Matter**

# Impairment of investment in an associate – Siam City Cement Public Company Limited ("SCCC")

Refer to Note 2.33 (Critical accounting estimates and judgements) and Note 16 (Interests in associates and joint ventures) to the financial statements.

As at 31st December 2018, the Group has 25.5% interest in SCCC, an associate listed on the Stock Exchange of Thailand, with a carrying amount of US\$720.0 million.

Management undertook an impairment assessment on the basis that the carrying amount of the investment in SCCC as at 31st December 2018 was higher than its fair value based on prevailing market share price.

The determination of the recoverable amount requires significant judgements by management, particularly management's view on key internal inputs and external market conditions which impact future cash flows, discount rates and long-term growth rates.

Based on management's assessment, as the recoverable amount determined using value-in-use computation is higher than the carrying amount of the investment, no impairment charge was recognised.

#### How our audit addressed the Key Audit Matter

We have evaluated the key controls over the impairment assessment process, including the identification of indicators of impairment and appropriateness of the key inputs used in the valuation models.

With the support of our valuation specialists, we assessed the appropriateness of the methodology used, and benchmarked and challenged key assumptions in management's valuation models used to determine the recoverable amount. This included assumptions of projected profit of businesses, expected levels of capital expenditure, long-term growth rates and discount rates appropriate for the countries under review, using external data as well as our knowledge and experience.

We tested the discounted cash flow models used by management in their assessment, re-performed the calculations to check their accuracy, compared historical budgeted performance against actual results and agreed the figures used to the detailed country-specific Board approved budgets to assess the reasonableness of the cash flows used in the models.

We compared the discount rates and growth rates used to the range of typical rates used in similar businesses, considering whether management had incorporated all relevant macro-economic and country-specific factors, as well as those specific to SCCC, in their determination of discount rates.

We also tested management's historical estimation accuracy by comparing previous projected growth rates to the actual growth achieved. Where differences were noted we understood management's rationale and performed procedures to obtain the evidence, such as actual recent performance, to support management's estimate.

We evaluated the sensitivity analysis performed by management and, in addition, performed our independent sensitivity analysis on the above key assumptions, considering a range of alternative outcomes to determine the sensitivity of the valuation models to changes in assumptions.

Based on our work performed, we found that the methodology used by management was appropriate and the judgements made by management to determine the key assumptions used in management's valuation models were reasonable.

#### INDEPENDENT AUDITOR'S REPORT (continued)

To the members of Jardine Cycle & Carriage Limited (Incorporated in Singapore) and subsidiaries

#### **Our Audit Approach (continued)**

Key Audit Matters (continued)

**Key Audit Matter** 

#### Valuation of consumer financing debtors

Refer to Note 2.33 (Critical accounting estimates and judgements) and Note 20 (Financing debtors) to the financial statements.

As at 31st December 2018, the total amount due from consumer financing debtors of the Group amounted to US\$4,214.7 million, inclusive of an allowance for impairment of US\$211.1 million, held primarily through two subsidiaries of the Group, PT Astra Sedaya Finance and PT Federal International Finance.

Assessing the allowance for impairment of the amounts due from consumer financing debtors requires management to make complex and subjective judgements over both the timing of recognition and estimation of the amount of impairment required.

Allowances for impairment are calculated on a collective basis for large homogeneous portfolios using models driven by a number of observable inputs and management assumptions. Assumptions and parameters used in the calculations are based on historical data and current customer credit data and include the delinquency status of the borrowers. The historical loss rates are then adjusted to reflect current and forward-looking information on macroeconomic factors affecting the settlement of the amounts due from consumer financing debtors.

#### How our audit addressed the Key Audit Matter

We evaluated the design and tested the key controls over the credit review and approval process over the granting of loans, segmentation of the portfolio of loans, identification and monitoring of loans that were impaired, and calculation of the appropriate allowances for impairment.

We also understood how management identified impairment events and management's basis for determining whether a loan is impaired and assessed the reasonableness of that basis using information obtained through discussions with management, our understanding of the Group's lending portfolios and our broader industry knowledge.

In considering the appropriateness of allowances for impairment, we assessed whether higher risk loans had been appropriately considered and challenged management on their key areas of judgement, in particular how they segmented the portfolio of financing debtors, the period of historical loss data used, identification of the most relevant macroeconomic factors affecting the settlement of the amounts due from consumer financing debtors and estimated market value for collaterals held based on our understanding of the counterparties and current market conditions.

We also assessed the models used and the assumptions applied by management, such as the basis on which the probability of default is calculated and the loss given default is estimated, and how these compared with historical data, adjusting for current market conditions and trends. We challenged management on whether historical experience was representative of current circumstances and of the recent losses incurred in the portfolios. Based on our procedures, management's assumptions are supported by available industry data, historical data and within a reasonable range based on actual loss rate data.

We tested the completeness and accuracy of the consumer loan data from underlying systems that are used in the calculations and models to determine the impairment allowances and re-performed the allowance calculations independently. Where differences between our re-computation and management's allowances were noted, we understood the basis of the differences and performed procedures to obtain the evidence to determine the reasonableness of those differences.

Based on our work performed, we found that the key assumptions and the data used in calculating allowances for impairment were supportable based on available evidence.

#### Other Information

Management is responsible for the other information. The other information comprises the Directors' Statement included in pages 54 to 55 but does not include the financial statements and our auditor's report thereon, which we obtained prior to the date of this auditor's report, and the other sections of the annual report (the "Other Sections"), which are expected to be made available to us after that date.

Our opinion on the financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

When we read the Other Sections, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take appropriate actions in accordance with SSAs.

#### Responsibilities of Management and Directors for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act, SFRS(I)s and IFRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

#### INDEPENDENT AUDITOR'S REPORT (continued)

To the members of Jardine Cycle & Carriage Limited (Incorporated in Singapore) and subsidiaries

#### Auditor's Responsibilities for the Audit of the Financial Statements (continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### **Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Soh Kok Leong.

#### PricewaterhouseCoopers LLP

Public Accountants and Chartered Accountants

Singapore 13th March 2019

# **CONSOLIDATED PROFIT AND LOSS ACCOUNT**

For the year ended 31st December 2018

	Notes	2018 US\$m	(Restated) 2017 US\$m
Revenue	3	18,991.8	17,336.7
		•	
Net operating costs	4	(17,271.9)	(15,442.7)
Operating profit		1,719.9	1,894.0
Financing income		92.1	111.6
Financing charges		(253.1)	(158.3)
Net financing charges	6	(161.0)	(46.7)
Share of associates' and joint ventures' results after tax	16	615.9	549.2
Profit before tax		2,174.8	2,396.5
Tax	7	(595.2)	(487.4)
Profit after tax		1,579.6	1,909.1
Profit attributable to:			
Shareholders of the Company		419.6	938.8
Non-controlling interests		1,160.0	970.3
		1,579.6	1,909.1
		US¢	US¢
Earnings per share:			
- basic	9	106	238
- diluted	9	106	238

# **CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**

For the year ended 31st December 2018

	Notes	2018 US\$m	(Restated) 2017 US\$m
Profit for the year		1,579.6	1,909.1
Items that will not be reclassified to profit and loss:			
Asset revaluation reserve			
- surplus during the year		3.3	5.6
Remeasurements of defined benefit pension plans	27	14.1	(20.8)
Tax relating to items that will not be reclassified	7	(3.5)	5.0
Share of other comprehensive income/(expense) of associates			
and joint ventures, net of tax		3.9	(13.8)
		17.8	(24.0)
Items that may be reclassified subsequently to profit and loss:			
Translation differences			
<ul> <li>loss arising during the year</li> </ul>		(756.4)	(27.6)
loop arreing adming the year		(/ 55: .)	(=7.0)
Financial assets at FVOCI <sup>(1)</sup>			
<ul> <li>gain/(loss) arising during the year</li> </ul>	17	(22.5)	21.3
- transfer to profit and loss		(2.9)	(4.7)
		(25.4)	16.6
Cash flow hedges			
<ul><li>gain/(loss) arising during the year</li></ul>		52.5	(26.7)
- transfer to profit and loss		0.4	13.0
		52.9	(13.7)
Tax relating to items that may be reclassified	7	(12.1)	2.9
Share of other comprehensive income/(expense) of associates		()	
and joint ventures, net of tax		13.7	(25.3)
		(727.3)	(47.1)
Other comprehensive income for the year		(709.5)	(71.1)
Total comprehensive income for the year		870.1	1,838.0
Attributable to:			
Shareholders of the Company		106.7	949.3
Non-controlling interests		763.4	888.7
		870.1	1,838.0

 $<sup>\</sup>ensuremath{^{(1)}}$  Fair value through other comprehensive income ("FVOCI")

# **CONSOLIDATED BALANCE SHEET**

As at 31st December 2018

	Notes	At 31st December 2018 US\$m	(Restated) At 31st December 2017 US\$m	(Restated) At 1st January 2017 US\$m
Non-current assets				
Intangible assets	10	1,630.6	1,079.5	972.3
Leasehold land use rights	11	597.7	625.0	620.4
Property, plant and equipment	12	4,487.3	3,410.2	2,978.5
Investment properties	13	587.2	618.6	460.2
Bearer plants	14	486.8	498.0	496.8
Interests in associates and joint ventures	16	4,251.3	4,274.3	3,738.5
Non-current investments	17	1,911.2	1,973.3	487.8
Non-current debtors	21	2,870.7	2,827.1	2,691.6
Deferred tax assets	26	300.3	322.2	291.7
		17,123.1	15,628.2	12,737.8
Current assets				
Current investments	17	50.4	22.7	65.2
Properties for sale	18	355.8	254.0	-
Stocks	19	2,039.7	1,723.8	1,578.6
Current debtors	21	5,628.0	5,072.9	4,604.1
Current tax assets	21	134.9	120.5	136.9
Bank balances and other liquid funds				
<ul> <li>non-financial services companies</li> </ul>		1,711.4	2,398.7	2,237.2
<ul> <li>financial services companies</li> </ul>		187.5	241.1	228.5
	22	1,898.9	2,639.8	2,465.7
		10,107.7	9,833.7	8,850.5
Total assets		27,230.8	25,461.9	21,588.3
Non-current liabilities				
Non-current creditors	23	271.4	241.6	156.7
Non-current provisions	24	146.7	113.7	97.6
Long-term borrowings				
- non-financial services companies		1,148.3	845.8	349.9
- financial services companies		1,655.5	1,486.7	1,517.5
	25	2,803.8	2,332.5	1,867.4
Deferred tax liabilities	26	428.0	212.9	188.0
Pension liabilities	27	253.0	262.2	215.9
		3,902.9	3,162.9	2,525.6

### CONSOLIDATED BALANCE SHEET (continued)

As at 31st December 2018

	Notes	At 31st December 2018 US\$m	(Restated) At 31st December 2017 US\$m	(Restated) At 1st January 2017 US\$m
Current liabilities				
Current creditors	23	4,951.5	4,152.7	3,363.6
Current provisions	24	92.8	87.2	85.7
Current borrowings	24	92.0	07.2	00.7
<ul> <li>non-financial services companies</li> </ul>		2,752.2	2,371.7	1,178.6
<ul><li>financial services companies</li></ul>		1,824.7	2,154.1	2,264.6
initalicial services companies	25	4,576.9	4,525.8	3,443.2
Current tax liabilities	25	213.8	135.4	95.7
Current tax nabilities		9,835.0	8,901.1	6,988.2
		9,033.0	0,901.1	0,900.2
Total liabilities		13,737.9	12,064.0	9,513.8
Net assets		13,492.9	13,397.9	12,074.5
Equity				
Share capital	28	1,381.0	1,381.0	1,381.0
Revenue reserve	29	6,206.2	6,147.3	5,515.6
Other reserves	30	(1,439.7)	(1,120.1)	(1,142.5)
Shareholders' funds		6,147.5	6,408.2	5,754.1
Non-controlling interests	31	7,345.4	6,989.7	6,320.4
Total equity		13,492.9	13,397.9	12,074.5

# **CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**

For the year ended 31st December 2018

		Attributable to shareholders of the Company					_		
	Notes	Share capital US\$m	Revenue reserve US\$m	Asset revaluation reserve US\$m	Translation reserve US\$m	Fair value and other reserves US\$m	Total US\$m	Attributable to non- controlling interests US\$m	Total equity US\$m
2018									
Balance at 31st December 2017 as restated		1,381.0	6,147.3	402.4	(1,521.5)	(1.0)	6,408.2	6,989.7	13,397.9
Effect of adoption of IFRS 9 on 1st January (Note 2.1)		-	26.4	-	-	-	26.4	38.7	65.1
Balance at 1st January as restated		1,381.0	6,173.7	402.4	(1,521.5)	(1.0)	6,434.6	7,028.4	13,463.0
Total comprehensive income		-	426.2	0.9	(331.1)	10.7	106.7	763.4	870.1
Dividends paid by the Company	8	_	(339.4)	-	-	-	(339.4)	-	(339.4)
Dividends paid to non-controlling interests		-	-	-	-	-	-	(450.6)	(450.6)
Issue of shares to non-controlling interests		-	-	-	-	-	-	62.0	62.0
Change in shareholding		_	(62.1)	-	-	_	(62.1)	(129.8)	(191.9)
Acquisition of subsidiaries		_	-	-	-	_	-	59.6	59.6
Other		_	7.8	_	_	(0.1)	7.7	12.4	20.1
Balance at 31st December		1,381.0	6,206.2	403.3	(1,852.6)	9.6	6,147.5	7,345.4	13,492.9
2017									
Balance at 1st January as previously reported		1,381.0	5,508.7	400.4	(1,546.7)	11.2	5,754.6	6,321.8	12,076.4
Effect of adoption of IFRS 9 and IFRS 15 (Note 2.1)		_	6.9	_	_	(7.4)	(0.5)	(1.4)	(1.9)
Balance at 1st January as restated		1,381.0	5,515.6	400.4	(1,546.7)	3.8	5,754.1	6,320.4	12,074.5
Total comprehensive income		_	926.9	2.0	25.2	(4.8)	949.3	888.7	1,838.0
Dividends paid by the Company	8	_	(294.2)	-	-	-	(294.2)	-	(294.2)
Dividends paid to non-controlling interests		_	_	_	_	_	_	(397.7)	(397.7)
Issue of shares to non-controlling interests		_	_	_	_	_	_	67.8	67.8
Change in shareholding		_	(1.0)	_	_	-	(1.0)	(2.6)	(3.6)
Acquisition of subsidiaries		_	_	_	_	_	_	105.4	105.4
Other		-	_	_	-	-	_	7.7	7.7
Balance at 31st December		1,381.0	6,147.3	402.4	(1,521.5)	(1.0)	6,408.2	6,989.7	13,397.9

## **PROFIT AND LOSS ACCOUNT**

For the year ended 31st December 2018

	Notes	2018 US\$m	(Restated) 2017 US\$m
Revenue	3	394.9	430.7
Net operating costs	4	(74.6)	(8.2)
Operating profit		320.3	422.5
Financing income		0.7	0.6
Financing charges		(32.9)	(4.3)
Net financing charges	6	(32.2)	(3.7)
Profit before tax		288.1	418.8
Tax	7	(30.7)	(28.9)
Profit after tax		257.4	389.9

## STATEMENT OF COMPREHENSIVE INCOME

For the year ended 31st December 2018

	2018 US\$m	(Restated) 2017 US\$m
Profit for the year	257.4	389.9
Items that may be reclassified subsequently to profit and loss:  Translation difference		
- (loss)/gain arising during the year	(51.8)	181.6
Other comprehensive (expense)/income for the year	(51.8)	181.6
Total comprehensive income for the year	205.6	571.5

## **BALANCE SHEET**

As at 31st December 2018

	Notes	At 31st December 2018 US\$m	(Restated) At 31st December 2017 US\$m	(Restated) At 1st January 2017 US\$m
Non-current assets				
Property, plant and equipment	12	34.4	34.6	32.0
Interests in subsidiaries	15	1,358.3	1,325.6	1,226.6
Interests in associates and joint ventures	16	987.0	983.9	776.7
Non-current investment	17	167.6	_	11.0
		2,547.3	2,344.1	2,046.3
Current assets				
Current debtors	21	1,229.9	1,403.6	42.8
Bank balances and other liquid funds	22	52.8	96.5	154.1
		1,282.7	1,500.1	196.9
Total assets		3,830.0	3,844.2	2,243.2
Non-current liabilities				
Deferred tax liabilities	26	6.1	6.2	5.6
		6.1	6.2	5.6
Current liabilities				
Current creditors	23	83.8	80.8	20.5
Current borrowings	25	1,379.5	1,262.8	_
Current tax liabilities		1.7	1.7	1.7
		1,465.0	1,345.3	22.2
Total liabilities		1,471.1	1,351.5	27.8
Net assets		2,358.9	2,492.7	2,215.4
Equity				
Share capital	28	1,381.0	1,381.0	1,381.0
Revenue reserve	29	672.6	754.6	658.9
Other reserves	30	305.3	357.1	175.5
Total equity		2,358.9	2,492.7	2,215.4

# **STATEMENT OF CHANGES IN EQUITY** For the year ended 31st December 2018

	Notes	Share capital US\$m	Revenue reserve US\$m	Translation reserve US\$m	Fair value reserve US\$m	Total equity US\$m
2018						
Balance at 1st January		1,381.0	754.6	357.1	-	2,492.7
Total comprehensive income		-	257.4	(51.8)	-	205.6
Dividends paid	8	-	(339.4)	-	-	(339.4)
Balance at 31st December		1,381.0	672.6	305.3	-	2,358.9
2017						
Balance at 1st January		1,381.0	654.2	175.5	4.7	2,215.4
Effect of adoption of IFRS 9 (Note 2.1)		-	4.7	-	(4.7)	-
Balance at 1st January as restated		1,381.0	658.9	175.5	_	2,215.4
Total comprehensive income		_	389.9	181.6	_	571.5
Dividends paid	8	_	(294.2)	-	_	(294.2)
Balance at 31st December		1,381.0	754.6	357.1	_	2,492.7

## **CONSOLIDATED STATEMENT OF CASH FLOWS**

For the year ended 31st December 2018

	Notes	2018 US\$m	(Restated) 2017 US\$m
Cash flows from operating activities			
Cash generated from operations	36	2,721.1	2,152.0
Interest paid		(171.6)	(78.5)
Interest received		91.9	112.4
Other finance costs paid		(72.8)	(73.0)
Income taxes paid		(574.0)	(458.0)
		(726.5)	(497.1)
Net cash flows from operating activities		1,994.6	1,654.9
Cash flows from investing activities			
Sale of leasehold land use rights		11.7	1.9
Sale of property, plant and equipment		16.8	15.8
Sale of investment properties		0.2	42.1
Sale of subsidiaries, net of cash disposed	37	0.8	86.1
Sale of associates and joint ventures		-	35.3
Sale of investments		234.9	273.1
Purchase of intangible assets		(72.2)	(66.0)
Purchase of leasehold land use rights		(7.8)	(36.7)
Purchase of property, plant and equipment		(937.2)	(744.5)
Purchase of investment properties		(27.4)	(161.8)
Additions to bearer plants		(44.7)	(50.4)
Purchase of subsidiaries, net of cash acquired	37	(1,190.3)	(14.1)
Purchase of shares in associates and joint ventures		(133.5)	(669.1)
Purchase of investments		(691.9)	(1,608.6)
Dividends received from associates and joint ventures (net)		556.9	587.5
Net cash flows used in investing activities		(2,283.7)	(2,309.4)
Cash flows from financing activities	_		
Drawdown of loans		3,358.3	4,283.6
Repayment of loans		(2,787.1)	(2,832.6)
Changes in controlling interests in subsidiaries		(191.9)	(3.6)
Investments by non-controlling interests		62.0	67.8
Dividends paid to non-controlling interests		(450.6)	(397.7)
Dividends paid by the Company	8	(339.4)	(294.2)
Net cash flows used in financing activities		(348.7)	823.3
Net change in cash and cash equivalents		(637.8)	168.8
Cash and cash equivalents at the beginning of the year		2,639.8	2,465.7
Effect of exchange rate changes		(120.5)	5.3
Cash and cash equivalents at the end of the year	37	1,881.5	2,639.8

### NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31st December 2018

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

#### 1 GENERAL

The Company is incorporated and domiciled in Singapore and is listed on the Singapore Exchange. The address of its registered office is 239, Alexandra Road, Singapore 159930.

The principal activities of the Group are the manufacture, assembly, distribution and retail of motor vehicles and motorcycles, financial services, heavy equipment, mining, construction and energy, agribusiness, infrastructure and logistics, information technology and property. The Company acts as an investment holding company and a provider of management services.

On 13th March 2019, the Jardine Cycle & Carriage Limited Board of Directors authorised the financial statements for issue.

#### 2 SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented.

#### 2.1 Basis of Preparation

The financial statements of the Group and the Company have been prepared in accordance with Singapore Financial Reporting Standards (International) ("SFRS(I)") and International Financial Reporting Standards ("IFRS") under the historical cost convention, except as disclosed in the accounting policies below.

Adoption of SFRS(I)

As required by the listing requirements of Singapore Exchange, the Group has adopted SFRS(I) on 1st January 2018. These financial statements for the year ended 31st December 2018 are the first set of financial statements the Group prepared in accordance with SFRS(I). The Group's previously issued financial statements for periods up to and including the financial year ended 31st December 2017 were prepared in accordance with IFRS, including International Accounting Standards ("IAS") and Interpretations adopted by the International Accounting Standard Board.

For the purpose of SFRS(I), financial statements that have been prepared in accordance and complied with IFRS are deemed to have also complied with SFRS(I).

SFRS(I) comprise standards and interpretations that are equivalent to IFRS. All references to SFRS(I) and IFRS are referred to collectively as "IFRS" in these financial statements, unless specified otherwise.

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the consolidated financial statements are disclosed in Note 2.33.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.1 Basis of Preparation (continued)

The Group has adopted the following standards from 1st January 2018:

IFRS 9 Financial Instruments

Under IFRS 9, the gains and losses arising from changes in fair value of the Group's investments in equity investments, previously classified as available-for-sale, have been recognised in profit and loss, instead of through other comprehensive income. Such fair value gains or losses on revaluation of these investments are classified as non-trading items, and do not have any impact on the Group's underlying profit attributable to shareholders and shareholders' funds. The new forward-looking expected credit loss model, which replaces the incurred loss impairment model, mainly affects the loan impairment provisions of the Group's financial services companies in Indonesia. The new hedge accounting rules, which align the accounting for hedging instruments closely with the Group's risk management practices, has no significant impact to the Group.

IFRS 15 Revenue from Contracts with Customers

IFRS 15 establishes a comprehensive framework for the recognition of revenue. It replaces IAS 11 Construction Contracts and IAS 18 Revenue which covers contracts for goods and services. The core principle in the framework is that revenue is recognised when control of a good or service transfers to a customer. The new standard may change the Group's revenue recognition on certain property sales, from completion method to percentage of completion method, leading to earlier recognition of revenue when compared to the current completion method, and has, in addition, resulted in certain fees being excluded from revenue recognition.

Changes to accounting policies on adoption of IFRS 9 and 15 have been applied retrospectively, and the comparative financial statements have been restated.

The effects of adopting IFRS 9 and IFRS 15 were as follows:

#### (a) On the profit and loss account for the year ended 31st December 2017:

	Increase/(d	ecrease) in profit	upon adopting
	Gro	Group (	
	IFRS 9 US\$m	IFRS 15 US\$m	IFRS 9 US\$m
Revenue	-	(364.5)	_
Net operating costs	138.5	357.1	(4.7)
Operating profit	138.5	(7.4)	(4.7)
Share of associates' and joint ventures' results after tax	(29.0)	_	_
Profit before tax	109.5	(7.4)	(4.7)
Tax	_	1.5	_
Profit after tax	109.5	(5.9)	(4.7)
Profit attributable to:			
Shareholders of the Company	129.4	(1.8)	
Non-controlling interests	(19.9)	(4.1)	
	109.5	(5.9)	
	US¢	US¢	
Earnings per share:			
- basic	33	_	
- diluted	33	-	

#### 2.1 Basis of Preparation (continued)

(b) On the statement of comprehensive income for the year ended 31st December 2017:

	Increase/(decrease) in total comprehensive income upon adopting			
	Group		Company	
	IFRS 9 US\$m	IFRS 15 US\$m	IFRS 9 US\$m	
Profit for the year	109.5	(5.9)	(4.7)	
Items that may be reclassified subsequently to profit and loss:				
Translation differences				
<ul> <li>gain arising during the year</li> </ul>	0.5	_	_	
Financial assets at FVOCI				
<ul> <li>loss arising during the year</li> </ul>	(150.2)	-	-	
- transfer to profit and loss	4.9	-	4.7	
	(145.3)	-	4.7	
Other comprehensive income for the year	(144.8)	-	4.7	
Total comprehensive income for the year	(35.3)	(5.9)	_	
Attributable to:				
Shareholder of the Company	(16.4)	(1.8)		
Non-controlling interests	(18.9)	(4.1)		
	(35.3)	(5.9)		

#### (c) On the consolidated balance sheet as at:

	Increase/(decrease) upon adopting		Increase/(decrease) upon adopting IFRS 15			Total			
	IFRS 9								
	1st January 2018* US\$m	31st December 2017 US\$m	1st January 2017 US\$m	1st January 2018 US\$m	31st December 2017 US\$m	1st January 2017 US\$m	1st January 2018 US\$m	31st December 2017 US\$m	1st January 2017 US\$m
Assets									
Non-current assets									
Interests in associates and joint ventures	6.6	(28.6)	_	-	_	_	6.6	(28.6)	_
Deferred tax assets	-	-	_	-	2.0	0.5	-	2.0	0.5
Other investment	58.5	-	_	-	-	-	58.5	-	_
Current assets									
Stocks	_	_	_	_	65.9	30.2	_	65.9	30.2
Current debtors	_	(6.7)	_	_	(75.7)	(32.6)	_	(82.4)	(32.6)
Total assets	65.1	(35.3)	_	_	(7.8)	(1.9)	65.1	(43.1)	(1.9)
Equity									
Revenue reserve	26.4	136.8	7.4	_	(2.3)	(0.5)	26.4	134.5	6.9
Other reserves	-	(153.2)	(7.4)	-	-	-	-	(153.2)	(7.4)
Non-controlling interests	38.7	(18.9)	_	-	(5.5)	(1.4)	38.7	(24.4)	(1.4)
Total equity	65.1	(35.3)	_	-	(7.8)	(1.9)	65.1	(43.1)	(1.9)
Total equity and liabilities	65.1	(35.3)	_	-	(7.8)	(1.9)	65.1	(43.1)	(1.9)

<sup>\*</sup> Unlisted equity investments included in associates and joint ventures, and other investments, that were previously stated at cost, were measured at fair value at 1st January 2018 upon initial application of IFRS 9.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.1 Basis of Preparation (continued)

(d) On the Company's balance sheet as at 1st January 2017:

	Increase/ (decrease) upon adopting IFRS 9 US\$m
Equity	
Revenue reserve	4.7
Other reserves	(4.7)
Total equity	-
Total equity and liabilities	-

A number of new standards and amendments, which are effective for accounting periods beginning after 2018, have been published and will be adopted by the Group from their effective dates. An assessment of the impact of the standards and amendments, that are relevant and have a material impact to the Group, is set out below.

IFRS 16 Leases (effective from 1st January 2019)

The standard replaces IAS 17 Leases and related interpretations and introduces a comprehensive model for the identification of lease arrangements and accounting treatments for both lessors and lessees. The distinction between operating and finance leases is removed for lessee accounting, and is replaced by a model where a right-of-use asset and a corresponding lease liability have to be recognised on the balance sheet for all leases by lessees, except for leases with a term of less than 12 months or with low value. The accounting for lessors will not change significantly.

IFRS 16 will affect primarily the accounting for the Group's operating leases. The key financials of the Group's motor dealership business will be most affected by the new standard. The Group will apply IFRS 16 based on a full retrospective approach from 1st January 2019.

Based on the current assessment, it is estimated that the change in accounting for the Group's operating leases will result in the recognition of right-of-use assets of approximately US\$146 million and lease liabilities of approximately US\$124 million as at 31st December 2018. The impact to the Group's profit attributable to shareholders for the year ended 31st December 2018 and shareholders' funds and gearing as at 31st December 2018 is insignificant.

IFRS 17 Insurance Contracts (effective from 1st January 2021)

The standard replaces IAS 4 Insurance Contracts. It is a comprehensive standard with a fundamental overhaul of insurance accounting, covering recognition and measurement, presentation and disclosure. It requires insurance contract liabilities reported on the balance sheet using current assumptions at each reporting date. It is likely to have a significant impact on profit and shareholders' funds for insurance companies. There could also be an increase in volatility in reported profit and shareholders' funds compared to today's accounting models. The new standard will have an effect on the Group's insurance companies, which are in the process of reviewing the standard and identifying an implementation plan.

#### 2.2 Consolidation

The consolidated financial statements include the financial statements of the Company, its subsidiaries, and the Group's interests in associates and joint ventures on the basis set out below.

A subsidiary is an entity over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

The purchase method of accounting is used to account for the acquisition of subsidiaries by the Group. The cost of acquisition includes the fair value at the acquisition date of any contingent consideration. The Group recognises the non-controlling interest's proportionate share of the recognised identifiable net assets of the acquired subsidiary. In a business combination achieved in stages, the Group remeasures its previously held interest in the acquiree at its acquisition-date fair value and recognises the resulting gain or loss in the profit and loss account. Changes in a parent's ownership interest in a subsidiary that do not result in the loss of control are accounted for as equity transactions. When control over a previous subsidiary is lost, any remaining interest in the entity is remeasured at fair value and the resulting gain or loss is recognised in the profit and loss account.

All material inter-company transactions, balances and unrealised gains and deficits on transactions between Group companies have been eliminated.

An associate is an entity, not being a subsidiary or joint venture, over which the Group exercises significant influence. A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Associates and joint ventures are accounted for in the consolidated financial statements using the equity method of accounting and are initially recorded at cost. The Group's investment in associates and joint ventures includes goodwill (net of any accumulated impairment loss) identified on acquisition. The Group's share of its post-acquisition movements in reserves is recognised in reserves. The cumulative post-acquisition movements are included in the carrying amount of the associates and joint ventures. Its share of post-acquisition profit and loss is recognised in the consolidated profit and loss account.

Profits and losses resulting from upstream and downstream transactions between the Group and its associates and joint ventures are recognised in the consolidated financial statements only to the extent of unrelated investor's interests in the associates and joint ventures.

The results of subsidiaries, associates and joint ventures are included or excluded from the consolidated financial statements from the effective dates of acquisition or disposal, respectively. The results of entities other than subsidiaries, associates and joint ventures are included to the extent of dividends received when the right to receive such dividend is established.

Non-controlling interests represent the proportion of the results and net assets of subsidiaries and their associates and joint ventures not attributable to the Group.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.3 Property, Plant and Equipment

Freehold land and buildings, and the building component of owner-occupied leasehold properties are stated at cost less any accumulated depreciation and impairment loss. The cost of property, plant and equipment includes expenditure that is directly attributable to the acquisition of the items. Mining properties, which are contractual rights to mine and own reserves in specified concession areas, and other assets are stated at historical cost or at fair value if acquired as part of a business combination, less accumulated depreciation and impairment loss. Cost of mining properties includes expenditure to restore and rehabilitate mining areas following the completion of production.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the profit and loss account during the financial year in which they are incurred.

Freehold land is not depreciated. Mining properties are depreciated using the unit of production method. Depreciation of all other assets is calculated using the straight line method to allocate the cost of each asset to their residual values over their estimated useful lives at the following annual rates:

Building and leasehold improvements  $3^{1}/_{3}\% - 50\%$ 4% - 50% Plant and machinery Office furniture, fixtures and equipment 10% - 50% 4% - 50% Transportation equipment and motor vehicles

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed at each balance sheet date and adjusted, if appropriate.

On disposal of property, plant and equipment, the difference between the net disposal proceeds and the carrying amount is charged or credited to the profit and loss account.

#### 2.4 Bearer Plants and Agricultural Produce

Bearer plants are stated at cost less any accumulated depreciation and impairment loss. The cost of bearer plants includes costs incurred for field preparation, planting, fertilising and maintenance, capitalisation of borrowing costs incurred on loans used to finance the development of immature bearer plants and an allocation of other indirect costs based on planted hectares. Bearer plants are considered mature within three to four years after planting and generating fresh fruit bunches which average four to six tonnes per hectare per year. Depreciation of mature bearer plants commences in the year when the bearer plants are mature using the straight-line method over the estimated useful life of 20 years.

Agricultural produce growing on bearer plants comprise oil palm fruits which are measured at fair value. Changes in fair value are recorded in the profit and loss account.

#### 2.5 Investment Properties

Investment properties are properties, including those held under operating leases, held for long-term rental yields or capital gains, but their business model does not necessarily envisage that the properties will be held for their entire useful lives. Investment properties are stated at fair value, representing estimated open market value determined annually by independent qualified valuers who have recent experience in the location and category of the investment property being valued. Changes in fair values are recorded in the profit and loss account. Investment properties under development are measured at cost until their fair values become reliably measurable or construction is completed (whichever is earlier).

#### 2.6 Intangible Assets

#### (i) Goodwill

Goodwill represents the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the acquisition-date fair value of any previously held equity interest in the acquiree over the acquisition-date fair value of the net identifiable assets acquired. Non-controlling interests are measured at their proportionate share of the net identifiable assets at the acquisition date. If the cost of acquisition is less than the fair value of the net assets acquired, the difference is recognised directly in the profit and loss account. Goodwill on acquisition of associates and joint ventures is included in interests in associates and joint ventures while goodwill on acquisition of subsidiaries is included in intangible assets. Goodwill on acquisition of subsidiaries is tested annually for impairment and carried at cost less accumulated impairment loss. Goodwill is allocated to cash-generating units or groups of cash-generating units for the purpose of impairment testing.

The profit or loss on disposal of subsidiaries, associates and joint ventures is stated after deducting the carrying amount of goodwill relating to the entity sold.

#### (ii) Franchise rights

Franchise rights, which are rights under franchise agreements, are separately identified intangible assets acquired as part of a business combination. These franchise agreements are deemed to have indefinite lives because either they do not have any term of expiry or their renewal by the Group would be probable and would not involve significant costs, taking into account the history of renewal and the relationships between the franchisee and contracting parties. Franchise rights are not amortised, but are tested annually for impairment and carried at cost less accumulated impairment loss.

#### (iii) Concession rights

Concession rights are operating rights for toll roads under service concession agreements. The cost of the construction services is amortised based on traffic volume projections over the period of the concession.

#### (iv) Customer acquisition costs

Customer acquisition costs which are directly related to insurance contracts, such as commissions, are capitalised and subsequently amortised over the lives of the contracts that range from 1 to 5 years.

#### (v) Deferred exploration costs

Exploration costs are capitalised when the rights of tenure of a mining area are current and it is considered probable that the costs will be recouped through successful development and exploitation of the area. Deferred exploration costs are amortised using the unit of production method, and are assessed for impairment if facts and circumstances indicate that an impairment may exist.

#### (vi) Computer software

Computer software is stated at cost less accumulated amortisation and impairment loss. These costs are amortised using the straight line method over their estimated useful lives that range from 1 to 9 years.

#### 2.7 Leasehold Land Use Rights

Leasehold land use rights are payments to acquire long-term interests in owner-occupied property. Leasehold land use rights acquired by way of a business combination are measured at their fair values at the acquisition date. For subsequent measurement, leasehold land use rights are amortised over the useful lives of the leases which include the renewal period if the leases can be renewed without significant cost. The estimated useful lives range from 1 to 81 years.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.8 Impairment of Non-Financial Assets

Assets that are subject to amortisation and depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. Assets that have an indefinite useful life, for example goodwill, are not subject to amortisation and are tested annually for impairment. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount which is the higher of an asset's fair value less cost to sell and value-in-use. For the purpose of assessing impairment, assets are grouped at the lowest level for which there is separately identifiable cash flows. Non-financial assets other than goodwill that suffered impairment are reviewed for possible reversal of the impairment annually.

#### 2.9 Investments

The Group classifies its investments into the following measurement categories:

- those to be measured subsequently at fair value, either through other comprehensive income or through profit and loss; and
- (ii) those to be measured at amortised cost.

The classification is based on the management's business model and their contractual cash flows characteristics.

Equity investments are measured at fair value with fair value gains and losses recognised in profit and loss, unless management has elected to recognise the fair value gains and losses through other comprehensive income. For equity investments measured at fair value through other comprehensive income, gains or losses realised upon disposal are not reclassified to profit and loss.

Debt investments that are held for collection of contractual cash flows and for sale, where the cash flows represent solely payments of principal and interest, are measured at fair value though other comprehensive income. On disposal, the cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to profit and loss.

Debt investments that are held for collection of contractual cash flows till maturity, where the cash flows represent solely payments of principal and interest, are measured at amortised cost. Any gain or loss arising on derecognition is recognised in profit and loss.

At initial recognition, the Group measures an investment at its fair value and, in the case of the investment not at fair value through profit or loss, transaction costs that are directly attributable to the acquisition of the investment. Transaction costs of financial assets carried at fair value through profit and loss are expensed in profit and loss.

Investments with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest.

The Group assesses on a forward-looking basis the expected credit losses associated with both types of debt instruments. They are considered "credit impaired" when one or more events that have a detrimental impact on the estimated future cash flows have occurred. Any impairment is recognised in profit and loss.

All purchases and sales of investments are recognised on the trade date, which is the date that the Group commits to purchase or sell the investment.

Investments are classified as non-current assets, unless in the case of debt investments with maturities less than 12 months after the balance sheet date, are classified as current assets.

#### 2.10 Investments in Subsidiaries, Associates and Joint Ventures

Investments in subsidiaries, associates and joint ventures are stated in the financial statements of the Company at cost. When an indication of impairment exists, the carrying amount of the investment is written down immediately to its recoverable amount. The write-down is charged to the profit and loss account.

#### 2.11 Properties for Sale

Properties for sale, which comprise land and buildings held for resale, are stated at the lower of cost and net realisable value. The cost of properties for sale comprises land costs, and construction and other development costs.

#### 2.12 Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is generally determined using the first-in, first-out method, specific identification method and weighted average method. The cost of finished goods and work in progress comprises goods held for resale, raw materials, labour and an appropriate portion of overheads. The net realisable value is the estimated selling price in the ordinary course of business, less the cost of completion and selling expenses.

#### 2.13 Debtors

Financing and trade debtors are recognised initially at the amount of consideration that is unconditional and measured subsequently at amortised cost using the effective interest method. Finance lease receivables are shown as the finance lease receivables plus the guaranteed residual values at the end of the lease period, net of unearned finance lease income, security deposits and provision of doubtful receivables. A contract asset arises if the Group has a right to consideration in exchange for goods or services the Group has transferred to a customer, that is conditional on something other than the passage of time. Repossessed collateral of finance companies are measured at the lower of the carrying amount of the debtors in default and fair value less costs to sell. All other debtors, excluding derivative financial instruments, are measured at amortised cost except where the effect of discounting would be immaterial.

The Group assesses on a forward-looking basis using the three stages expected credit losses model on potential losses associated with its consumer financing debtors and financing lease receivables. The impairment measurement is subject to whether there has been a significant increase in credit risk. For trade debtors and contract assets, the Group applied the simplified approach as permitted by IFRS 9, which requires expected lifetime losses to be recognised from initial recognition of the debtors. An allowance for impairment is established when there is objective evidence that the outstanding amounts will not be collected. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the debtor is impaired.

The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in arriving at operating profit. When a debtor is uncollectible, it is written off against the allowance account. Subsequent recoveries of amount previously written off are credited to profit and loss.

Debtors with maturities greater than 12 months after the balance sheet date are classified under non-current assets.

#### 2.14 Cash and Cash Equivalents

For the purpose of the statement of cash flows, cash and cash equivalents comprise deposits with banks and financial institutions, bank and cash balances, net of bank overdrafts. In the balance sheet, bank overdrafts are included under current borrowings.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.15 Borrowings

Borrowings are initially stated at fair value, net of transaction costs incurred. In subsequent periods, borrowings are stated at amortised cost using the effective interest method. Borrowings are classified as current liabilities unless the Group has an unconditional right to defer settlement of the liabilities for at least 12 months after the balance sheet date. Borrowing costs that are not used in financing the acquisition or construction of qualifying assets, are recognised as an expense in the period in which they are incurred.

#### 2.16 Provisions

Provisions are recognised when the Group has present legal or constructive obligations as a result of past events, it is more likely than not that an outflow of economic resources embodying economic benefits will be required to settle the obligations, and a reliable estimate of the amount of the obligation can be made.

(i) Warranty and goodwill expenses

The Group recognises the estimated liability that falls due under the warranty terms offered on sale of new and used vehicles beyond that which is reimbursed by the manufacturer. The provision is calculated based on the past history of repairs.

(ii) Closure costs

The Group recognises a provision for closure costs when legal or constructive obligations arise on closure or disposal of businesses.

(iii) Statutory employee entitlements

The Group recognises a provision for statutory employee entitlements which are related to long service leave and service awards in Indonesia.

#### 2.17 Creditors

Creditors, excluding derivative financial instruments, are initially measured at fair value, and subsequently measured at amortised cost, using the effective interest method.

Creditors are classified under non-current liabilities unless their maturities are within 12 months after the balance sheet date.

#### 2.18 Employee Benefits

(i) Pension obligations

The Group operates a number of defined benefit and defined contribution plans.

Pension accounting costs for defined benefit plans are assessed using the projected unit credit method. Under this method, the costs of providing pensions are charged to the profit and loss account spreading the regular cost over the service lives of employees in accordance with the advice of qualified actuaries, who carry out a full valuation of major plans every year. The pension obligations are measured as the present value of the estimated future cash outflows by reference to market yields on government bonds which have terms to maturity approximating the terms of the related liability. Plan assets are measured at fair value. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the year in which they occur, and are recognised in other comprehensive income and accumulated under equity in the revenue reserve. Past service costs are recognised immediately in the profit and loss account.

The Group pays fixed contributions into separate entities for defined contribution plans and has no legal or constructive obligations once the contributions are paid. The Group's contributions to the defined contribution plans are charged to the consolidated profit and loss account in the period to which the contributions relate.

#### 2.18 Employee Benefits (continued)

(ii) Share-based compensation

The fair value of the employee services received in exchange for the grant of the options in respect of shares in the Company or in its subsidiaries is recognised as an expense. The total amount to be expensed over the vesting period is determined by reference to the fair value of the options on the grant date, excluding the impact of non-market vesting conditions. At each balance sheet date, the entity revises its estimates of the number of options that are expected to become exercisable. It recognises the impact of the revision of original estimates, if any, in the profit and loss account, and a corresponding adjustment to share option reserve over the remaining vesting period.

The proceeds received net of any transaction costs are credited to share capital when the options are exercised.

(iii) Employee leave entitlements

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for leave as a result of services rendered by employees up to the balance sheet date.

#### 2.19 Foreign Currencies

Items included in the financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The functional currency of the Company is the Singapore Dollar. The financial statements of the Group and the Company are presented in United States Dollars to serve the needs of the readers of the Group's and the Company's financial statements who are spread globally and reflects the international nature of the Group.

Foreign currency transactions of each entity in the Group are translated into its functional currency using the exchange rates prevailing at the dates of the transactions. Foreign currency monetary assets and liabilities are translated into the functional currency at the rates of exchange prevailing at the balance sheet date. Foreign exchange gains and losses resulting from the settlement of foreign currency transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognised in the profit and loss account, except when recognised in other comprehensive income and accumulated under equity in the hedging reserve as qualifying cash flow hedges.

Translation differences on other investments measured at fair value through other comprehensive income are recognised in other comprehensive income as part of the gains and losses arising from changes in their fair value. Translation differences on non-monetary financial assets and liabilities are recognised in other comprehensive income and accumulated under equity in the fair value reserve.

For the purpose of consolidation, the balance sheets of foreign entities are translated into the Group's presentation currency in United States Dollars at the rates of exchange prevailing at the balance sheet date and the results of foreign entities are translated into United States Dollars at the average exchange rates for the financial year. The resulting exchange differences are recognised in other comprehensive income and accumulated in equity under the translation reserve. On disposal, these translation differences are recognised in the profit and loss account as part of the gain or loss on sale. None of the Group's entities has the currency of a hyperinflationary economy.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity are treated as assets and liabilities of the foreign entity and translated at the rate of exchange prevailing at the balance sheet date. For the purpose of presenting the financial statements of the Company in United States Dollars, assets and liabilities of the Company are translated at the rates of exchange prevailing at the balance sheet date, the results of the Company are translated at the average exchange rates for the financial year and share capital and reserves are translated at the exchange rates prevailing at the dates of the transactions. The resulting exchange differences are taken to the Company's translation reserve.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.19 Foreign Currencies (continued)

The exchange rates used for translating assets and liabilities at the balance sheet date are US\$1=S\$1.3659 (2017: US\$1=S\$1.3370), US\$1=RM4.148 (2017: US\$1=RM4.065), US\$1=IDR14,481 (2017: US\$1=IDR13,548), US\$1=VND23,175 (2017: US\$1=VND22,704) and US\$1=THB32.518 (2017: US\$1=THB32.689).

The exchange rates used for translating the results for the year are US\$1=S\$1.3499 (2017: US\$1=S\$1.3757), US\$1=RM4.039 (2017: US\$1=RM4.282), US\$1=IDR14,267 (2017: US\$1=IDR13,400), US\$1=VND23,044 (2017: US\$1= VND22,719) and US\$1=THB32.331 (2017: US\$1=THB33.820).

#### 2.20 Revenue Recognition

#### (i) Motor vehicles

Revenue from the sale of motor vehicles, including motorcycles, and rendering of aftersales services, is recognised through dealership structures. In instances where the contracts with customers include multiple deliverables, the separate performance obligations are identified. The transaction price, which is represented by the consideration fixed in the contract and net of discounts if any, is then allocated to each performance obligation based on their relative stand-alone selling prices. When a stand-alone selling price is not directly observable, it is estimated. Revenue from the sale of motor vehicles is recognised when control of the motor vehicles is transferred to the customer, which generally coincides with the point of delivery. Revenue from the aftersales services is recognised when the services are rendered. In instances where payments are received in advance from customers but there are unfulfilled aftersales services obligations by the Group, a contract liability is recognised for which revenue is subsequently recognised over time as the services are rendered.

#### (ii) Financial services

Revenue from consumer financing and finance leases is recognised over the term of the respective contracts based on a constant rate of return on the net investment, using the effective interest method. Revenue from insurance premiums is recognised proportionately over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the balance sheet date is reported as the unearned premium liability.

(iii) Heavy equipment, mining and construction

#### Heavy equipment

Revenue from heavy equipment includes sale of heavy equipment and rendering of maintenance services. In instances where the contracts with customers include multiple deliverables, the separate performance obligations are identified and generally referred as sale of heavy equipment and rendering of maintenance services. The transaction price, which is represented by the consideration fixed in the contract and net of discounts if any, is then allocated to each performance obligation based on their relative stand-alone selling prices. Revenue from the sale of heavy equipment is recognised when control of the heavy equipment is transferred to the customer, which generally coincides with the point of delivery. Payments from customers for maintenance services are received in advance and recognised as a contract liability. Revenue from the maintenance services is recognised based on the actual service provided to the end of the reporting period as a proportion of the total services to be reported, as soon as it can be estimated reliably. The stage of completion is measured by reference to cost incurred to date compared to estimated total costs for each contract.

#### <u>Mining</u>

Revenue from mining includes contract mining services and through the Group's own production. The performance obligations identified under contract mining services relate to the extraction of mining products and removal of overburden on behalf of the customers. Revenue is recognised when the services are rendered by reference to the volume of mining products extracted and overburden removed at contracted rates, and payment is due upon delivery. Revenue from its own mining production is recognised when control of the output is transferred to the customer, which generally coincides with the point of delivery.

#### 2.20 Revenue Recognition (continued)

(iii) Heavy equipment, mining and construction (continued)

#### Construction

Revenue from construction includes contracts to provide construction and foundation services for building, civil and maritime works. Under the contracts, the Group's construction activities creates or enhances an asset or work in progress that the customer controls as the asset is created or enhanced, and hence revenue is recognised over time by reference to the progress towards completing the construction works. Under this method, the revenue recognised is based on the latest estimate of the total value of the contract and actual completion rate determined by reference to the physical state of progress of the works.

Claims, variations and liquidated damages are accounted for as variable consideration and are included in contract revenue provided that it is highly probable that a significant reversal will not occur in the future.

#### (iv) Property

#### Properties for sale

Revenue from properties for sale is recognised when or as the control of the property is transferred to the customer. Revenue consists of the fair value of the consideration received and receivable, net of value added tax, rebates and discounts. Proceeds received in advance for pre-sale are recorded as contract liabilities. Depending on the terms of the contract and the laws that apply to the contract, control of the property may transfer over time or at a point in time.

If control of the property transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation. Otherwise, revenue is recognised at a point in time when the customer obtains control of the property.

The progress towards complete satisfaction of the performance obligation is measured based on the Group's efforts or inputs to the satisfaction of the performance obligation, by reference to the contract costs incurred up to the end of reporting period as a percentage of total estimated costs for each contract.

For properties for sale under development and sales contract for which the control of the property is transferred at a point in time, revenue is recognised when the customer obtains the physical possession or the legal title of the completed property and the Group has present right to payment and the collection of the consideration is probable.

#### **Investment properties**

Rental income from investment properties are accounted for on an accrual basis over the lease terms.

#### 2.21 Tax

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit and loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity, respectively.

Current income tax charge is calculated on the basis of the tax laws enacted or substantively enacted at the balance sheet date in the countries where the Group operates and generates taxable income. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.21 Tax (continued)

Deferred tax is provided in full using the liability method on temporary differences arising between the tax bases of assets and liabilities and their carrying values. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of transaction affects neither accounting nor taxable profit or loss. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date and are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Provision for deferred tax is made on the revaluation of certain non-current assets and, in relation to business acquisitions, on the difference between the fair values of the net assets acquired and their tax bases. Deferred tax is provided on temporary differences associated with investments in subsidiaries, associates and joint ventures, except where the Group is able to control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future. Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

#### 2.22 Leases

(i) Finance leases - Group is the lessee

> The Group leases certain property, plant and equipment. Leases of property, plant and equipment where the Group has substantially all the risks and rewards of ownership are classified as finance leases. Finance leases are capitalised at the commencement of the lease at the lower of the fair value of the leased property, plant and equipment and the present value of the minimum lease payments.

> Each lease payment is allocated between the liability and finance charges so as to achieve a constant rate on the finance balance outstanding. The corresponding rental obligations, net of finance charges, are included in other long-term borrowings, except for those with maturities of less than 12 months which are included in current borrowings. The interest element of the finance cost is charged to the profit and loss account over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The property, plant and equipment acquired under finance leases is depreciated over the shorter of the useful lives of the assets or the lease term.

Operating leases – Group is the lessee Leases where a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases.

Payments made under operating leases (net of any incentives received from the lessor) are charged to the profit and loss account on a straight line basis over the period of the lease. When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the period in which termination takes place.

(iii) Finance leases - Group is the lessor

When assets are leased out under a finance lease, the present value of the lease payments is recognised as a receivable. The difference between the gross receivable and the present value of the receivable is recognised as unearned finance income. Revenue from finance leases is recognised over the term of the respective contracts based on a constant periodic rate of return on the net investment.

(iv) Operating leases – Group is the lessor The Group leases out certain property, plant and equipment and investment properties. Rental income (net of any incentives given to lessees) is recognised on a straight line basis over the lease term.

#### 2.23 Non-current Assets held for Sale

Non-current assets are classified as assets held for sale and stated at the lower of carrying amount and fair value less costs to sell if their carrying amount is recovered principally through a sale transaction rather than through continuing use. Once classified as held for sale, the assets are no longer amortised or depreciated.

#### 2.24 Insurance Contracts

Insurance contracts are those contracts that transfer significant insurance risk. Premiums are recognised as revenue (earned premiums) proportionately over the period of coverage. The portion of premium received on in-force contracts that relates to unexpired risks at the balance sheet date is reported as the unearned premium liability.

Claims and loss adjustment expenses are charged to profit and loss account as incurred based on the estimated liabilities for compensation owed to contract holders or third parties damaged by the contract holders. They include direct and indirect claims settlement costs and arise from events that have occurred up to the balance sheet date even if they have not yet been reported to the Group. The Group does not discount its liabilities for unpaid claims. Liabilities for unpaid claims are estimated using the input of assessments for individual cases reported to the Group and statistical analysis for the claims incurred but not reported.

#### 2.25 Financial Guarantee Contracts

Financial guarantee contracts under which the Group accepts significant risk from a third party by agreeing to compensate that party on the occurrence of a specified uncertain future event are accounted for in a manner similar to insurance contracts. Provisions are recognised when it is probable that the guarantee will be called upon and an outflow of resources embodying economic benefits will be required to settle the obligations.

#### 2.26 Offsetting Financial Instruments

Financial assets and liabilities are offset and the net amount reported in the balance sheet when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty.

#### 2.27 Non-trading Items

Non-trading items are separately identified to provide greater understanding of the Group's underlying business performance. Items classified as non-trading items include fair value gains or losses on revaluation of investment properties, agricultural produce and equity investments which are measured at fair value through profit and loss; gains and losses arising from sale of businesses, investments and properties; impairment of non-depreciable intangible assets and other investments; provisions for closure of businesses; acquisition-related costs in business combinations and other credits and charges of a non-recurring nature that require inclusion in order to provide additional insight into the Group's underlying business performance.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.28 Derivative Financial Instruments

The Group only enters into derivative financial instruments in order to hedge underlying exposures and not as speculative investments. Derivative financial instruments are initially recognised in the balance sheet at fair value on the date a derivative contract is entered into and subsequently remeasured at their fair values. The method of recognising the resulting gain or loss is dependent on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. On the date a derivative contract is entered into, the Group designates certain derivatives as either a hedge of the fair value of a recognised asset or liability (fair value hedge), a hedge of a forecasted transaction or of the foreign currency risk on a firm commitment (cash flow hedge) or a hedge of a net investment in a foreign entity.

At inception of the hedge relationship, the Group documents the economic relationship between hedging instruments and hedged items including whether changes in the cash flows of the hedging instruments are expected to offset changes in the cash flows of hedged items. The Group documents its risk management objective and strategy for undertaking its hedge transactions.

Changes in the fair value of derivatives that are designated and qualify as fair value hedges and that are highly effective, are recorded in the profit and loss account, along with any changes in the fair value of the hedged asset or liability that is attributable to the hedged risk. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate borrowings is recognised in the profit and loss account within finance costs, together with changes in the fair value of the hedged fixed rate borrowings attributable to interest rate risk. The gain or loss relating to the ineffective portion is recognised in the profit and loss account. When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria of hedge accounting, the cumulative adjustment to the carrying amount of a hedged item, for which the effective interest method is used, is amortised to the profit and loss account over the residual period to maturity.

Changes in the fair value of derivatives that are designated and qualify as cash flow hedges and that are highly effective, are recognised in other comprehensive income and accumulated in equity under the hedging reserve. Changes in the fair value relating to the ineffective portion are recognised immediately in the profit and loss account. Where the hedged item results in the recognition of a non-financial asset or of a non-financial liability, the deferred gains and losses are included in the initial measurement of the cost of the asset or liability. The deferred amounts are ultimately recognised in the profit and loss account as the hedged item affects profit and loss. Otherwise, amounts deferred in equity are transferred to the profit and loss account in the same periods during which the hedged firm commitment or forecasted transaction affects the profit and loss account. The gain or loss relating to the effective portion of the interest rate swaps hedging variable rate borrowings is recognised in profit or loss within finance cost at the same time as the interest expense on the hedged borrowings. When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in hedging reserve at that time remains in equity and is recognised when the committed or forecasted transaction ultimately is recognised in the profit and loss account. When a committed or forecasted transaction is no longer expected to occur, the cumulative gain or loss that was reported in hedging reserve is immediately transferred to the profit and loss account.

Certain derivative transactions, while providing effective economic hedges under the Group's risk management policies, do not qualify for hedge accounting under the specific rules in IFRS 9. Changes in the fair value of any derivative instruments that do not qualify for hedge accounting under IFRS 9 are recognised immediately in the profit and loss account.

Hedges of net investments in foreign entities are accounted for on a similar basis to that used for cash flow hedges. Changes in the fair value of the hedging instrument relating to the effective portion of the hedge is recognised in other comprehensive income and accumulated in equity under the translation reserve; changes in the fair value relating to the ineffective portion is recognised immediately in the profit and loss account.

The fair value of derivative financial instruments is classified as a non-current asset or liability if the remaining maturities of the derivative financial instruments are greater than 12 months after the balance sheet date.

#### 2.29 Segment Reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the Board who is responsible for allocating resources and assessing performance of the operating segments.

#### 2.30 Dividends

Interim dividends are recorded during the financial year in which they are declared payable. Final dividends are recorded during the financial year in which the dividends are approved by the shareholders.

#### 2.31 Share Capital

Ordinary shares are classified as equity. Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

#### 2.32 Financial Risk Management

(i) Financial risk factors

The Group's activities expose it to a variety of financial risks: market risk (including foreign exchange risk, interest rate risk and price risk), credit risk and liquidity risk.

The Group co-ordinates, under the directions of the directors, financial risk management policies and their implementation on a group-wide basis. The Group's treasury policies are designed to manage the financial impact of fluctuations in interest rates and exchange rates and to minimise the Group's financial risks. The Group uses derivative financial instruments, principally interest rate swaps, caps and collars, cross-currency swaps, forward foreign exchange contracts and forward currency options as appropriate for hedging transactions and managing the Group's assets and liabilities in accordance with the Group's financial risk management policies. Financial derivative contracts are executed between third party banks and the Group entity that is directly exposed to the risk being hedged. Hedge accounting is applied to remove the accounting mismatch between the hedging instrument and the hedged item. The effective portion of the change in the fair value of the hedging instrument is deferred into the cash flow hedge reserve through other comprehensive income and will be recognised in profit and loss when the hedged item affects profit and loss. This will effectively result in recognising interest expense at a fixed interest rate for the hedged loans and inventory at the fixed foreign currency rate for the hedged purchases.

Hedge effectiveness is determined at the inception of the hedge relationship, and through periodic prospective effectiveness assessments to ensure that an economic relationship exists between the hedged item and hedging instrument.

For hedges of foreign currency purchases, the Group enters into hedge relationships where the critical terms of the hedging instrument match exactly with the terms of the hedged item. The Group therefore performs a qualitative assessment of effectiveness. If changes in circumstances affect the terms of the hedged item such that the critical terms no longer match exactly with the critical terms of the hedging instrument, the Group uses the hypothetical derivative method to assess effectiveness.

In hedges of foreign currency purchases, ineffectiveness may arise if the timing of the forecast transaction changes from what was originally estimated, or if there are changes in the credit risk of the Group or the derivative counterparty.

The Group enters into interest rate swaps that have similar critical terms as the hedged item, such as reference rate, reset dates, payment dates, maturities and notional amount. The Group does not hedge 100% of its loans, therefore the hedged item is identified as a proportion of the outstanding loans up to the notional amount of the swaps. As all critical terms matched during the year, the economic relationship was 100% effective.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

(i) Financial risk factors (continued)

Hedge ineffectiveness for interest rate swaps is assessed using the same principles as for hedges of foreign currency purchases. It may occur due to: (i) the credit value/debit value adjustment on the interest rate swaps which is not matched by the loan; and (ii) differences in critical terms between the interest rate swaps and loans.

#### (a) Market risk

Foreign exchange risk

Entities within the Group are exposed to foreign exchange risk from future commercial transactions, net investments in foreign operations and net monetary assets and liabilities that are denominated in a currency that is not the entity's functional currency.

Entities in the Group use cross-currency swaps, forward foreign exchange contracts and foreign currency options in a consistent manner to hedge firm and anticipated foreign exchange commitments and manage their foreign exchange risk arising from future commercial transactions. The Group does not usually hedge its net investments in foreign operations except in circumstances where there is a material exposure arising from a currency that is anticipated to be volatile and the hedging is cost effective. Group entities are required to manage their foreign exchange risk against their functional currency. Foreign currency borrowings are swapped into the entity's functional currency using cross-currency swaps except where the foreign currency borrowings are repaid with cash flows generated in the same foreign currency. The purpose of these hedges is to mitigate the impact of movements in foreign exchange rates on assets and liabilities and the profit and loss account of the Group.

Currency risks as defined by IFRS 7 arise on account of monetary assets and liabilities being denominated in a currency that is not the functional currency. At 31st December 2018, the Group's Indonesian Rupiah functional currency entities had United States Dollar denominated net monetary assets of US\$100.3 million (2017: US\$351.6 million). At 31st December 2018, if the United States Dollar had strengthened/weakened by 10% against the Indonesian Rupiah with all other variables held constant, the profit attributable to shareholders of the Group would have been US\$3.1 million higher/lower (2017: US\$8.7 million), arising mainly from foreign exchange gains/losses taken to the profit and loss account on translation. The sensitivity analysis ignores any offsetting foreign exchange factors and has been determined assuming that the change in foreign exchange rates had occurred at the balance sheet date. The stated change represents management's assessment of reasonably possible changes in foreign exchange rates over the period until the next annual balance sheet date. There are no other significant monetary balances held by Group entities at 31st December 2018 that are denominated in a non-functional currency other than the cross currency swap contracts with contract amounts of US\$2,315.1 million (2017: US\$1,914.9 million) and the United States Dollar denominated net monetary liabilities of the Company as described below. Differences resulting from the translation of financial statements into the Group's presentation currency are not taken into consideration.

Since the Group manages the interdependencies between foreign exchange risk and interest rate risk of foreign currency borrowings using cross-currency swaps, the sensitivity analysis on financial impacts arising from cross-currency swaps is included in the sensitivity assessment on interest rates under the interest rate risk section.

At 31st December 2018, the Company had United States Dollar denominated net monetary liabilities of US\$1,274.1 million (2017: US\$977.1 million). At 31st December 2018, if the United States Dollar had strengthened/weakened by 10% against the Singapore Dollar with all other variables held constant, the profit attributable to shareholders of the Company would have been US\$127.4 million lower/higher (2017: US\$97.7 million), arising mainly from foreign exchange losses/gains taken to the profit and loss account on translation.

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

- (i) Financial risk factors (continued)
  - (a) Market risk (continued)

Interest rate risk

The Group is exposed to interest rate risk through the impact of rate changes on interest-bearing liabilities and assets. These exposures are managed partly by using natural hedges that arise from offsetting interest rate sensitive assets and liabilities, and partly through fixed rate borrowings and the use of interest rate swaps, caps and collars. The Group monitors interest rate exposure on a monthly basis by currency and business unit, taking into consideration proposed financing and hedging arrangements. The Group's guideline is to maintain 40%-60% of its gross borrowings, exclusive of the financial services companies, in fixed rate instruments. The financial services companies borrow predominantly at a fixed rate. The interest rate profile of the Group's borrowings after taking into account hedging transactions are set out in Note 25.

Cash flow interest rate risk is the risk that changes in market interest rates will impact cash flows arising from variable rate financial instruments. Borrowings at floating rates therefore expose the Group to cash flow interest rate risk. The Group manages this risk by using forward rate agreements to a maturity of one year, and by entering into interest rate swaps, caps and collars for a maturity of up to five years. Forward rate agreements and interest rate swaps have the economic effect of converting borrowings from floating rate to fixed rate, caps provide protection against a rise in floating rates above a pre-determined rate, and collars combine the purchase of a cap and the sale of a floor to specify a range in which an interest rate will fluctuate.

Fair value interest rate risk is the risk that the value of a financial asset or liability and derivative financial instrument will fluctuate because of changes in market interest rates. The Group may manage its fair value interest rate risk by entering into interest rate swaps which have the economic effect of converting borrowings from fixed rate to floating rate, to maintain the Group's fixed rate instruments within the Group's guideline.

At 31st December 2018, if interest rates had been 100 basis points higher/lower with all other variables held constant, the Group's profit after tax would have been US\$3.2 million lower/higher (2017: US\$4.7 million higher/lower) and the hedging reserve would have been US\$44.1 million (2017: US\$33.0 million) higher/lower as a result of fair value changes to cash flow hedges. The sensitivity analysis has been determined assuming that the change in interest rates had occurred at the balance sheet date and had been applied to the exposure to interest rate risk for both derivative and non-derivative financial instruments in existence at that date. There is no significant variation in the sensitivity analysis as a result of interest rate caps and collars. The 100 basis point increase or decrease represents management's assessment of a reasonable possible change in those interest rates, specifically the Indonesian rates, which have the most impact on the Group over the period until the next annual balance sheet date. In the case of effective fair value hedges, changes in fair value of the hedged items caused by interest rate movements balance out in the profit and loss account against changes in the fair value of the hedging instruments. Changes in market interest rates affect the interest income or expense of non-derivative variable-interest financial instruments, the interest payments of which are not designated as hedged items of cash flow hedges against interest rate risks. As a consequence, they are included in the calculation of profit after tax sensitivities. Changes in market interest rates of financial instruments that were designated as hedging instruments in a cash flow hedge to hedge payment fluctuations resulting from interest rate movements affect the hedging reserves and are therefore taken into consideration in the equity-related sensitivity calculations.

At 31st December 2018, if interest rates had been 100 basis points higher/lower with all other variables held constant, the Company's profit after tax would have been US\$13.6 million (2017: US\$11.8 million) lower/higher.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

- (i) Financial risk factors (continued)
  - (a) Market risk (continued)

Price risk

The Group is exposed to securities price risk because of its equity investments which are measured at fair value through profit and loss and debt investments which are measured at fair value through other comprehensive income. Gains and losses arising from changes in the fair value of these investments are recognised in profit or loss or other comprehensive income according to their classification. The performances of these investments are monitored regularly, together with a regular assessment of their relevance to the Group's long-term strategic plans. Details of these investments are contained in Note 17.

The Group's interest in these investments are unhedged. At 31st December 2018, if the price of the Group's investments had been 30% higher/lower with all other variables held constant, total equity would have been US\$567.4 million (2017: US\$586.8 million) higher/lower, of which US\$413.0 million (2017: US\$411.7 million) relating to equity investments would be reflected in operating profit as non-trading items. The sensitivity analysis has been determined based on a reasonable expectation of possible valuation volatility over the next 12 months.

At 31st December 2018, if the price of the Company's equity investment had been 30% higher/lower with all other variables held constant, the Company's profit after tax would have been US\$50.3 million (2017: Nil) higher/lower.

The Group is exposed to financial risks arising from changes in commodity prices, primarily crude palm oil, gold and coal. The Group considers the outlook for crude palm oil, gold and coal regularly in considering the need for active financial risk management. The Group's policy is generally not to hedge commodity price risk, although limited hedging may be undertaken for strategic reasons. To mitigate or hedge the price risk, Group companies may enter into a forward contract to buy the commodity at a fixed price at a future date, or a forward contract to sell the commodity at a fixed price at a future date.

The Company does not have significant exposure to commodity price risks.

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

- (i) Financial risk factors (continued)
  - (b) Credit risk

The Group's credit risk is primarily attributable to deposits with banks, contractual cash flows of debt investments carried at amortised cost and those measured at fair value through other comprehensive income, credit exposures to customers and derivative financial instruments with a positive fair value. The Group has credit policies in place and the exposures to these credit risks are monitored on an ongoing basis.

The Group manages its deposits with banks and financial institutions and transactions involving derivative financial instruments by monitoring credit ratings and capital adequacy ratios of counterparties, limiting the aggregate risk to any individual counterparty. The utilisation of credit limits is regularly monitored. At 31st December 2018, deposits with banks and financial institutions amounted to US\$1,892.2 million (2017: US\$2,631.7 million) of which 20% (2017: 20%) were made to financial institutions with credit ratings of no less than A- (Fitch). This is because in Indonesia, it may be necessary to deposit money with banks that have a lower credit rating. However, the Group only enters into derivative transactions with counterparties which have credit ratings of at least investment grade. Management does not expect any counterparty to fail to meet its obligations.

The Company does not have significant deposits made to financial institutions with credit rating no less than A- (Fitch).

The Group's debt investments are considered to be low risk investments. The investments are monitored for credit deterioration based on credit ratings from major rating agencies.

In respect of credit exposures to customers, the Group has policies in place to ensure that sales on credit without collateral are made principally to corporate companies with an appropriate credit history and credit insurance is purchased for businesses where it is economically effective. The Group normally obtains collateral over motor vehicles and motorcycles from consumer financing debtors towards settlement of receivables.

Customers give the right to the Group to sell the collateral vehicles or take any other action to settle the outstanding receivable. Sales to other customers are made in cash or by major credit cards.

The maximum exposure to credit risk of the Group and the Company are represented by the carrying amount of each financial asset in the balance sheet after deducting any impairment allowance. The Group's exposure to credit risk arising from consumer financing and trade debtors, and derivative financial instruments with a positive fair value are set out in Note 21. The Group's exposure to credit risk arising from deposits and balances with banks and financial institutions is set out in Note 22.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

- Financial risk factors (continued)
  - Liquidity risk

Prudent liquidity risk management includes managing the profile of debt maturities and funding sources, maintaining sufficient cash and marketable securities, and ensuring the availability of funding from an adequate amount of committed credit facilities and the ability to close out market positions. The Group's ability to fund its existing and prospective debt requirements is managed by maintaining diversified funding sources with adequate committed funding lines of evenly spread debt maturities from high quality lenders, and by monitoring rolling short-term forecasts of the Group's cash and gross debt on the basis of expected cash flows. In addition, long-term cash flows are projected to assist with the Group's long-term debt financing plans.

The Group's total available committed and uncommitted borrowing facilities at 31st December 2018 amounted to US\$13,614.9 million (2017: US\$11,035.1 million) of which US\$7,380.8 million (2017: US\$6,858.3 million) was drawn down. Undrawn committed facilities, in the form of revolving credit and term loan facilities, totalled US\$3,827.9 million (2017: US\$2,749.5 million).

As at 31st December 2018, the Company has current borrowings of US\$1,379.5 million (2017: US\$1,262.8 million). The Company manages its liquidity risk mainly by extending the maturity of its borrowing facilities and obtaining additional borrowing facilities as appropriate.

The following table analyses the Group's non-derivative financial liabilities, derivative financial liabilities and estimated losses on insurance contracts into relevant maturity groupings based on the remaining period at the balance sheet date to the contractual maturity dates. Derivative financial liabilities are included in the analysis if their contractual maturities are essential for an understanding of the timing of the cash flows. The amounts disclosed in the table are the contractual undiscounted cash flows.

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

- (i) Financial risk factors (continued)
  - (c) Liquidity risk (continued)

	Within one year US\$m	Between one and two years US\$m	Between two and three years US\$m	Between three and four years US\$m	Between four and five years US\$m	Beyond five years US\$m	Total US\$m
2018							
Borrowings	4,935.6	1,139.2	952.6	641.9	249.3	189.9	8,108.5
Finance lease liabilities	16.9	9.0	7.7	6.8	3.3	_	43.7
Creditors	4,105.4	0.5	1.0	1.3	2.9	4.9	4,116.0
Gross settled derivative financial instruments							
- inflow	1,068.6	516.7	611.7	343.4	206.0	-	2,746.4
- outflow	1,078.9	538.3	621.2	338.8	197.8	-	2,775.0
Estimated losses on insurance contracts	164.7	-	-	-	-	-	164.7
2017							
Borrowings	4,842.2	1,204.6	710.9	116.7	596.4	_	7,470.8
Finance lease liabilities	3.5	0.9	0.2	_	_	-	4.6
Creditors	3,354.0	0.4	1.0	1.3	1.2	4.9	3,362.8
Net settled derivative financial instruments	0.3	_	_	_	_	_	0.3
Gross settled derivative financial instruments							
- inflow	1,066.5	453.1	201.2	68.1	316.4	_	2,105.3
- outflow	1,099.1	472.8	217.9	82.1	327.2	_	2,199.1
Estimated losses on insurance contracts	148.9	_	_	_	_	_	148.9

All of the Company's financial liabilities have contractual maturity dates of less than 1 year from the balance sheet date.

## (ii) Capital management

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern while seeking to maximise benefits to shareholders and other stakeholders. Capital is total equity as shown in the consolidated balance sheet plus net debt.

The Group actively and regularly reviews and manages its capital structure to ensure optimal capital structure and shareholder returns, taking into consideration the future capital requirements of the Group and capital efficiency, prevailing and projected profitability, projected operating cash flows, projected capital expenditure and projected strategic investment opportunities. In order to maintain or adjust the capital structure, the Group may adjust the amount of dividends paid to shareholders, purchase Group shares, return capital to shareholders, issue new shares or sell assets to reduce debt.

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.32 Financial Risk Management (continued)

Capital management (continued)

The Group monitors capital on the basis of the Group's consolidated gearing ratio and consolidated interest cover. The gearing ratio is calculated as net debt divided by total equity. Net debt is calculated as total borrowings less bank balances and other liquid funds. Interest cover is calculated as underlying operating profit and share of results of associates and joint ventures divided by net financing charges. The relevant ratios are monitored both inclusive and exclusive of the Group's financial services companies, which by their nature are generally more leveraged than the Group's other businesses. The Group does not have a defined gearing or interest cover benchmark or range.

The financing activities of PT Astra International Tbk ("Astra") are subject to a minimum paid-up capital requirement of Rp1,700 billion (2017: Rp1,400 billion), in aggregate. The insurance activities of Astra are subject to a minimum solvency ratio of 120% calculated in accordance with requirements set out by the Ministry of Finance in Indonesia, and a minimum paid-up capital requirement of Rp100 billion (2017: Rp100 billion), in aggregate.

The Group and the Company had complied with all externally imposed capital requirements throughout the reporting period.

The gearing ratios of the Group at 31st December 2018 and 2017 were as follows:

	2018	2017
Gearing ratio excluding financial services companies Gearing ratio including financial services companies	16% 41%	6% 31%
Interest cover excluding financial services companies Interest cover including financial services companies	14 times 17 times	31 times 49 times

#### (iii) Fair value estimation

(a) Financial instruments that are measured at fair value

For financial instruments that are measured at fair value in the balance sheet, the corresponding fair value measurements are disclosed by level of the following fair value measurement hierarchy:

Quoted prices (unadjusted) in active markets for identical assets or liabilities ("quoted prices in active markets")

The fair values of listed securities and bonds are based on quoted prices in active markets at the balance sheet date. The guoted market price used for listed investments held by the Group is the current bid price.

Inputs other than quoted prices in active markets that are observable for the asset or liability, either directly or indirectly ("observable current market transactions")

The fair values of derivative financial instruments are determined using rates quoted by the Group's bankers at the balance sheet date. The rates for interest rate swaps and caps, crosscurrency swaps and forward foreign exchange contracts are calculated by reference to the market interest rates and foreign exchange rates.

Inputs for the asset or liability that are not based on observable market data ("unobservable inputs") The fair values of other unlisted equity investments are determined using valuation techniques by reference to observable current market transactions or the market prices of the underlying investments with certain degree of entity-specific estimates or discounted cash flows by projecting the cash inflows from these investments. There were no changes in valuation techniques during the year.

The table below analyses the Group's financial instruments carried at fair value, by the levels in the fair value measurement hierarchy.

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

### 2.32 Financial Risk Management (continued)

- (iii) Fair value estimation (continued)
  - (a) Financial instruments that are measured at fair value (continued)

	Quoted prices in active markets US\$m	Observable current market transactions US\$m	Unobservable inputs US\$m	Total US\$m
2018				
Assets				
Other investments				
- equity investments	1,199.7		222.2	1,421.9
<ul><li>debt investments</li></ul>	539.7	_		539.7
debt investments	1,739.4		222.2	1,961.6
Derivative financial instruments at fair value	1,/39.4		222.2	1,901.0
- through other comprehensive income	_	173.0	_	173.0
<ul><li>through other comprehensive income</li><li>through profit and loss</li></ul>	_	0.1	_	0.1
through profit and loss	1,739.4	173.1	222.2	2,134.7
	,			<u> </u>
Liabilities				
Contingent consideration payable	-	-	(8.8)	(8.8)
Derivative financial instruments at fair value				
<ul> <li>through other comprehensive income</li> </ul>	-	(33.6)	-	(33.6)
<ul> <li>through profit and loss</li> </ul>	1	(0.3)	_	(0.3)
	_	(33.9)	_	(33.9)
	-	(33.9)	(8.8)	(42.7)
2017				
Assets				
Other investments				
<ul><li>equity investments</li></ul>	1,349.4		30.1	1,379.5
<ul><li>debt investments</li></ul>	612.8	_	-	612.8
debt investments	1,962.2		30.1	1,992.3
Derivative financial instruments at fair value	1,902.2		30.1	1,992.0
<ul> <li>through other comprehensive income</li> </ul>	_	28.6	_	28.6
through other comprehensive income	1,962.2	28.6	30.1	2,020.9
	1,902.2	20.0		2,020.9
Liabilities				
Contingent consideration payable	_	_	(8.8)	(8.8)
Derivative financial instruments at fair value				
- through other comprehensive income	_	(23.9)	_	(23.9)
<ul> <li>through profit and loss</li> </ul>	_	(0.3)	_	(0.3)
	_	(24.2)	_	(24.2)

As at 31 December 2018, the fair value of equity investment of the Company is US\$167.6 million (2017: Nil), which is based on quoted prices in active markets at balance sheet date.

There were no transfers among the three categories during the year ended 31st December 2018 and 2017.

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#### 2 **SIGNIFICANT ACCOUNTING POLICIES (continued)**

#### 2.32 Financial Risk Management (continued)

- (iii) Fair value estimation (continued)
  - (b) Financial instruments that are not measured at fair value

The fair values of current debtors, bank balances and other liquid funds, current creditors and current borrowings of the Group and the Company are assumed to approximate their carrying amounts due to the short-term maturities of these assets and liabilities.

The fair values of long-term borrowings disclosed are based on market prices or are estimated using the expected future payments discounted at market interest rates.

The table below analyses financial instruments of the Group by category.

	Fair value of hedging instruments US\$m	Fair value through profit and loss US\$m	Fair value through other comprehensive income US\$m	Financial assets at amortised costs US\$m	Other financial liabilities US\$m	Total carrying amount US\$m	Fair value US\$m
2018							
Financial assets measured at fair value							
Other investments							
<ul> <li>equity investments</li> </ul>	-	1,421.9	-	-	-	1,421.9	1,421.9
- debt investments	-	-	539.7	-	-	539.7	539.7
Derivative financial instruments	173.1	_	_	_	_	173.1	173.1
	173.1	1,421.9	539.7	-	-	2,134.7	2,134.7
Financial assets not measured at fair value							
Debtors	-	-	-	6,959.1	-	6,959.1	7,026.7
Bank balances	-	-	-	1,898.9	-	1,898.9	1,898.9
	-	-	-	8,858.0	-	8,858.0	8,925.6
Financial liabilities measured at fair value							
Derivative financial instruments	(33.9)	_	-	_	-	(33.9)	(33.9)
Contingent consideration payable	-	(8.8)	_	_	_	(8.8)	(8.8)
	(33.9)	(8.8)	-	_	-	(42.7)	(42.7)
Financial liabilities not measured at fair value						·	
Borrowings excluding finance lease liabilities	_	_	_	_	(7,343.0)	(7,343.0)	(7,343.2)
Finance lease liabilities	-	_	_	_	(37.7)	(37.7)	(37.7)
Creditors excluding non-financial					(4.107.0)	(4.107.0)	(4.107.0)
liabilities	-	_	_		(4,107.2)	(4,107.2)	(4,107.2)
	-	-	<u>-</u>	-	(11,487.9)	(11,487.9)	(11,488.1)

## 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

## 2.32 Financial Risk Management (continued)

- (iii) Fair value estimation (continued)
  - (b) Financial instruments that are not measured at fair value (continued)

	Fair value of hedging instruments US\$m	Fair value through profit and loss US\$m	Fair value through other comprehensive income US\$m	Financial assets at amortised costs US\$m	Other financial liabilities US\$m	Total carrying amount US\$m	Fair value US\$m
2017					,		
Financial assets measured at fair value							
Other investments							
<ul> <li>equity investments</li> </ul>	-	1,379.5	_	_	_	1,379.5	1,379.5
<ul> <li>debt investments</li> </ul>	_	_	612.8	_	_	612.8	612.8
Derivative financial instruments	28.6	_	_	_	_	28.6	28.6
	28.6	1,379.5	612.8	_	_	2,020.9	2,020.9
Financial assets not measured at fair value							
Other investments							
<ul> <li>debt investments</li> </ul>	-	-	_	3.7	-	3.7	3.7
Debtors excluding prepayments, rental and other deposits	_	_	_	6,942.6	_	6,942.6	6,995.6
Bank balances	_	_	_	2,639.8	_	2,639.8	2,639.8
	_	_	_	9,586.1	_	9,586.1	9,639.1
Financial liabilities measured at fair value							
Derivative financial instruments	(24.2)	_	_	_	_	(24.2)	(24.2)
Contingent consideration payable	_	(8.8)	_	_	_	(8.8)	(8.8)
payable	(24.2)	(8.8)	_	_	_	(33.0)	(33.0)
Financial liabilities not measured at fair value							
Borrowings excluding finance lease liabilities	_	_	_	_	(6,853.8)	(6,853.8)	(6,865.5)
Finance lease liabilities	_	_	_	_	(4.5)	(4.5)	(4.5)
Creditors excluding non-financial liabilities	_	_	-	_	(3,354.0)	(3,354.0)	(3,354.0)
	_	_	_	_	(10,212.3)	(10,212.3)	(10,224.0)

For the year ended 31st December 2018

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.33 Critical Accounting Estimates and Judgements

Estimates and judgements used in preparing the financial statements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant effect on the carrying amounts of assets and liabilities are discussed below.

#### (i) Acquisition of subsidiaries, associates and joint ventures

The initial accounting on the acquisition of subsidiaries, associates and joint ventures involves identifying and determining the fair values to be assigned to the identifiable assets, liabilities and contingent liabilities of the acquired entities. The fair values of franchise rights, leasehold land use rights, concession rights, property, plant and equipment and investment properties are determined by independent, professionally qualified valuers by reference to comparable market prices or present value of expected net cash flows from the assets. Any changes in the assumptions used and estimates made in determining the fair values, and management's ability to measure reliably the contingent liabilities of the acquired entity will impact the carrying amount of these assets and liabilities.

On initial acquisition or acquisition of further interests in an entity, an assessment of the level of control or influence exercised by the Group is required. For entities where the Group has a shareholding of less than 50%, an assessment of the Group's level of voting rights, board representation and other indicators of influence is performed to consider whether the Group has de facto control, requiring consolidation of that entity, or significant influence/joint control, requiring classification as an associate/joint venture.

#### (ii) Impairment of assets

The Group tests annually whether goodwill and other non-financial assets that have indefinite useful lives have suffered any impairment. Other assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of the asset exceeds its recoverable amount. The recoverable amount of an asset or a cash generating unit is determined based on the higher of fair value less costs to sell or value-in-use calculations prepared on the basis of management's assumptions and estimates. Changing the key assumptions, including the amount of estimated coal reserves, discount rates or growth rates in the cash flow projections, could materially affect the value-in-use calculations.

The results of the impairment review undertaken at 31st December 2018 on the Group's indefinite-life franchise rights indicated that no impairment charge was necessary. If there is a significant increase in the discount rate and/or a significant adverse change to the projected performance of the business to which these rights attach, it may be necessary to take an impairment charge to the profit and loss account in the future.

Management undertook an impairment assessment on the basis that the carrying amount of the investment in Siam City Cement Public Company Limited ("SCCC") as at 31st December 2018 was higher than its fair value based on prevailing market share price. The determination of the recoverable amount requires significant judgements by management, particularly management's view on key internal inputs and external market conditions which impact future cash flows, discount rates and long-term growth rates. Based on management's assessment, as the recoverable amount determined using value-in-use computation is higher than the carrying amount of the investment, no impairment charge was recognised.

The loss allowances for financial assets are based on assumptions about risk of default and expected loss rates. The Group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history, existing market conditions as well as forward looking estimates at the balance sheet date.

#### 2 SIGNIFICANT ACCOUNTING POLICIES (continued)

#### 2.33 Critical Accounting Estimates and Judgements (continued)

#### (iii) Income taxes

The Group is subject to income taxes in numerous jurisdictions. Significant judgement is required in determining the provision for income taxes, particularly in Indonesia. There are many transactions and calculations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for anticipated tax audit issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recorded, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made.

Deferred tax follows the way management expects to recover or settle the carrying amount of the related assets or liabilities, which management may expect to recover through use, sale or combination of both. Accordingly, deferred tax will be calculated at income tax rate, capital gains tax rate or combination of both. There is a rebuttable presumption in IFRS that investment properties measured at fair value are recovered by sale. Thus, deferred tax on revaluation of investment properties held by the Group are calculated at the capital gains tax rate.

Recognition of deferred tax assets, which principally relate to tax losses, depends on management's expectation of future taxable profit that will be available against which the tax losses can be utilised. The outcome of their actual utilisation may be different.

#### (iv) Pension obligations

The present value of the pension obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost/income for pensions include the discount rate. Any changes in these assumptions will impact the carrying amount of pension obligations.

The Group determines the appropriate discount rate at the end of each year. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, the Group considers the interest rates of high quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating the terms of the related pension liabilities.

Other key assumptions for pension obligations are based in part on current market conditions.

#### (v) Revenue recognition

For revenue from the heavy equipment maintenance contracts, the Group exercises judgment in determining the level of actual service provided to the end of the reporting period as a proportion of the total services to be reported, and estimated total costs of the maintenance contracts. When it is probable that total contract costs will exceed total contract revenue, the expected loss is immediately recognised as a current year expense.

For other contracts with customers which include multiple deliverables, the separate performance obligations are identified. The transaction price is then allocated to each performance obligation based on their stand-alone selling prices. From time to time, when a stand-alone selling price may not be directly observable, the Group estimated the selling price using expected costs of rendering such services and adding an appropriate margin.

### (vi) Non-trading items

The Group uses underlying business performance in its internal financial reporting to distinguish between the underlying profits and non-trading items. The identification of non-trading items requires judgement by management, but follows the consistent methodology as set out in the Group's accounting policies.

For the year ended 31st December 2018

#### **REVENUE** 3

		Group		Company
	Astra	Direct Motor Interests	Total	
	US\$m	US\$m	US\$m	US\$m
2018				
Sale of goods	8,932.9	1,789.3	10,722.2	-
Rendering of services	7,021.1	99.4	7,120.5	2.7
Financial services	1,100.2	-	1,100.2	-
Dividends	-	-	-	392.2
Other	_	48.9	48.9	-
	17,054.2	1,937.6	18,991.8	394.9
Revenue from contracts with customers:				
Recognised at a point in time	15,030.6	1,882.1	16,912.7	_
Recognised over time	431.0	55.5	486.5	2.7
S	15,461.6	1,937.6	17,399.2	2.7
Revenue from other sources:				
Rental income from investment properties	1.9	_	1.9	_
Revenue from financial services companies	1,376.1	_	1,376.1	_
Other	214.6	_	214.6	392.2
	1,592.6	_	1,592.6	392.2
	17,054.2	1,937.6	18,991.8	394.9
2017				
Sale of goods	10,763.3	1,845.8	12,609.1	_
Rendering of services	3,467.9	86.5	3,554.4	2.2
Financial services	1,133.2	-	1,133.2	_
Dividends	_	_	_	428.5
Other	_	40.0	40.0	-
	15,364.4	1,972.3	17,336.7	430.7
Revenue from contracts with customers:				
Recognised at a point in time	13,304.2	1,928.4	15,232.6	-
Recognised over time	404.3	43.9	448.2	2.2
	13,708.5	1,972.3	15,680.8	2.2
Revenue from other sources:				
Rental income from investment properties	1.3	-	1.3	_
Revenue from financial services companies	1,421.5	-	1,421.5	_
Other	233.1	_	233.1	428.5
	1,655.9	_	1,655.9	428.5
	15,364.4	1,972.3	17,336.7	430.7

#### 3 REVENUE (continued)

#### Contract balances

Contract assets primarily relate to the Group's rights to consideration for work completed but not billed. Contract assets are transferred to receivables when the rights become unconditional which usually occurs when the customers are billed.

Contract costs comprised costs to obtain and fulfil contracts. Management expects incremental costs, such as sale commission and stamp duty paid, as a result of obtaining contracts, and other setup costs in order to fulfil contracts are recoverable. The Group has capitalised these costs and recognised in profit and loss when the related revenue are recognised.

Contract liabilities primarily relate to the advance consideration received from customers relating to properties for sale, motor vehicles, and heavy equipment, mining and construction, for which revenue is recognised over time.

Contract assets and contract liabilities of the Group are further analysed as follows:

	2018 US\$m	2017 US\$m
Contract assets (Note 21)		
- properties for sale	2.7	_
<ul><li>heavy equipment, mining and construction</li></ul>	418.5	231.3
- other	11.0	3.0
	432.2	234.3
Less: Allowance for impairment	-	(0.3)
	432.2	234.0
Contract liabilities (Note 23)		
- properties for sale	41.3	_
- motor vehicles	362.4	317.1
<ul> <li>heavy equipment, mining and construction</li> </ul>	68.0	96.2
- other	32.2	_
	503.9	413.3

Increases in contract assets and liabilities during the year were in line with the growth of the Group's contracted sales.

#### Revenue recognised in relation to contract liabilities

Revenue of the Group recognised in the current year relating to carried-forward contract liabilities:

	2018 US\$m	2017 US\$m
Properties for sale	184.5	_
Motor vehicles	157.0	169.3
Heavy equipment, mining and construction	44.9	42.4
Other	17.7	_
	404.1	211.7

For the year ended 31st December 2018

#### 3 **REVENUE** (continued)

### Revenue expected to be recognised on unsatisfied contracts with customers

The following table shows the timing of revenue of the Group to be recognised on unsatisfied performance obligations at 31st December 2018:

	Properties for sale US\$m	Motor vehicles US\$m	Heavy equipment, mining and construction US\$m	Other US\$m	Total US\$m
Within one year	15.4	93.3	353.7	55.0	517.4
Between one and two years	43.9	60.5	132.8	_	237.2
Between two and three years	_	35.4	9.8	-	45.2
Between three and four years	_	18.5	_	_	18.5
Between four and five years	9.5	9.9	_	_	19.4
	68.8	217.6	496.3	55.0	837.7

As permitted under the transitional provisions in IFRS 15, the transaction price allocated to unsatisfied performance obligations at 31st December 2017 is not disclosed.

#### **NET OPERATING COSTS**

	Gro	oup	Com	Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m	
Cost of sales and services rendered	(15,086.9)	(13,926.4)	-	_	
Other operating income	330.1	455.2	7.2	16.8	
Selling and distribution expenses	(881.8)	(911.8)	-	_	
Administrative expenses	(1,063.8)	(972.6)	(26.1)	(24.6)	
Other operating expenses	(569.5)	(87.1)	(55.7)	(0.4)	
	(17,271.9)	(15,442.7)	(74.6)	(8.2)	

## 4 NET OPERATING COSTS (continued)

	Gro	up	Comp	oany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
The following credits/(charges) are included				
in net operating costs:				
Depreciation of:				
- property, plant and equipment (Note 12)	(583.1)	(508.8)	(1.0)	(0.9)
- bearer plants (Note 14)	(25.0)	(24.4)	-	_
Amortisation of:				
- intangible assets (Note 10)	(70.0)	(63.4)	-	_
- leasehold land use rights (Note 11)	(36.5)	(37.2)	-	_
Profit/(loss) on disposal of:				
<ul> <li>leasehold land use rights</li> </ul>	9.5	1.5	-	_
<ul> <li>property, plant and equipment</li> </ul>	6.4	2.8	0.4	0.1
<ul> <li>investment properties</li> </ul>	-	(10.3)	-	_
- bearer plants	(0.2)	(0.1)	-	_
- shares in subsidiaries (Note 37)	-	2.8	-	_
<ul> <li>shares in associates and joint ventures</li> </ul>	-	(4.5)	-	-
- investments	3.3	3.9	-	_
Loss on disposal/write-down of receivables from collateral vehicles	(53.7)	(58.2)	-	_
(Impairment)/write-back of:				
- intangible assets (Note 10)	(13.1)	(11.0)	-	-
- property, plant and equipment (Note 12)	3.9	(5.7)	-	_
- financing debtors (Note 20)	(147.0)	(147.3)	-	_
- trade debtors (Note 21)	(59.2)	(48.0)	-	_
- other debtors (Note 21)	(2.3)	(1.0)	-	-
- contract assets (Note 21)	-	0.1	-	_
Fair value gain/(loss) on:				
- investment properties (Note 13)	13.6	23.3	-	_
- agricultural produce	(10.2)	(4.4)	-	_
<ul> <li>derivatives not qualifying as hedges</li> </ul>	0.1	0.3	-	_
- investments (Note 17)	(443.5)	150.2	(26.5)	_
Stocks:				
<ul> <li>cost of stocks recognised as an expense (included in cost of sales and services rendered)</li> </ul>	(10,769.3)	(11,101.6)	-	_
- write-down of stocks	(36.9)	(30.0)	-	_
- reversal of write-down of stocks made in previous years	22.3	22.4	-	_
Provision for:				
- warranty and goodwill expenses (Note 24)	(10.4)	(12.9)	_	_
- others (Note 24)	(18.1)	(13.5)	_	_
Operating expenses arising from investment properties	(5.9)	(2.1)	_	_

For the year ended 31st December 2018

## **NET OPERATING COSTS (continued)**

	Gro	oup	Com	pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Auditors' remuneration for:				
- audit services	(6.0)	(6.1)	(1.0)	(1.0)
<ul> <li>non-audit services</li> </ul>	(1.5)	(1.2)	(0.4)	(0.5)
Net exchange gain/(loss)	(34.5)	11.3	(28.4)	15.7
Rental expenses – operating leases	(97.0)	(87.3)	(0.3)	(0.3)
Rental income from:				
<ul> <li>investment properties</li> </ul>	4.5	4.5	-	_
<ul> <li>other properties</li> </ul>	2.9	2.7	-	_
Dividend income from investments	48.2	18.8	5.7	_
Interest income from investments	40.9	40.0	-	_

#### **EMPLOYEE BENEFITS**

	Gro	oup	Company		
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m	
Salaries and benefits in kind	1,465.7	1,372.5	14.7	13.3	
Pension costs – defined contribution plans	17.8	17.0	0.4	0.3	
Pension costs – defined benefit plans (Note 27)	39.3	44.9	-	-	
Termination benefits	5.6	3.8	-	-	
	1,528.4	1,438.2	15.1	13.6	

### **NET FINANCING CHARGES**

	Gro	oup	Com	Company		
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m		
Interest expense on:						
- bank borrowings	(176.7)	(97.9)	(32.5)	(3.2)		
<ul><li>other borrowings</li></ul>	(10.0)	(7.4)	-	_		
	(186.7)	(105.3)	(32.5)	(3.2)		
Interest capitalised	6.4	20.0	-	_		
Other finance costs	(72.8)	(73.0)	(0.4)	(1.1)		
Financing charges	(253.1)	(158.3)	(32.9)	(4.3)		
Financing income	92.1	111.6	0.7	0.6		
	(161.0)	(46.7)	(32.2)	(3.7)		

7 TAX
Tax expense attributable to profit is made up of:

	Gro	oup	Com	Company		
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m		
Current tax:						
- Singapore	21.1	20.4	0.2	0.2		
- Foreign	559.3	473.3	30.5	28.7		
	580.4	493.7	30.7	28.9		
Deferred tax (Note 26)	(0.5)	(25.1)	-	-		
	579.9	468.6	30.7	28.9		
Adjustments in respect of prior years:						
- Current tax	15.3	18.8	-	_		
	595.2	487.4	30.7	28.9		

The following sets out the differences between the tax expense on the Group's and the Company's profit before tax and the theoretical amount that would arise using the domestic tax rates applicable to profits of the respective companies.

	Gro	Group		pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Profit before tax	2,174.8	2,396.5	288.1	418.8
Less: Share of associates' and joint ventures' results after tax	(615.9)	(549.2)	-	_
	1,558.9	1,847.3	288.1	418.8
Tax calculated at domestic tax rates applicable to profits in the respective countries	415.5	440.2	29.5	52.9
Income not subject to tax	(49.4)	(87.3)	(18.2)	(28.9)
Expenses not deductible for tax purposes	150.6	77.2	19.4	4.9
Utilisation of previously unrecognised tax losses	(1.8)	(6.8)	-	_
Deferred tax assets written off	0.3	1.0	-	_
Tax losses arising in the year not recognised	31.6	17.4	-	_
Temporary differences arising in the year not recognised	0.2	0.3	_	_
Withholding tax	33.8	26.9	-	_
Adjustments in respect of prior years	15.3	18.8	_	_
Other	(0.9)	(0.3)	-	_
	595.2	487.4	30.7	28.9

The effective tax rates for the Group and Company were 38% (2017: 26%) and 11% (2017: 7%), respectively.

For the year ended 31st December 2018

#### 7 TAX (continued)

Tax relating to components of other comprehensive income is analysed as follows:

	Gro	oup	Company		
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m	
Revaluation of investments	0.6	(0.4)	_	_	
Cash flow hedges	(12.7)	3.3	-	-	
Defined benefit pension plans	(3.5)	5.0	-	-	
	(15.6)	7.9	-	_	

#### **DIVIDENDS**

At the Annual General Meeting on 26th April 2019, a final one-tier tax exempt dividend in respect of 2018 of US¢69 per share amounting to a dividend of approximately US\$272.7 million is to be proposed. These financial statements do not reflect this dividend payable, which will be accounted for in shareholders' equity as an appropriation of retained earnings in the year ending 31st December 2019. The dividends paid in 2018 and 2017 were as follows:

	Group and	<b>Group and Company</b>	
	2018 US\$m	2017 US\$m	
Final one-tier tax exempt dividend in respect of previous year of US¢68 per share (2017: in respect of 2016 of US¢56)	267.4	223.9	
Interim one-tier tax exempt dividend in respect of current year of US¢18 per share (2017: US¢18)	72.0	70.3	
	339.4	294.2	

#### **EARNINGS PER SHARE**

	Gro	oup
	2018 US\$m	2017 US\$m
Basic and diluted earnings per share		
Profit attributable to shareholders	419.6	938.8
Weighted average number of ordinary shares in issue (millions)	395.2	395.2
Basic earnings per share	US¢106	US¢238
Diluted earnings per share	US¢106	US¢238
Basic and diluted underlying earnings per share		
Underlying profit attributable to shareholders	858.0	769.5
Basic underlying earnings per share	US¢217	US¢195
Diluted underlying earnings per share	US¢217	US¢195

As at 31st December 2017 and 2018, there were no dilutive potential ordinary shares in issue.

## 9 EARNINGS PER SHARE (continued)

A reconciliation of profit attributable to shareholders and underlying profit attributable to shareholders is as follows:

	Group	
	2018 US\$m	2017 US\$m
Profit attributable to shareholders	419.6	938.8
Less:		
Non-trading items (net of tax and non-controlling interests)		
Fair value changes of agricultural produce	(3.0)	(1.3)
Fair value changes of investment properties	6.5	22.3
Fair value changes of investments	(441.9)	150.9
Impairment loss on an associate	-	(4.1)
Impairment loss on intangible assets	-	(4.3)
Net gain on disposal or dilution of interests in subsidiaries, associates and joint ventures	_	5.8
	(438.4)	169.3
Underlying profit attributable to shareholders	858.0	769.5

## 10 INTANGIBLE ASSETS

	Goodwill US\$m	Franchise rights US\$m	Concession rights US\$m	Customer acquisition costs US\$m	Deferred exploration costs US\$m	Computer software & other US\$m	Total US\$m
Group							
2018							
Balance at 1st January	202.9	157.3	532.4	72.2	91.2	23.5	1,079.5
Translation adjustments	(15.6)	(10.1)	(34.6)	(4.6)	(1.1)	(1.6)	(67.6)
Additions	172.1	-	25.4	42.4	13.7	20.3	273.9
Additions arising from acquisition of subsidiaries (Note 37)	_	_	-	_	427.9	_	427.9
Amortisation (Note 4)	-	_	(4.6)	(45.3)	(9.2)	(10.9)	(70.0)
Impairment (Note 4)	-	_	_	_	(13.1)	_	(13.1)
Balance at 31st December	359.4	147.2	518.6	64.7	509.4	31.3	1,630.6
Cost	363.1	147.2	551.9	109.4	988.7	94.6	2,254.9
Amortisation and impairment	(3.7)	-	(33.3)	(44.7)	(479.3)	(63.3)	(624.3)
	359.4	147.2	518.6	64.7	509.4	31.3	1,630.6

For the year ended 31st December 2018

#### 10 INTANGIBLE ASSETS (continued)

	Goodwill US\$m	Franchise rights US\$m	Concession rights US\$m	Customer acquisition costs US\$m	Deferred exploration costs US\$m	Computer software & others US\$m	Total US\$m
2017							
2017							
Balance at 1st January	205.9	158.5	455.7	68.4	49.7	34.1	972.3
Translation adjustments	(1.7)	(1.2)	(4.7)	(0.6)	0.2	_	(8.0)
Additions	_	_	84.7	51.9	6.0	8.6	151.2
Additions arising from acquisition of subsidiaries (Note 37)	_	_	_	_	38.4	_	38.4
Amortisation (Note 4)	-	_	(3.3)	(47.5)	(3.1)	(9.5)	(63.4)
Impairment (Note 4)	(1.3)	_	-	-	-	(9.7)	(11.0)
Balance at 31st December	202.9	157.3	532.4	72.2	91.2	23.5	1,079.5
			,				
Cost	206.8	157.3	563.3	119.2	119.7	81.3	1,247.6
Amortisation and impairment	(3.9)	_	(30.9)	(47.0)	(28.5)	(57.8)	(168.1)
	202.9	157.3	532.4	72.2	91.2	23.5	1,079.5

Goodwill included goodwill arising from acquisition of shares in Astra which is regarded as an operating segment, and Astra's acquisition of 95% interest in PT Agincourt Resources in 2018 (refer to Note 37). For the purpose of impairment review, the carrying value of Astra is compared with the recoverable amount measured by reference to the quoted market price of the shares held. On the basis of this review and the continued expected level of profitability, management concluded that no impairment has occurred.

The carrying amounts of franchise rights comprise mainly Astra's automotive of US\$52.7 million (2017: US\$56.3 million) and heavy equipment of US\$93.2 million (2017: US\$99.6 million). Management has performed an impairment review of the carrying amounts of franchise rights at 31st December 2018 and concluded that no impairment has occurred. The impairment review of franchise rights was made by comparing the carrying amounts of the cash-generating units in which the franchise rights reside with the recoverable amounts of the cash-generating units. The recoverable amounts of the cash-generating units are determined based on value-inuse calculations. These calculations use pre-tax cash flow projections based on financial budgets approved by management covering a three-year period. Cash flows beyond the three-year period are extrapolated using the estimates stated below:

	2018	2017
Growth rates	3%-4%	3%-4%
Pre-tax discount rates	14%	14%-16%

The growth rates do not exceed the long-term average growth rates of the industries. The pre-tax discount rates reflect business specific risks relating to the relevant industries.

### 10 INTANGIBLE ASSETS (continued)

The remaining amortisation lives for intangible assets are as follows:

Concession rights	Traffic volume over 37 to 41 years
Customer acquisition costs	1 to 4 years
Computer software and other	1 to 7 years
Deferred exploration costs based on unit of production method	3.4 million ounces (gold mining property) 42.9 to 136.7 million tonnes (coal mining properties)

### 11 LEASEHOLD LAND USE RIGHTS

	Gro	oup
	2018 US\$m	2017 US\$m
Net book value at 1st January	625.0	620.4
Translation adjustments	(39.1)	(2.9)
Additions	17.0	41.4
Additions arising from acquisition of subsidiaries (Note 37)	0.2	_
Disposals	(2.8)	(1.3)
Transfers from/(to) investment properties, net (Note 13)	32.0	(1.0)
Amortisation (Note 4)	(36.5)	(37.2)
Surplus on revaluation before transfer to investment properties	1.9	5.6
Net book value at 31st December	597.7	625.0
Cost	850.7	857.5
Amortisation and impairment	(253.0)	(232.5)
	597.7	625.0

The Group's leasehold land use rights have not been pledged as security for borrowings at 31st December 2017 and 2018.

The remaining amortisation periods for leasehold land use rights are 1 to 81 years.

For the year ended 31st December 2018

## 12 PROPERTY, PLANT AND EQUIPMENT

Translation adjustments		Freehold land US\$m	Buildings and leasehold improvements US\$m	Mining properties US\$m	Plant & machinery US\$m	Office furniture, fixtures & equipment US\$m	Transportation, equipment & motor vehicles US\$m	Total US\$m
Net book value at 1st January 33.5 1,140.2 433.9 1,271.5 109.5 421.6 3,410.2 franslation adjustments (0.7) (64.3) 0.7 (86.0) (7.0) (26.6) (183.9 Additions arising from acquisition of subsidiaries (Note 37)	Group							
Test January (0.7) (64.3) 0.7 (86.0) (7.0) (26.6) (183.9 Additions arising from acquisition of subsidiaries (Note 37) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (7.0) (183.9 Additions arising from acquisition of subsidiaries (Note 37) (7.0)								
Translation adjustments	Net book value at							
Additions arising from acquisition of subsidiaries (Note 37)	1st January	33.5	1,140.2	433.9	1,271.5	109.5	421.6	3,410.2
Additions arising from acquisition of subsidiaries (Note 37)	Translation adjustments	(0.7)	(64.3)	0.7	(86.0)	(7.0)	(26.6)	(183.9)
acquisition of subsidiaries (Note 37)	Additions	-	189.8	-	685.8	62.0	113.3	1,050.9
properties (Note 13)	acquisition of subsidiaries	_	8.9	682.2	141.8	1.2	0.2	834.3
Disposals — (1.4) — (6.5) (1.0) (4.9) (13.8 Depreciation (Note 4) — (88.3) (19.4) (334.3) (48.5) (92.6) (583.1 Impairment (Note 4) — (0.1) — — (0.3) 4.3 3.9 Surplus on revaluation — 1.4 — — — — — — — 1.4 Net book value at 31st December 32.8 1,180.5 1,097.4 1,670.5 115.1 391.0 4,487.3    Cost 32.8 1,812.2 1,797.4 4,083.2 426.2 668.3 8,820.1 Accumulated depreciation — (631.7) (700.0) (2,412.7) (311.1) (277.3) (4,332.8 1) 1,180.5 1,097.4 1,670.5 115.1 391.0 4,487.3    2017  Net book value at 1st January 30.9 1,091.7 343.4 971.4 103.4 437.7 2,978.5 Translation adjustments 2.6 (5.4) 0.6 (9.6) (0.6) (2.6) (15.0 Additions arising from acquisition of subsidiaries (Note 37) — 9.4 102.7 73.0 0.2 124.6 815.9 Additions arising from acquisition of subsidiaries (Note 37) — 9.4 102.7 73.0 0.2 0.1 185.4 Transfer from/(to) stocks — — — — — — 0.5 — — — — 0.5 Transfer from/(to) stocks — — — 4.8 0.2 (31.0) (26.0 Disposals — (2.1) — (4.4) (0.7) (7.4) (14.6 Depreciation (Note 4) — (81.8) (12.5) (270.9) (49.2) (94.4) (508.8 Impairment (Note 4) — — (0.3) — — (5.4) (5.7) Net book value at 31st December 33.5 1,140.2 433.9 1,271.5 109.5 421.6 3,410.2 Cost 33.5 1,714.2 1,156.0 3,405.2 400.8 691.6 7,401.3 Accumulated depreciation — (574.0) (722.1) (2,133.7) (291.3) (270.0) (3,991.1)		-	(5.7)	_	-	_	_	(5.7)
Depreciation (Note 4)	Transfer from/(to) stocks	-	-	-	(1.8)	(0.8)	(24.3)	(26.9)
Impairment (Note 4)	Disposals	_	(1.4)	-	(6.5)	(1.0)	(4.9)	(13.8)
Surplus on revaluation         -         1.4         -         -         -         1.4           Net book value at 31st December         32.8         1,180.5         1,097.4         1,670.5         115.1         391.0         4,487.3           Cost         32.8         1,812.2         1,797.4         4,083.2         426.2         668.3         8,820.1           Accumulated depreciation         -         (631.7)         (700.0)         (2,412.7)         (311.1)         (277.3)         (4,332.8           2017           Net book value at 1st January         30.9         1,091.7         343.4         971.4         103.4         437.7         2,978.5           Translation adjustments         2.6         (5.4)         0.6         (9.6)         (0.6)         (2.6)         (15.0           Additions         -         127.9         -         507.2         56.2         124.6         815.9           Additions arising from acquisition of subsidiaries (Note 37)         -         9.4         102.7         73.0         0.2         0.1         185.4           Transfer from investment properties (Note 13)         -         0.5         -         -         -         -         0.5           Teach from (to)	Depreciation (Note 4)	-	(88.3)	(19.4)	(334.3)	(48.5)	(92.6)	(583.1)
Net book value at 31st December   32.8   1,180.5   1,097.4   1,670.5   115.1   391.0   4,487.3	Impairment (Note 4)	-	(0.1)	-	-	(0.3)	4.3	3.9
31st December   32.8   1,180.5   1,097.4   1,670.5   115.1   391.0   4,487.3	Surplus on revaluation	-	1.4	-	-	-	-	1.4
Accumulated depreciation		32.8	1,180.5	1,097.4	1,670.5	115.1	391.0	4,487.3
32.8   1,180.5   1,097.4   1,670.5   115.1   391.0   4,487.3	Cost	32.8	1,812.2	1,797.4	4,083.2	426.2	668.3	8,820.1
2017  Net book value at 1st January 30.9 1,091.7 343.4 971.4 103.4 437.7 2,978.5 Translation adjustments 2.6 (5.4) 0.6 (9.6) (0.6) (2.6) (15.0 Additions - 127.9 - 507.2 56.2 124.6 815.9 Additions arising from acquisition of subsidiaries (Note 37) - 9.4 102.7 73.0 0.2 0.1 185.4 Transfer from investment properties (Note 13) - 0.5 0.5 Transfer from/(to) stocks 4.8 0.2 (31.0) (26.0 Disposals - (2.1) - (4.4) (0.7) (7.4) (14.6 Depreciation (Note 4) - (81.8) (12.5) (270.9) (49.2) (94.4) (508.8 Impairment (Note 4) - (0.3) (5.4) (5.7 Net book value at 31st December 33.5 1,714.2 1,156.0 3,405.2 400.8 691.6 7,401.3 Accumulated depreciation - (574.0) (722.1) (2,133.7) (291.3) (270.0) (3,991.1	Accumulated depreciation	_	(631.7)	(700.0)	(2,412.7)	(311.1)	(277.3)	(4,332.8)
Net book value at 1st January 30.9 1,091.7 343.4 971.4 103.4 437.7 2,978.5 Translation adjustments 2.6 (5.4) 0.6 (9.6) (0.6) (2.6) (15.0 Additions arising from acquisition of subsidiaries (Note 37) - 9.4 102.7 73.0 0.2 0.1 185.4 Transfer from investment properties (Note 13) - 0.5 0.5 Transfer from/(to) stocks 4.8 0.2 (31.0) (26.0 Disposals - (2.1) - (4.4) (0.7) (7.4) (14.6 Depreciation (Note 4) - (81.8) (12.5) (270.9) (49.2) (94.4) (508.8 Impairment (Note 4) - (0.3) (5.4) (5.7 Net book value at 31st December 33.5 1,714.2 1,156.0 3,405.2 400.8 691.6 7,401.3 Accumulated depreciation - (574.0) (722.1) (2,133.7) (291.3) (270.0) (3,991.1		32.8	1,180.5	1,097.4	1,670.5	115.1	391.0	4,487.3
Net book value at 1st January 30.9 1,091.7 343.4 971.4 103.4 437.7 2,978.5 Translation adjustments 2.6 (5.4) 0.6 (9.6) (0.6) (2.6) (15.0 Additions arising from acquisition of subsidiaries (Note 37) - 9.4 102.7 73.0 0.2 0.1 185.4 Transfer from investment properties (Note 13) - 0.5 0.5 Transfer from/(to) stocks 4.8 0.2 (31.0) (26.0 Disposals - (2.1) - (4.4) (0.7) (7.4) (14.6 Depreciation (Note 4) - (81.8) (12.5) (270.9) (49.2) (94.4) (508.8 Impairment (Note 4) - (0.3) (5.4) (5.7 Net book value at 31st December 33.5 1,714.2 1,156.0 3,405.2 400.8 691.6 7,401.3 Accumulated depreciation - (574.0) (722.1) (2,133.7) (291.3) (270.0) (3,991.1	2017							
Translation adjustments 2.6 (5.4) 0.6 (9.6) (0.6) (2.6) (15.0)  Additions	Net book value at							
Additions — 127.9 — 507.2 56.2 124.6 815.9  Additions arising from acquisition of subsidiaries (Note 37) — 9.4 102.7 73.0 0.2 0.1 185.4  Transfer from investment properties (Note 13) — 0.5 — — — — 0.5  Transfer from/(to) stocks — — 4.8 0.2 (31.0) (26.0 0.2)  Disposals — (2.1) — (4.4) (0.7) (7.4) (14.6 0.2)  Depreciation (Note 4) — (81.8) (12.5) (270.9) (49.2) (94.4) (508.8 0.2)  Impairment (Note 4) — — (0.3) — — (5.4) (5.7 0.2)  Net book value at 31st December 33.5 1,140.2 433.9 1,271.5 109.5 421.6 3,410.2  Cost 33.5 1,714.2 1,156.0 3,405.2 400.8 691.6 7,401.3 40.2 0.2 (270.0) (3,991.1 0.2)	1st January	30.9	•	343.4		103.4	437.7	2,978.5
Additions arising from acquisition of subsidiaries (Note 37)	Translation adjustments	2.6	, ,	0.6	, ,	, ,	, ,	(15.0)
acquisition of subsidiaries (Note 37)		_	127.9	-	507.2	56.2	124.6	815.9
properties (Note 13)       -       0.5       -       -       -       0.5         Transfer from/(to) stocks       -       -       -       4.8       0.2       (31.0)       (26.0         Disposals       -       (2.1)       -       (4.4)       (0.7)       (7.4)       (14.6         Depreciation (Note 4)       -       (81.8)       (12.5)       (270.9)       (49.2)       (94.4)       (508.8         Impairment (Note 4)       -       -       (0.3)       -       -       (5.4)       (5.7         Net book value at 31st December       33.5       1,140.2       433.9       1,271.5       109.5       421.6       3,410.2         Cost       33.5       1,714.2       1,156.0       3,405.2       400.8       691.6       7,401.3         Accumulated depreciation       -       (574.0)       (722.1)       (2,133.7)       (291.3)       (270.0)       (3,991.1)	acquisition of subsidiaries	_	9.4	102.7	73.0	0.2	0.1	185.4
Disposals         -         (2.1)         -         (4.4)         (0.7)         (7.4)         (14.6)           Depreciation (Note 4)         -         (81.8)         (12.5)         (270.9)         (49.2)         (94.4)         (508.8)           Impairment (Note 4)         -         -         -         (0.3)         -         -         (5.4)         (5.7)           Net book value at 31st December         33.5         1,140.2         433.9         1,271.5         109.5         421.6         3,410.2           Cost         33.5         1,714.2         1,156.0         3,405.2         400.8         691.6         7,401.3           Accumulated depreciation         -         (574.0)         (722.1)         (2,133.7)         (291.3)         (270.0)         (3,991.1)		-	0.5	-	_	_	-	0.5
Depreciation (Note 4)       -       (81.8)       (12.5)       (270.9)       (49.2)       (94.4)       (508.8)         Impairment (Note 4)       -       -       (0.3)       -       -       (5.4)       (5.7)         Net book value at 31st December       33.5       1,140.2       433.9       1,271.5       109.5       421.6       3,410.2         Cost       33.5       1,714.2       1,156.0       3,405.2       400.8       691.6       7,401.3         Accumulated depreciation       -       (574.0)       (722.1)       (2,133.7)       (291.3)       (270.0)       (3,991.1)	Transfer from/(to) stocks	_	_	_	4.8	0.2	(31.0)	(26.0)
Impairment (Note 4)         -         -         (0.3)         -         -         (5.4)         (5.7)           Net book value at 31st December         33.5         1,140.2         433.9         1,271.5         109.5         421.6         3,410.2           Cost         33.5         1,714.2         1,156.0         3,405.2         400.8         691.6         7,401.3           Accumulated depreciation         -         (574.0)         (722.1)         (2,133.7)         (291.3)         (270.0)         (3,991.1)	Disposals	_	(2.1)	_	(4.4)	(0.7)	(7.4)	(14.6)
Net book value at 31st December       33.5       1,140.2       433.9       1,271.5       109.5       421.6       3,410.2         Cost       33.5       1,714.2       1,156.0       3,405.2       400.8       691.6       7,401.3         Accumulated depreciation       -       (574.0)       (722.1)       (2,133.7)       (291.3)       (270.0)       (3,991.1)	Depreciation (Note 4)	_	(81.8)	(12.5)	(270.9)	(49.2)	(94.4)	(508.8)
31st December       33.5       1,140.2       433.9       1,271.5       109.5       421.6       3,410.2         Cost       33.5       1,714.2       1,156.0       3,405.2       400.8       691.6       7,401.3         Accumulated depreciation       -       (574.0)       (722.1)       (2,133.7)       (291.3)       (270.0)       (3,991.1)	Impairment (Note 4)	_	_	(0.3)	_	_	(5.4)	(5.7)
Accumulated depreciation – (574.0) (722.1) (2,133.7) (291.3) (270.0) (3,991.1		33.5	1,140.2	433.9	1,271.5	109.5	421.6	3,410.2
Accumulated depreciation – (574.0) (722.1) (2,133.7) (291.3) (270.0) (3,991.1	Cost	33.5	1,714.2	1,156.0	3,405.2	400.8	691.6	7,401.3
		_						(3,991.1)
00.0 1,110.2 T00.2 1,271.0 102.0 T21.0 0,T10.2	·	33.5	1,140.2	433.9	1,271.5	109.5	421.6	3,410.2

## 12 PROPERTY, PLANT AND EQUIPMENT (continued)

Property, plant and equipment at 31st December 2018 with a net book value of US\$29.3 million (2017: US\$1.9 million) have been pledged as security for borrowings (Note 25).

Included in the additions are property, plant and equipment acquired under finance leases amounting to US\$32.0 million (2017: US\$0.1 million).

The carrying amount of plant and machinery and motor vehicles held under finance leases at 31st December 2018 amounted to US\$27.8 million and US\$2.0 million (2017: US\$3.1 million and US\$2.6 million), respectively.

	Freehold land US\$m	Buildings and leasehold improvements US\$m	Office furniture, fixtures & equipment US\$m	Motor vehicles US\$m	Total US\$m
Company					
2018					
Net book value at 1st January	27.5	5.1	0.4	1.6	34.6
Translation adjustments	(0.5)	(0.1)	-	(0.1)	(0.7)
Additions	_	-	0.1	1.8	1.9
Disposals	_	-	-	(0.4)	(0.4)
Depreciation (Note 4)	_	(0.3)	(0.1)	(0.6)	(1.0)
Net book value at 31st December	27.0	4.7	0.4	2.3	34.4
Cost	27.0	6.2	1.0	3.0	37.2
Accumulated depreciation	_	(1.5)	(0.6)	(0.7)	(2.8)
	27.0	4.7	0.4	2.3	34.4
2017					
Net book value at 1st January	25.5	4.7	0.2	1.6	32.0
Translation adjustments	2.0	0.4	0.1	0.2	2.7
Additions	_	0.2	0.2	0.9	1.3
Disposals	_	_	_	(0.5)	(0.5)
Depreciation (Note 4)	_	(0.2)	(0.1)	(0.6)	(0.9)
Net book value at 31st December	27.5	5.1	0.4	1.6	34.6
Cost	27.5	6.3	0.9	3.0	37.7
Accumulated depreciation	_	(1.2)	(0.5)	(1.4)	(3.1)
	27.5	5.1	0.4	1.6	34.6

For the year ended 31st December 2018

#### 13 INVESTMENT PROPERTIES

	Grou	ıb
	2018 US\$m	2017 US\$m
Completed commercial properties:		
Balance at 1st January	258.1	245.1
Translation adjustments	(21.8)	(2.2)
Fair value gain (Note 4)	13.6	21.7
Additions	2.6	1.1
Disposals	(0.2)	(8.1)
Transfer from commercial properties under development	358.7	_
Transfer from leasehold land use rights and property, plant and equipment (Notes 11 and 12)	(26.3)	0.5
Balance at 31st December	584.7	258.1
Commercial properties under development:		
Balance at 1st January	360.5	215.1
Translation adjustments	(18.2)	(3.5)
Fair value gain (Note 4)	-	1.6
Additions	18.9	191.6
Disposals	-	(44.3)
Transfer to completed commercial properties	(358.7)	_
Balance at 31st December	2.5	360.5
Total	587.2	618.6

The valuations of the investment properties were conducted by independent, professionally qualified valuers, based on the open market value. Fair values of these properties are generally derived based on the direct comparison method, using observable recent market transactions. This valuation method is based on comparing the property to be valued directly with other comparable properties in close proximity. However, appropriate adjustments are usually required to allow for any qualitative differences that may affect the price likely to be achieved by the property under consideration.

The Group's policy is to recognise transfers between the levels in the fair value measurement hierarchy as of the date of the event or change in circumstances that caused the transfer. There were no transfers within the fair value hierarchy levels for the financial years ended 31st December 2017 and 2018.

The Group's investment properties have not been pledged as security for borrowings at 31st December 2017 and 2018.

## 14 BEARER PLANTS

The Group's bearer plants are primarily for the production of palm oil.

	Grou	ıρ
	2018 US\$m	2017 US\$m
Movements during the year are as follows:		
Cost	647.6	628.9
Depreciation	(149.6)	(132.1)
Net book value at 1st January	498.0	496.8
Translation adjustments	(32.4)	(4.2)
Additions	47.5	54.9
Disposals	(1.3)	(25.1)
Depreciation (Note 4)	(25.0)	(24.4)
Balance at 31st December	486.8	498.0
Immature bearer plants  Mature bearer plants	94.4 392.4	117.5 380.5
	486.8	498.0
Cost Accumulated depreciation	644.3 (157.5)	647.6 (149.6)
	486.8	498.0

The Group's bearer plants have not been pledged as security for borrowings at 31st December 2017 and 2018.

## 15 INTERESTS IN SUBSIDIARIES

	Com	pany
	2018 US\$m	2017 US\$m
At cost:		
<ul> <li>quoted equity securities (market value: 2018: US\$11,545.4 million; 2017: US\$12,461.3 million)</li> </ul>	1,259.0	1,286.2
- unquoted equity securities	102.3	42.4
	1,361.3	1,328.6
Less: Impairment	(3.0)	(3.0)
	1,358.3	1,325.6

A list of principal subsidiaries is set out in Note 42.

For the year ended 31st December 2018

### 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES

The amounts recognised in the balance sheet are as follows:

	Gro	up	Com	pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
At cost:				
<ul> <li>quoted equity securities (Group market value:</li> </ul>				
2018: US\$1,333.6 million; 2017: US\$1,530.8 million)	1,520.2	1,568.1	824.3	832.5
<ul> <li>unquoted equity securities</li> </ul>	1,100.7	1,107.8	162.7	151.4
	2,620.9	2,675.9	987.0	983.9
Post-acquisition reserves	1,643.3	1,612.2	-	_
	4,264.2	4,288.1	987.0	983.9
Less: Impairment	(12.9)	(13.8)	-	_
	4,251.3	4,274.3	987.0	983.9
Associates	2,029.8	1,976.6	921.2	928.8
Joint ventures	2,221.5	2,297.7	65.8	55.1
	4,251.3	4,274.3	987.0	983.9

The market value of quoted equity securities is based on their quoted prices. In determining whether these investments are impaired, management has also considered recent arm's length transactions of a similar nature.

Movements of the Group's associates and joint ventures during the year are as follows:

	Associates		Joint ve	entures
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Balance at 31st December as previously reported	1,976.6	1,447.3	2,326.3	2,291.2
- effect of adoption of IFRS 9 in 2017 (Note 2.1)	-	_	(28.6)	_
Balance at 31st December as restated	1,976.6	1,447.3	2,297.7	2,291.2
- effect of adoption of IFRS 9 on 1st January (Note 2.1)	-	_	6.6	_
Balance at 1st January as restated	1,976.6	1,447.3	2,304.3	2,291.2
Translation differences	(75.5)	28.8	(146.0)	(18.6)
Share of results after tax and non-controlling interests	247.1	196.6	368.8	366.4
Share of other comprehensive expense after tax and non-controlling interests	14.1	(25.3)	3.5	(13.8)
Dividends received	(217.6)	(185.2)	(339.3)	(402.3)
Acquisitions and increases in attributable interests	77.4	779.2	19.4	102.5
Disposals and decreases in attributable interests	7.7	(190.4)	(1.5)	(96.1)
Impairment	-	(13.8)	-	_
Other	-	(60.6)	12.3	68.4
Balance at 31st December	2,029.8	1,976.6	2,221.5	2,297.7

#### 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

#### (a) Investment in associates

The material associates of the Group are SCCC and PT Astra Daihatsu Motor. These associates have share capital consisting solely of ordinary shares. The Company has a 25.5% interest in SCCC and the Group's subsidiary, Astra has a 31.9% interest in PT Astra Daihatsu Motor. SCCC is a cement manufacturer in Thailand and PT Astra Daihatsu Motor is principally involved in the manufacturing and distribution of Daihatsu motor vehicles in Indonesia.

As at 31st December 2018, the fair value of the Group's interest in SCCC, which is listed on the Stock Exchange of Thailand, was US\$479.8 million (2017: US\$612.3 million).

Set out below is the summarised financial information for the Group's material associates.

Summarised balance sheet at 31st December:

	SCCC US\$m	PT Astra Daihatsu Motor US\$m	Total US\$m
-	033111	039111	033111
2018			
Non-current assets	2,312.5	454.4	2,766.9
Current assets			
Cash and cash equivalents	81.4	481.1	562.5
Other current assets	337.5	438.6	776.1
Total current assets	418.9	919.7	1,338.6
N. C. Leve			
Non-current liabilities			
Financial liabilities	(810.4)	_	(810.4)
Other non-current liabilities	(156.5)	(48.7)	(205.2)
Total non-current liabilities	(966.9)	(48.7)	(1,015.6)
Current liabilities			
Financial liabilities (excluding trade payables)	(141.0)	-	(141.0)
Other current liabilities (including trade payables)	(276.6)	(575.8)	(852.4)
Total current liabilities	(417.6)	(575.8)	(993.4)
Non-controlling interest	(46.5)	-	(46.5)
Net asset attributable to parent	1,300.4	749.6	2,050.0

For the year ended 31st December 2018

## 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

(a) Investment in associates (continued)

		PT Astra Daihatsu	
	SCCC US\$m	Motor US\$m	Total US\$m
2017			
Non-current assets	2,412.9	573.7	2,986.6
Current assets			
Cash and cash equivalents	52.2	527.6	579.8
Other current assets	315.1	322.5	637.6
Total current assets	367.3	850.1	1,217.4
Non-current liabilities			
Financial liabilities	(808.6)	_	(808.6)
Other non-current liabilities	(167.2)	(60.3)	(227.5)
Total non-current liabilities	(975.8)	(60.3)	(1,036.1)
Current liabilities			
Financial liabilities (excluding trade payables)	(166.5)	-	(166.5)
Other current liabilities (including trade payables)	(250.4)	(458.0)	(708.4)
Total current liabilities	(416.9)	(458.0)	(874.9)
Non-controlling interest	(45.1)	_	(45.1)
Net asset attributable to parent	1,342.4	905.5	2,247.9

## 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

(a) Investment in associates (continued)
Summarised statement of comprehensive income for the year ended 31st December:

	SCCC US\$m	PT Astra Daihatsu Motor US\$m	Total US\$m
2018			
Revenue	1,370.4	4,333.5	5,703.9
Depreciation and amortisation	(101.1)	(115.6)	(216.7)
Financing income	1.2	29.4	30.6
Financing charges	(42.9)	-	(42.9)
Tax	(19.3)	(111.5)	(130.8)
Profit after tax	100.7	337.9	438.6
Other comprehensive income/(expense)	(0.2)	1.7	1.5
Total comprehensive income	100.5	339.6	440.1
Dividends received from associates	18.8	139.8	158.6
2017			
Revenue	1,275.8	3,897.1	5,172.9
Depreciation and amortisation	(87.7)	(123.5)	(211.2)
Financing income	1.6	32.1	33.7
Financing charges	(40.3)	_	(40.3)
Tax	(25.2)	(96.0)	(121.2)
Profit after tax	62.0	305.2	367.2
Other comprehensive income/(expense)	(0.1)	(2.5)	(2.6)
Total comprehensive income	61.9	302.7	364.6
Dividends received from associates	25.3	122.0	147.3

The information above reflects the amounts presented in the financial statements of the associates, adjusted for differences in accounting policies between the Group and the associates, and fair value of the associates at the time of acquisition. For associates acquired during 2018, the fair value of the identifiable assets and liabilities at the acquisition date is provisional and will be finalised within one year after the acquisition date.

For the year ended 31st December 2018

#### 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

(a) Investment in associates (continued)

Reconciliation of the summarised financial information presented to the carrying amount of the Group's interest in the material associates is set out below.

		PT Astra Daihatsu	
	SCCC US\$m	Motor US\$m	Total US\$m
2018			
Net assets	1,300.4	749.6	2,050.0
Interest in associate	25.5%	31.9%	
Group's share of net assets in associates	332.1	238.9	571.0
Goodwill	387.9	-	387.9
Carrying value	720.0	238.9	958.9
2017			
Net assets	1,342.4	905.5	2,247.9
Interest in associate	25.5%	31.9%	
Group's share of net assets in associates	342.8	288.6	631.4
Goodwill	385.8	_	385.8
Carrying value	728.6	288.6	1,017.2

The Group has interests in a number of individually immaterial associates. The following table analyses, in aggregate, the share of profit and other comprehensive income and carrying amount of these associates.

	2018 US\$m	2017 US\$m
Share of profit	116.8	73.2
·		_
Share of other comprehensive income/(expense)	13.5	(24.3)
Share of total comprehensive income	130.3	48.9
Carrying amount of interests in these associates	1,070.9	959.4

#### (b) Investment in joint ventures

The material joint ventures of the Group are PT Astra Honda Motor and PT Bank Permata Tbk. These joint ventures have share capital consisting solely of ordinary shares, which are held by the Group's subsidiary, Astra. Astra has a 50.0% interest in PT Astra Honda Motor and a 44.6% interest in PT Bank Permata Tbk. PT Astra Honda Motor is principally involved in the manufacturing and distribution of Honda motorcycles in Indonesia, while PT Bank Permata Tbk is a commercial bank with operations in Indonesia.

As at 31st December 2018, the fair value of the Group's interest in PT Bank Permata Tbk, which is listed on the Indonesia Stock Exchange, was US\$539.3 million (2017: US\$576.5 million).

Set out below is the summarised financial information for the Group's material joint ventures.

## 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

(b) Investment in joint ventures (continued)
Summarised balance sheet at 31st December:

	PT Astra Honda Motor US\$m	PT Bank Permata Tbk US\$m	Total US\$m
2018			
Non-current assets	1,394.1	3,569.2	4,963.3
Current assets			
Cash and cash equivalents	534.8	1,685.7	2,220.5
Other current assets	415.6	5,190.7	5,606.3
Total current assets	950.4	6,876.4	7,826.8
Non-current liabilities			
Financial liabilities	_	(158.4)	(158.4)
Other non-current liabilities	(235.6)	(100.8)	(336.4)
Total non-current liabilities	(235.6)	(259.2)	(494.8)
Current liabilities			
Financial liabilities (excluding trade and other payables)	_	(173.1)	(173.1)
Other current liabilities (including trade and other payables)	(790.0)	(8,575.4)	(9,365.4)
Total current liabilities	(790.0)	(8,748.5)	(9,538.5)
Net assets	1,318.9	1,437.9	2,756.8
2017			
Non-current assets	1,437.8	3,564.3	5,002.1
Current assets			
Cash and cash equivalents	472.5	1,325.2	1,797.7
Other current assets	425.6	5,938.3	6,363.9
Total current assets	898.1	7,263.5	8,161.6
Non-current liabilities			
Financial liabilities	_	(352.9)	(352.9)
Other non-current liabilities	(243.5)	(105.6)	(349.1)
Total non-current liabilities	(243.5)	(458.5)	(702.0)
Current liabilities			
Financial liabilities (excluding trade and other payables)	_	(131.9)	(131.9)
Other current liabilities (including trade and other payables)	(701.6)	(8,775.7)	(9,477.3)
Total current liabilities	(701.6)	(8,907.6)	(9,609.2)
Net assets	1,390.8	1,461.7	2,852.5
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For the year ended 31st December 2018

#### 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

(b) Investment in joint ventures (continued) Summarised statement of comprehensive income for the year ended 31st December:

	PT Astra Honda Motor US\$m	PT Bank Permata Tbk US\$m	Total US\$m
2018			
Revenue	5,128.5	886.0	6,014.5
Depreciation and amortisation	(114.1)	(16.5)	(130.6)
Financing income	34.6	_	34.6
Tax	(150.1)	(4.9)	(155.0)
Profit after tax	449.9	48.6	498.5
Other comprehensive income/(expense)	1.0	(4.5)	(3.5)
Total comprehensive income	450.9	44.1	495.0
Dividends received from joint ventures	222.6		222.6
2017			
Revenue	4,749.0	953.7	5,702.7
Depreciation and amortisation	(127.0)	(20.6)	(147.6)
Financing income	31.6	_	31.6
Tax	(146.4)	(15.8)	(162.2)
Profit after tax	449.8	(21.6)	428.2
Other comprehensive income/(expense)	(8.4)	(6.4)	(14.8)
Total comprehensive income	441.4	(28.0)	413.4
Dividends received from joint ventures	222.7	_	222.7

The information above reflects the amounts presented in the financial statements of the joint ventures, adjusted for fair value adjustments made at time of acquisition and differences in accounting policies between the Group and the joint ventures. There are no contingent liabilities relating to the Group's interest in the joint ventures.

### 16 INTERESTS IN ASSOCIATES AND JOINT VENTURES (continued)

(b) Investment in joint ventures (continued)

Reconciliation of the summarised financial information presented to the carrying amount of the Group's interest in the material joint ventures is set out below.

	PT Astra Honda Motor US\$m	PT Bank Permata Tbk US\$m	Total US\$m
2018			
Net assets	1,318.9	1,437.9	2,756.8
Interest in joint ventures	50.0%	44.6%	
Group's share of net assets in joint ventures	659.5	640.7	1,300.2
Goodwill	-	34.0	34.0
Carrying value	659.5	674.7	1,334.2
2017			
Net assets	1,390.8	1,461.7	2,852.5
Interest in joint ventures	50.0%	44.6%	
Group's share of net assets in joint ventures	695.4	651.4	1,346.8
Goodwill	_	36.4	36.4
Carrying value	695.4	687.8	1,383.2

The Group has interests in a number of individually immaterial joint ventures. The following table analyses, in aggregate, the share of profit and other comprehensive income and carrying amount of these joint ventures.

	2018 US\$m	2017 US\$m
Share of profit	122.1	151.2
Share of other comprehensive income/(expense)	4.9	(7.1)
Share of total comprehensive income	127.0	144.1
Carrying amount of interests in these joint ventures	887.3	914.5

A list of the Group's principal associates and joint ventures is set out in Note 42.

For the year ended 31st December 2018

### 17 INVESTMENTS

The Group's investments consist of equity investments at fair value through profit and loss, debt investments at fair value through comprehensive income and debt investments at amortised cost.

	Group		Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Equity investments at fair value through profit and loss				
<ul> <li>quoted investments</li> </ul>	1,199.7	1,349.4	167.6	-
<ul> <li>unquoted investments</li> </ul>	222.2	30.1	-	_
	1,421.9	1,379.5	167.6	_
Debt investments at fair value through other				
comprehensive income	539.7	612.8	-	_
Debt investments at amortised cost	-	3.7	-	_
	1,961.6	1,996.0	167.6	
Non-current	1,911.2	1,973.3	167.6	_
Current	50.4	22.7	-	_
	1,961.6	1,996.0	167.6	_
Debt investments comprised of listed bonds.				
Movements during the year are as follows:				
At 1st January				
- as previously reported	1,996.0	553.0	-	11.0
- effect of adoption of IFRS 9 (Note 2.1)	58.5	_	-	_
- as restated	2,054.5	553.0	-	11.0
Translation adjustments	(83.4)	23.0	(2.0)	0.5
Change in fair value recognised in profit and loss (Note 4)	(443.5)	150.2	(26.5)	_
Change in fair value recognised in other comprehensive income	(22.5)	21.3	_	_
Additions	691.9	1,608.6	196.1	_
Disposals	(234.8)	(271.7)	-	(11.5)
Disposals arising from disposal of subsidiaries (Note 37)	-	(87.5)	-	_
Unwinding of discount	(0.6)	(0.9)	-	_
Balance at 31st December	1,961.6	1,996.0	167.6	_

The fair value measurements of investments are determined on the following bases:

	Group		Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Quoted prices in active markets	1,739.4	1,965.9	167.6	_
Other valuation techniques using unobservable inputs	222.2	30.1	-	_
	1,961.6	1,996.0	167.6	_

#### 17 INVESTMENTS (continued)

Movements of equity investments which are valued based on other valuation techniques using unobservable inputs are as follows:

	Group		Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
At 1st January				
- as previously reported	30.1	38.0	_	11.0
- effect of adoption of IFRS 9 (Note 2.1)	58.5	_	_	_
- as restated	88.6	38.0	-	11.0
Translation adjustments	(12.6)	2.0	-	0.5
Change in fair value recognised in profit and loss	(3.8)	_	-	_
Additions	150.0	1.6	-	-
Disposals	-	(11.5)	-	(11.5)
Balance at 31st December	222.2	30.1	-	_

Included in the unquoted equity investment at fair value through profit or loss is a 49% shareholding in Mercedes-Benz Malaysia Sdn Bhd ("MBM") held through the Group's subsidiary, Cycle & Carriage Bintang Berhad ("CCB") which entitles it to receive an annual dividend when declared. MBM is not considered an associate of the Group as the Group holds its interest through MBM's Class B shares which do not carry any voting rights nor any right to share in the equity interest. In November 2018, Daimler AG exercised its call option to buy CCB's 49% interest in MBM for US\$16 million, with the disposal to take place at the end of November 2019 after a 12-month notice period.

Management considers debt investments to have low credit risk as they have a low risk of default based on credit ratings from major rating agencies.

#### 18 PROPERTIES FOR SALE

	Gro	Group		
	2018 US\$m	2017 US\$m		
Properties under development	347.5	254.0		
		234.0		
Completed properties	8.3	_		
	355.8	254.0		

As at 31st December 2018, properties under development amounting to US\$273.0 million (2017: US\$232.0 million) were not scheduled for completion within the next twelve months.

The Group's properties for sale had not been pledged as security for borrowings as at 31st December 2017 and 2018.

For the year ended 31st December 2018

### 19 STOCKS

	Gro	Group	
	2018 US\$m	2017 US\$m	
Finished goods	1,726.2	1,465.6	
Work in progress	48.8	53.5	
Raw materials	60.5	56.0	
Spare parts	53.2	44.0	
Other	151.0	104.7	
	2,039.7	1,723.8	

The Group's stocks have not been pledged as security for borrowings as at 31st December 2017 and 2018.

#### 20 FINANCING DEBTORS

	Gro	oup
	2018 US\$m	2017 US\$m
Consumer financing debtors	4,425.8	4,550.9
Less: Allowance for impairment	(211.1)	(201.5)
	4,214.7	4,349.4
Financing leades		
Financing leases	222.2	
- gross investment	392.8	384.0
<ul> <li>unearned finance income</li> </ul>	(49.7)	(56.4)
- net investment	343.1	327.6
Less: Allowance for impairment	(8.9)	(8.8)
	334.2	318.8
	4,548.9	4,668.2
Non-current	2,214.3	2,315.5
Current	2,334.6	2,352.7
	4,548.9	4,668.2

#### 20 FINANCING DEBTORS (continued)

The maturity analysis of consumer financing debtors is as follows:

#### Including related finance income

	2018 US\$m	2017 US\$m
Within one year	3,107.8	3,147.9
Between one and two years	1,624.3	1,665.3
Between two and five years	983.7	1,064.1
	5,715.8	5,877.3

### **Excluding related finance income**

	2018 US\$m	2017 US\$m
Within one year	2,265.6	2,313.2
Between one and two years	1,292.6	1,309.1
Between two and five years	867.6	928.6
	4,425.8	4,550.9

The maturity analysis of investment in financing leases is as follows:

	Gross inv	estment/	Net investment		
	2018 2017 US\$m US\$m		2018 US\$m	2017 US\$m	
Within one year	221.4	186.1	188.3	149.8	
Between one and two years	122.8	127.1	110.4	113.5	
Between two and five years	48.6	70.8	44.4	64.3	
	392.8	384.0	343.1	327.6	

#### Impairment of financing debtors

The consumer financing debtors relate primarily to Astra's motor vehicle and motorcycle financing. Before accepting any new customer, the Group assesses the potential customer's credit quality and sets credit limits by customer using internal scoring systems. These limits and scoring are reviewed periodically. The Group obtains collateral in the form of motor vehicles and motorcycles from consumer financing debtors.

The loan period ranges from 6 to 60 months for motor vehicles and motorcycles. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation and default or delinquency in payment are factors in determining the credit risk of financing debtors. To measure the expected credit losses, the financing debtors have been grouped based on shared credit risk characteristics and the days past due. The calculation reflects the probability weighted outcome, the time value of money and reasonable and supportable information that is available at the reporting date about past events, current conditions and forecasts of future economic conditions. Financing debtors are performing when timely repayments are being made. Financing debtors are underperforming and subject to a significant increase in credit risk when motor vehicle and motorcycle financing debtors are overdue for 30 days. Lifetime expected credit losses are provided at this stage. Financing debtors are non-performing if they are overdue for 90 days. Financing debtors are written off when they are overdue for 150 days and there is no reasonable expectation of recovery. In case of default, the Group facilitates the customer to sell the collateral vehicles under fiduciary arrangements for the purpose of recovering the outstanding receivables.

For the year ended 31st December 2018

### 20 FINANCING DEBTORS (continued)

#### Impairment of financing debtors (continued)

The fair value of the financing debtors is US\$4,623.4 million (2017: US\$4,735.9 million). The fair value of financing debtors are determined based on a discounted cash flow method using unobservable inputs, which are mainly rates of 9% to 35% per annum (2017: 6% to 35% per annum). The higher the rates, the lower the fair value.

Financing debtors are due within five years (2017: five years) from the balance sheet date and the interest rates range from 9% to 35% per annum (2017: 6% to 35% per annum).

Financing debtors amounting to US\$1,325.0 million at 31st December 2018 (2017: US\$1,771.0 million) have been pledged as security for borrowings (Note 25).

The Group provides for credit losses against the financing debtors in 2018 as follows:

	Expected credit loss rate %	Estimated gross carrying amount at default US\$m
Performing	0.03 - 9.24	3,743.4
Underperforming	0.40 - 6.86	950.8
Non-performing	0.58 - 100.00	74.7

Movements in the allowance for impairment of financing debtors are as follows:

	2018 US\$m	2017 US\$m
At 1 at January		
At 1st January		
- as previously reported	209.7	196.1
- effect of adoption of IFRS 9 (Note 2.1)	0.6	_
- as restated	210.3	196.1
Translation adjustments	(13.5)	(1.8)
Allowance made during the year (Note 4)	147.0	147.3
Write off/Utilisation	(123.8)	(131.3)
At 31st December	220.0	210.3

The allowance for impairment of financing debtors are further analysed as follows:

	2018 US\$m	2017 US\$m
Performing	114.3	115.3
Underperforming	47.3	59.6
Non-performing	58.4	35.4
	220.0	210.3

As at 31st December 2018 and 2017, there are no financing debtors that are written off but still subject to enforcement activities.

# 21 DEBTORS

	Group		Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Financing debtors (Note 20)	4,548.9	4,668.2	_	-
Trade debtors				
Amounts owing by third parties	1,778.1	1,598.8	_	_
Less: Allowance for impairment	(62.7)	(71.9)	_	-
	1,715.4	1,526.9	-	_
Amounts owing by associates	21.8	23.7	_	_
Amounts owing by joint ventures	72.8	89.7	_	_
Other debtors	1,810.0	1,640.3	-	-
Receivables from collateral vehicles	15.6	41.0	_	_
Restricted bank balances and deposits	156.6	212.1	_	_
Loans to employees	34.9	35.7	0.5	0.2
Interest receivable	7.4	7.5	-	-
Amounts owing by associates	9.7	4.1	_	_
Amounts owing by joint ventures	109.9	90.1	_	_
Amounts owing by subsidiaries	_	-	1,248.8	1,424.1
Less: Allowance for impairment	_	-	(21.1)	(21.5)
·	_	-	1,227.7	1,402.6
Amount owing to related companies of				
ultimate holding company	_	_	_	_
Sundry debtors	269.9	245.2	1.2	0.2
Less: Allowance for impairment	(3.8)	(1.6)		
	266.1	243.6	1.2	0.2
Financial assets excluding derivatives	6,959.1	6,942.6	1,229.4	1,403.0
Cross-currency swap contracts (Note 34)	171.7	28.5	-	-
Interest rate swap contracts (Note 34)	1.3	_	-	-
Forward foreign exchange contracts (Note 34)	0.1	0.1	_	
	173.1	28.6		
Financial assets	7,132.2	6,971.2	1,229.4	1,403.0
Contract assets (Note 3)				
Gross	432.2	234.3	_	-
Less: Allowance for impairment	400.0	(0.3)	_	_
Deingurara' share of estimated leases (Note 25)	432.2 67.4	234.0 54.9	_	_
Reinsurers' share of estimated losses (Note 35) Deposits	28.1	3.3	0.1	0.1
Prepayments	697.4	5.5 541.1	0.1	0.1
Other	141.4	95.5	-	0.5
<u> </u>	8,498.7	7,900.0	1,229.9	1,403.6
			•	,
Non-current	2,870.7	2,827.1	-	_
Current	5,628.0	5,072.9	1,229.9	1,403.6
	8,498.7	7,900.0	1,229.9	1,403.6
Analysis by geographical area of operation:				
Indonesia	8,381.0	7,803.0	_	_
Singapore	85.9	65.0	1,229.9	1,403.6
Malaysia	31.8	32.0	_	_
	8,498.7	7,900.0	1,229.9	1,403.6

For the year ended 31st December 2018

#### 21 DEBTORS (continued)

#### Impairment of trade debtors and contract assets

Before accepting any new customer, the individual Group business assesses the potential customer's credit quality and sets credit limits by customer using internal credit scoring systems. These limits and scoring are reviewed periodically.

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation and default or delinquency in payment are considered indicators that the debtor is impaired and an allowance for impairment is made based on the estimated irrecoverable amount determined by reference to past default experience.

The Group applies the simplified approach to measure expected credit loss, that is a lifetime expected loss allowance for trade debtors and contract assets. To measure the expected credit losses, trade receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due. The contract assets relate to unbilled work in progress and have substantially the same risk characteristics as the trade debtors for the same types of contracts. The Group has therefore concluded that the expected loss rates for trade debtors are a reasonable approximation of the loss rates for the contract assets.

The expected loss rates are based on the historical payment profiles of sales and the corresponding historical credit losses. The historical loss rates are adjusted to reflect current and forward-looking information on macroeconomic factors and industry trends affecting the ability of the customers to settle the receivables.

On that basis, the loss allowance as at 31st December 2018 and 2017 was determined as follows for both trade debtors and contract assets:

	Below 30 days	Between 31 and 60 days	Between 61 and 120 days	More than 120 days	Total
2018					
Expected loss rate	0.6%	1.4%	5.1%	33.9%	
Gross carrying amount – trade debtors	1,490.7	144.9	105.7	131.4	1,872.7
Gross carrying amount – contract assets	432.2	_	_	-	432.2
Loss allowance	(10.8)	(2.0)	(5.4)	(44.5)	(62.7)
2017					
Expected loss rate	0.2%	1.2%	1.7%	31.6%	
Gross carrying amount – trade debtors	1,252.4	130.9	119.6	209.3	1,712.2
Gross carrying amount – contract assets	234.3	_	_	_	234.3
Loss allowance	(2.4)	(1.6)	(2.0)	(66.2)	(72.2)

### 21 DEBTORS (continued)

#### Impairment of trade debtors and contract assets (continued)

Movements in the provisions for impairment are as follows:

	Trade debtors		Contract assets		Other debtors	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
At 1st January						
- as previously reported	66.1	37.5	-	_	1.6	1.3
- effect of adoption of IFRS 9 (Note 2.1)	5.8	(0.5)	0.3	0.5	_	_
- as restated	71.9	37.0	0.3	0.5	1.6	1.3
Exchange differences	(3.4)	(0.2)	(0.3)	(0.1)	-	_
Additional provisions (Note 4)	63.4	53.5	-	-	2.4	1.0
Unused amounts reversed (Note 4)	(4.2)	(5.5)	-	(0.1)	(0.1)	_
Amounts written off	(65.0)	(12.9)	-	_	(0.1)	(0.7)
At 31st December	62.7	71.9	-	0.3	3.8	1.6

Trade debtors, contract assets and other debtors are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group.

The fair value of the non-current debtors are determined based on a discounted cash flow method using unobservable inputs, which are mainly rates of 5% to 14% per annum (2017: 13% to 14% per annum). The higher the rates, the lower the fair value. The fair value of the receivables from collateral vehicles held amounted to US\$15.6 million (2017: US\$41.0 million).

Trade and other debtors of the Group amounting to US\$12.1 million at 31st December 2018 (2017: US\$10.9 million) have been pledged as security for borrowings (Note 25).

The amounts owing by subsidiaries, associates and joint ventures are unsecured, interest-free except for amounts owing by associates and joint ventures amounting to US\$67.8 million (2017: US\$47.4 million) which bear weighted average interest rate of 9% (2017: 8%) per annum.

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### 22 BANK BALANCES AND OTHER LIQUID FUNDS

	Gre	Group		pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Bank and cash balances	1,349.6	1,629.4	52.8	96.5
Deposits with banks and financial Institutions	549.3	1,010.4	-	_
	1,898.9	2,639.8	52.8	96.5
Analysis by currency:				
Singapore Dollar	57.8	102.6	23.5	83.5
United States Dollar	630.0	688.1	6.1	12.7
Malaysian Ringgit	10.9	8.1	0.1	0.1
Japanese Yen	8.6	4.2	0.5	_
Indonesian Rupiah	1,160.1	1,835.2	0.2	0.2
Euro	8.0	1.6	-	_
Vietnam Dong	22.9	_	22.4	-
Other	0.6	_	-	_
	1,898.9	2,639.8	52.8	96.5

The weighted average effective interest rate on interest bearing deposits at 31st December 2018 was 2.9% (2017: 2.5%) per annum.

### 23 CREDITORS

	Gro	ир	Comp	Company		
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m		
Trade creditors						
Amounts owing to third parties	2,695.2	1,971.7	_	_		
Amounts owing to associates	81.6	76.5	_	-		
Amounts owing to joint ventures	209.3	197.3	-	-		
	2,986.1	2,245.5	-	_		
Other creditors						
Accruals	759.0	649.0	15.3	14.8		
Interest payable	48.3	45.3	-	-		
Amounts owing to associates	-	0.1	-	_		
Amounts owing to joint ventures	4.9	16.6	-	-		
Amounts owing to subsidiaries	-	_	68.5	66.0		
Contingent consideration payable	8.8	8.8	-	-		
Sundry creditors	308.9	397.5	-	-		
Financial liabilities excluding derivatives	4,116.0	3,362.8	83.8	80.8		
Cross-currency swap contracts (Note 34)	33.6	23.9	-	-		
Forward foreign exchange contracts (Note 34)	0.3	0.3	-	_		
	33.9	24.2	-	_		
Financial liabilities	4,149.9	3,387.0	83.8	80.8		
Contract liabilities (Note 3)	503.9	413.3	-	-		
Insurance contracts – gross estimated losses (Note 35)	164.7	148.9	-	-		
Insurance contracts – unearned premiums (Note 35)	323.2	348.1	-	-		
Rental income received in advance	8.5	4.9	-	-		
Customer deposits and advances	55.1	78.6	-	-		
Other	17.6	13.5	-	-		
	5,222.9	4,394.3	83.8	80.8		
Non-current	271.4	241.6	_	_		
Current	4,951.5	4,152.7	83.8	80.8		
	5,222.9	4,394.3	83.8	80.8		
Analysis by geographical area of operation:						
Indonesia	4,864.7	4,086.7	-	-		
Singapore	309.2	261.8	83.8	80.8		
Malaysia	49.0	45.8	-	-		
	5,222.9	4,394.3	83.8	80.8		

The amounts owing to subsidiaries, associates and joint ventures are unsecured, interest-free and repayable on demand. The fair value of creditors approximates their carrying amounts.

The contingent consideration payable mainly arose from Astra's acquisition of a 60% interest in PT Duta Nurcahya in 2012 and represents the fair value of service fee payable for mining services to be provided by the vendor.

For the year ended 31st December 2018

# 24 PROVISIONS

	Warranty and Goodwill expenses US\$m	Closure costs US\$m	Statutory employee entitlements US\$m	Other US\$m	Total US\$m
Group					
2018					
Balance at 1st January	58.0	0.9	112.9	29.1	200.9
Translation adjustments	(1.3)	-	(7.4)	(1.7)	(10.4)
Additions arising from acquisition of subsidiaries (Note 37)	_	_	-	24.9	24.9
Provision made during the year (Note 4)	10.4	-	11.0	7.1	28.5
Utilised during the year	(3.7)	-	(0.4)	(0.3)	(4.4)
Balance at 31st December	63.4	0.9	116.1	59.1	239.5
Non-current	-	0.9	97.6	48.2	146.7
Current	63.4	-	18.5	10.9	92.8
	63.4	0.9	116.1	59.1	239.5
2017					
Balance at 1st January	45.8	0.9	100.2	36.4	183.3
Translation adjustments	3.9	_	(1.0)	(0.2)	2.7
Provision made/(written back) during the year (Note 4)	12.9	_	14.0	(0.5)	26.4
Utilised during the year	(4.6)	_	(0.3)	(6.6)	(11.5)
Balance at 31st December	58.0	0.9	112.9	29.1	200.9
Non-current	_	0.9	97.9	14.9	113.7
Current	58.0	_	15.0	14.2	87.2
	58.0	0.9	112.9	29.1	200.9

# 25 BORROWINGS

	Group	
	2018 US\$m	2017 US\$m
Current borrowings		
Bank loans	2,748.7	2,513.4
Other loans	30.3	_
Current portion of long-term borrowings:		
- Bank loans	1,067.3	969.1
- Astra Sedaya Finance Berkelanjutan II Tahap III Bonds	_	5.4
- Astra Sedaya Finance Berkelanjutan II Tahap V Bonds	-	60.9
- Astra Sedaya Finance Berkelanjutan III Tahap I Bonds	84.7	_
- Astra Sedaya Finance Berkelanjutan III Tahap II Bonds	53.1	_
- Astra Sedaya Finance Berkelanjutan III Tahap III Bonds	-	73.7
- Astra Sedaya Finance Berkelanjutan III Tahap IV Bonds	-	71.7
- Astra Sedaya Finance Berkelanjutan IV Tahap I Bonds	39.2	-
– Astra Sedaya Finance Sukuk Mudharabah Berkelanjutan I Tahap I Bonds	22.4	-
- Astra Sedaya Finance Euro Medium Term Note	-	299.9
- Federal International Finance Berkelanjutan II Tahap I Bonds	-	150.6
- Federal International Finance Berkelanjutan II Tahap II Bonds	-	43.3
- Federal International Finance Berkelanjutan II Tahap III Bonds	173.1	-
- Federal International Finance Berkelanjutan II Tahap IV Bonds	79.8	-
- Federal International Finance Berkelanjutan III Tahap I Bonds	-	105.0
- Federal International Finance Berkelanjutan III Tahap II Bonds	-	123.6
- Federal International Finance Berkelanjutan III Tahap III Bonds	109.8	-
- Federal International Finance Berkelanjutan III Tahap IV Bonds	44.0	-
- SAN Finance Berkelanjutan I Tahap III Bonds	-	36.8
- SAN Finance Berkelanjutan II Tahap I Bonds	71.6	-
- SAN Finance Berkelanjutan II Tahap II Bonds	-	58.9
- Serasi Autoraya Berkelanjutan I Tahap I Bonds	4.8	-
- AOP Medium Term Note Seri B	24.2	-
- Finance lease liabilities	14.5	3.4
- Other	9.4	10.1
	4,576.9	4,525.8

For the year ended 31st December 2018

# 25 BORROWINGS (continued)

	Grou	р
	2018 US\$m	2017 US\$m
Long-term borrowings		
Bank loans	1,823.5	1,375.5
Astra Sedaya Finance Berkelanjutan III Tahap I Bonds	_	90.7
Astra Sedaya Finance Berkelanjutan III Tahap II Bonds	_	58.3
Astra Sedaya Finance Berkelanjutan III Tahap III Bonds	103.5	110.6
Astra Sedaya Finance Berkelanjutan III Tahap IV Bonds	56.9	60.8
Astra Sedaya Finance Berkelanjutan IV Tahap I Bonds	37.9	_
Astra Sedaya Finance Euro Medium Term Note	48.0	_
Astra Sedaya Finance Sukuk Mudharabah Berkelanjutan I Tahap I Bonds	12.1	_
Federal International Finance Berkelanjutan II Tahap III Bonds	-	180.6
Federal International Finance Berkelanjutan II Tahap IV Bonds	-	85.2
Federal International Finance Berkelanjutan III Tahap I Bonds	141.8	151.4
Federal International Finance Berkelanjutan III Tahap II Bonds	65.2	71.5
Federal International Finance Berkelanjutan III Tahap III Bonds	82.2	_
Federal International Finance Berkelanjutan III Tahap IV Bonds	45.5	_
Federal International Finance Medium Term Notes	296.9	-
SAN Finance Berkelanjutan II Tahap I Bonds	-	74.5
SAN Finance Berkelanjutan II Tahap II Bonds	32.5	34.7
Serasi Autoraya Berkelanjutan I Tahap I Bonds	28.9	-
AOP Medium Term Note Seri B	-	25.8
Finance lease liabilities	23.2	1.1
Other	5.7	11.8
	2,803.8	2,332.5
Total borrowings	7,380.7	6,858.3
Secured	2,665.3	3,150.6
Unsecured	4,715.4	3,707.7
	7,380.7	6,858.3

### 25 BORROWINGS (continued)

At 31st December 2018, the Company has unsecured bank loans of US\$1,379.5 million (2017: US\$1,262.8 million) in current borrowings.

The exposure of the Group's borrowings to interest rate changes and the contractual repricing dates at 31st December, after taking into account hedging transactions are as follows:

	Gro	Group		pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Floating rate borrowings	3,015.7	2,685.3	1,379.5	1,262.8
Fixed rate borrowings:				
- within one year	1,801.0	2,060.8	-	_
<ul> <li>between one and two years</li> </ul>	151.3	1,057.9	-	-
- between two and three years	229.6	634.9	-	_
- between three and four years	370.5	70.4	-	-
<ul> <li>between four and five years</li> </ul>	846.7	349.0	-	_
- beyond five years	965.9	_	-	_
	7,380.7	6,858.3	1,379.5	1,262.8

The minimum lease payments under the finance lease liabilities were payable as follows:

	Group	
	2018 US\$m	2017 US\$m
Finance lease liabilities – minimum lease payments:		
- within one year	16.9	3.5
- between one and five years	26.8	1.1
	43.7	4.6
Future finance charges on finance leases	(6.0)	(0.1)
Present value of finance lease liabilities	37.7	4.5
The present value of finance lease liabilities is as follows:		
- within one year	14.5	3.4
- between one and five years	23.2	1.1
	37.7	4.5

For the year ended 31st December 2018

## 25 BORROWINGS (continued)

After taking into account hedging transactions, the weighted average interest rates and period of fixed rate borrowings of the Group are as follows:

		Fixed rate bo	rrowings	Floating rate borrowings	Total
	Weighted average interest rates %	Weighted average period rates outstanding Months	US\$m	US\$m	US\$m
Currency:					
Group					
2018					
United States Dollar	2.47	7	3.0	1,477.5	1,480.5
Indonesian Rupiah	7.85	25	4,362.1	1,367.2	5,729.3
Malaysian Ringgit	4.20	-	-	68.4	68.4
Singapore Dollar	2.25	-	-	102.5	102.5
			4,365.1	3,015.6	7,380.7
2017					
United States Dollar	1.91	12	10.4	1,244.0	1,254.4
Indonesian Rupiah	8.02	20	4,162.7	1,103.3	5,266.0
Malaysian Ringgit	4.05	_	_	61.2	61.2
Singapore Dollar	1.80	_	_	276.7	276.7
			4,173.1	2,685.2	6,858.3
Company					
2018					
United States Dollar	2.85	_	_	1,277.0	1,277.0
Singapore Dollar	2.25	-	-	102.5	102.5
			-	1,379.5	1,379.5
2017					
United States Dollar	1.83	_	_	986.1	986.1
Singapore Dollar	1.80	-	_	276.7	276.7
			_	1,262.8	1,262.8

### 25 BORROWINGS (continued)

The fair values of current borrowings approximate their carrying amounts, as the impact of discounting is not significant. The fair values of the non-current borrowings at the end of the year are as follows:

	Gro	Group		
	2018 US\$m	2017 US\$m		
Bank loans	1,824.3	1,361.3		
Bonds and other	979.6	982.9		
	2,803.9	2,344.2		

The fair values are based on market prices, or are estimated using the expected future payments discounted at market interest rates ranging from 2.78% to 12.34% per annum (2017: 5.00% to 12.00% per annum). This is in line with the definition of "observable current market transactions" under the fair value measurement hierarchy.

At 31st December 2018, bank loans and bonds amounting to US\$2,665.3 million (2017: US\$3,150.6 million) have been collateralised by property, plant and equipment, debtors, and financing debtors.

	Maturity	Interest rates	Nomina	ıl values
			US\$m	Rp billion
Astra Sedaya Finance ("ASF") Bonds and MTNs				
ASF Berkelanjutan III Tahap I Bonds	2019	8.50%	84.9	1,230.0
ASF Berkelanjutan III Tahap II Bonds	2019	7.95%	58.7	850.0
ASF Berkelanjutan III Tahap III Bonds	2020-2022	8.50%-8.75%	103.6	1,500.0
ASF Berkelanjutan III Tahap IV Bonds	2020-2022	7.50%-7.65%	57.0	825.0
ASF Berkelanjutan IV Tahap I Bonds	2019-2021	6.10%-7.50%	77.4	1,120.0
ASF Sukuk Berkelanjutan I Tahap I Bonds	2019-2021	6.10%-7.50%	34.5	500.0
ASF Euro Medium Term Notes	2021	7.20%	48.0	694.9
			464.1	6,719.9

The ASF Bonds were issued by a partly-owned subsidiary of Astra and are collateralised by fiduciary guarantee over financing debtors of the subsidiary amounting to 60% of the total outstanding principal of the bonds. The ASF Euro Medium Term Notes were unsecured.

	Maturity	Interest rates	Nomina	l values
			US\$m	Rp billion
Federal International Finance ("FIF") Bonds				
Secured				
FIF Berkelanjutan II Tahap III Bonds	2019	9.15%	173.1	2,507.0
FIF Berkelanjutan II Tahap IV Bonds	2019	7.95%	86.8	1,257.0
FIF Berkelanjutan III Tahap I Bonds	2020	8.45%	143.4	2,076.0
FIF Berkelanjutan III Tahap II Bonds	2020	7.50%	67.1	971.0
			470.4	6,811.0

For the year ended 31st December 2018

### 25 BORROWINGS (continued)

	Maturity Interest rates	Nomina	l values	
			US\$m	Rp billion
Unsecured				
FIF Berkelanjutan III Tahap III Bonds	2019-2021	6.10%-7.45%	207.1	3,000.0
FIF Berkelanjutan III Tahap IV Bonds	2019-2021	7.50%-8.75%	89.8	1,300.4
FIF Medium Term Notes	2021	8.15%-8.20%	300.0	4,344.3
			596.9	8,644.7

The FIF Bonds were issued by a wholly-owned subsidiary of Astra and the secured FIF Bonds are collateralised by fiduciary guarantee over financing debtors of the subsidiary amounting to 60% of the total outstanding principal of the bonds.

	Maturity	Interest rates	Nomina	ıl values
			US\$m	Rp billion
SAN Finance Bonds				
SAN Finance Berkelanjutan II Tahap I Bonds	2019	9.00%	75.3	1,090.0
SAN Finance Berkelanjutan II Tahap II Bonds	2020-2022	9.00%-9.25%	32.5	471.0
			107.8	1,561.0

The SAN Finance Bonds were issued by a partly-owned subsidiary of Astra and are collateralised by fiduciary guarantee over financing debtors of the subsidiary amounting to 60% of the total outstanding principal of the bonds.

	Maturity	Maturity Interest rates	Nominal values	
			US\$m	Rp billion
Astra Otoparts ("AOP") Medium Term Note				
AOP Medium Term Note Seri B	2019	9.00%	24.2	350.0

The AOP Medium Term Note was unsecured and issued by a partly-owned subsidiary of Astra.

	Maturity	Interest rates	Nominal values	
			US\$m	Rp billion
Serasi Autoraya ("SERA") Bonds				
SERA Berkelanjutan I Tahap I Bonds	2019-2023	6.10%-8.35%	34.5	500.0

The SERA Bonds was unsecured and issued by a wholly-owned subsidiary of Astra.

# 25 BORROWINGS (continued)

The movements in borrowings are as follows:

	Bank overdrafts US\$m	Long-term borrowings US\$m	Short-term borrowings US\$m	Finance lease liabilities US\$m	Total US\$m
Group					
2018					
At 1st January	-	2,331.4	4,522.4	4.5	6,858.3
Translation adjustments	(0.3)	(59.0)	(207.8)	(0.7)	(267.8)
Additions arising from acquisition of subsidiaries (Note 37)	_	104.0	44.6	_	148.6
Amortisation of borrowing costs	-	1.7	10.1	-	11.8
Change in bank overdrafts	17.7	-	-	-	17.7
Transfer	-	(1,987.6)	1,987.6	-	-
Drawdown of borrowings	-	2,494.1	864.2	40.9	3,399.2
Repayment of borrowings	-	(104.0)	(2,676.1)	(7.0)	(2,787.1)
As 31st December	17.4	2,780.6	4,545.0	37.7	7,380.7
2017					
At 1st January	_	1,863.0	3,392.0	55.6	5,310.6
Translation adjustments	_	12.0	(54.6)	(0.1)	(42.7)
Additions arising from acquisition of subsidiaries (Note 37)	_	35.3	87.4	_	122.7
Disposals arising from disposal of subsidiaries (Note 37)	_	_	(0.1)	_	(0.1)
Amortisation of borrowing costs	_	1.9	14.9	_	16.8
Transfer	_	(2,474.3)	2,474.3	_	_
Drawdown of borrowings	_	2,893.5	1,390.1	-	4,283.6
Repayment of borrowings			(2,781.6)	(51.0)	(2,832.6)
As 31st December	_	2,331.4	4,522.4	4.5	6,858.3

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# 26 DEFERRED TAX

	Accelerated tax depreciation & tax assets revaluation US\$m	Fair value (gains)/ losses US\$m	Provisions US\$m	Tax Iosses US\$m	Employee benefits & others US\$m	Total US\$m
Group						
2018						
Balance at 1st January	118.0	(216.4)	104.3	14.1	87.3	107.3
Effect of adoption of IFRS 15 (Note 2.1)	-	_	_	-	2.0	2.0
Balance at 1st January as restated	118.0	(216.4)	104.3	14.1	89.3	109.3
Translation adjustments	(7.9)	7.7	(6.1)	(0.9)	(5.6)	(12.8)
Credited/(charged) to profit and loss account (Note 7)	(4.6)	(4.0)	1.7	(0.6)	8.0	0.5
Charged to other comprehensive income (Note 7)	_	(12.1)	-	_	(3.5)	(15.6)
Additions arising from acquisitions of subsidiaries (Note 37)	_	(170.5)	-	_	(38.6)	(209.1)
Balance at 31st December	105.5	(395.3)	99.9	12.6	49.6	(127.7)
2017						
Balance at 1st January	128.9	(201.8)	109.4	13.2	53.5	103.2
Effect of adoption of IFRS 15 (Note 2.1)	_	_	_	_	0.5	0.5
Balance as at 1st January as restated	128.9	(201.8)	109.4	13.2	54.0	103.7
Translation adjustments	(1.1)	0.7	0.2	(0.1)	(1.5)	(1.8)
Credited/(charged) to profit and loss account (Note 7)	(9.8)	7.4	(5.3)	1.0	31.8	25.1
Credited to other comprehensive income (Note 7)	-	2.9	_	_	5.0	7.9
Additions arising from acquisitions of subsidiaries (Note 37)	_	(25.6)	_	_	0.1	(25.5)
Other					(0.1)	(0.1)
Balance at 31st December	118.0	(216.4)	104.3	14.1	89.3	109.3

#### 26 DEFERRED TAX (continued)

	Unremitted/Undis	Unremitted/Undistributed earnings		
	2018 US\$m	2017 US\$m		
Company				
Balance at 1st January	(6.2)	(5.6)		
Translation adjustments	0.1	(0.4)		
Addition arising from acquisition of an associate	-	(0.2)		
Balance at 31st December	(6.1)	(6.2)		

Deferred tax balances predominantly comprise non-current items. Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred income taxes relate to the same fiscal authority. The following amounts, determined after appropriate offsetting, are shown in the balance sheets:

	Gro	Group		pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Deferred tax assets	300.3	322.2	-	_
Deferred tax liabilities	(428.0)	(212.9)	(6.1)	(6.2)
Balance at 31st December	(127.7)	109.3	(6.1)	(6.2)

Deferred tax assets are recognised for tax losses carried forward to the extent that realisation of the related tax benefits through future taxable profits is probable. The Group did not recognise deferred income tax assets of US\$88.7 million (2017: US\$64.5 million) in respect of tax losses of US\$350.6 million in 2018 (2017: US\$253.4 million) which can be carried forward and used to offset against future taxable income subject to meeting certain statutory requirements by those companies with unrecognised tax losses in their respective countries of incorporation. These tax losses have expiry dates as follows:

	Gro	oup
	2018 US\$m	2017 US\$m
N	4.5	1.6
No expiry date	1.5	1.6
Expiring in one year	39.7	16.2
Expiring in two years	55.4	47.1
Expiring in three years	37.9	62.1
Expiring in four years	73.0	45.5
Expiring beyond four years	143.1	80.9
	350.6	253.4

Deferred tax liabilities of US\$543.5 million (2017: US\$504.0 million) on temporary differences associated with investments in subsidiaries of US\$5,435.2 million (2017: US\$5,039.8 million) have not been recognised as there is no intention of remitting the retained earnings to the Company in the foreseeable future.

#### 27 PENSION LIABILITIES

The Group, through Astra, has defined benefit pension plans covering its employees in Indonesia and are either funded or unfunded. The assets of the funded plans are held independently of the Group's assets in separate trustee administered funds. The pension liabilities are calculated annually by an independent actuary using the projected unit credit method.

For the year ended 31st December 2018

# 27 PENSION LIABILITIES (continued)

The amounts recognised in the Group balance sheet are as follows:

	2018 US\$m	2017 US\$m
Fair value of plan assets	58.6	67.8
Present value of funded obligations	(68.7)	(78.2)
	(10.1)	(10.4)
Present value of unfunded obligations	(241.7)	(250.8)
Impact of minimum funding requirement/assets ceiling	(1.2)	(1.0)
Net pension liabilities	(253.0)	(262.2)

The movement in the net pension liabilities is as follows:

	Fair value of plan assets US\$m	Present value of obligations US\$m	Total US\$m	Impact of minimum funding requirement/ asset ceiling US\$m	Net amount US\$m
2018					
At 1st January	67.8	(329.0)	(261.2)	(1.0)	(262.2)
Translation differences	(4.3)	21.3	17.0	0.1	17.1
Additions arising from acquisition of subsidiaries (Note 37)	_	(0.1)	(0.1)	_	(0.1)
Current service cost	_	(25.7)	(25.7)	-	(25.7)
Interest income/(expense)	4.2	(22.7)	(18.5)	-	(18.5)
Past service cost and gains/(losses) on settlement	_	4.9	4.9	_	4.9
	4.2	(43.5)	(39.3)	-	(39.3)
Remeasurements  - return on plan assets, excluding					
amounts included in interest expense	(0.8)	_	(0.8)	_	(0.8)
- change in demographic assumptions	_	(9.6)	(9.6)	-	(9.6)
- change in financial assumptions	_	39.3	39.3	-	39.3
- experience losses	_	(14.5)	(14.5)	-	(14.5)
<ul> <li>change in asset ceiling, excluding amounts included in interest expense</li> </ul>	_	_	_	(0.3)	(0.3)
interest expense	(0.8)	15.2	14.4	(0.3)	14.1
	(0.0)	10.2	17.7	(0.5)	14.1
Contributions from employers	1.9	-	1.9	-	1.9
Contribution from plan participants	0.6	(0.6)	-	-	-
Benefit payments	(10.5)	26.2	15.7	-	15.7
Transfer from other plans	(0.2)	=	(0.2)	=	(0.2)
At 31st December	58.7	(310.5)	(251.8)	(1.2)	(253.0)

# 27 PENSION LIABILITIES (continued)

	Fair value of plan assets US\$m	Present value of obligations US\$m	Total US\$m	Impact of minimum funding requirement/ asset ceiling US\$m	Net amount US\$m
2017				,	
At 1st January	70.4	(285.8)	(215.4)	(0.5)	(215.9)
Translation differences	(0.6)	2.9	2.3	_	2.3
Additions arising from acquisition of subsidiaries (Note 37)	_	(0.5)	(0.5)	_	(0.5)
Current service cost	_	(24.4)	(24.4)	_	(24.4)
Interest income/(expense)	5.1	(22.6)	(17.5)	_	(17.5)
Past service cost and gains/(losses) on settlement	-	(3.0)	(3.0)	_	(3.0)
	5.1	(50.0)	(44.9)	-	(44.9)
Remeasurements					
return on plan assets, excluding amounts included in interest expense	(0.9)	_	(0.9)	_	(0.9)
- change in demographic assumptions	_	5.6	5.6	_	5.6
- change in financial assumptions	-	(24.4)	(24.4)	_	(24.4)
- experience losses	_	(0.6)	(0.6)	_	(0.6)
<ul> <li>change in asset ceiling, excluding amounts included in interest expense</li> </ul>	_	-	_	(0.5)	(0.5)
	(0.9)	(19.4)	(20.3)	(0.5)	(20.8)
Contributions from employers	2.7	_	2.7	_	2.7
Contribution from plan participants	0.7	(0.7)	-	_	
Benefit payments	(10.5)	24.5	14.0	-	14.0
Transfer from other plans	0.9	-	0.9	_	0.9
At 31st December	67.8	(329.0)	(261.2)	(1.0)	(262.2)

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### 27 PENSION LIABILITIES (continued)

The weighted average duration of the defined benefit obligation at 31st December 2018 is 16 years (2017: 17 years).

Expected maturity analysis of undiscounted pension benefits at 31st December is as follows:

	2018 US\$m	2017 US\$m
Less than a year	28.5	22.9
Between one and two years	18.3	22.4
Between two and five years	100.0	96.2
Between five and ten years	241.6	248.8
Between ten and fifteen years	310.3	307.9
Between fifteen and twenty years	525.2	500.4
Beyond twenty years	3,326.5	2,814.1
	4,550.4	4,012.7

The principal actuarial assumptions used for accounting purposes at 31st December are as follows:

	2018	2017 %
Discount rate	9	8
Salary growth rate	7	7

The sensitivity of the defined benefit obligation to changes in the weighted principal assumptions is:

		Impact on defined benefit obligation		
	Change in assumption	Increase in assumption US\$m	Decrease in assumption US\$m	
Discount rate	1%	(35.9)	47.9	
Salary growth rate	1%	53.1	(40.5)	

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions, the same method (present value of the defined benefit obligation calculated with the projected unit credit method at the end of the reporting period) has been applied when calculating the pension liability recognised within the balance sheet.

#### 27 PENSION LIABILITIES (continued)

The analysis of the fair value of plan assets at 31st December is as follows:

	2018 US\$m	2017 US\$m
Out to discuss the out		
Quoted investments		
Equity instruments – Asia Pacific	17.5	22.8
Debt instruments - Asia Pacific		
- government	22.1	23.4
- corporate bonds (investment grade)	15.3	17.0
Total investments	54.9	63.2
Cash and cash equivalents	3.7	4.6
	58.6	67.8

The top three sectors of the quoted equity instruments at the end of both 2018 and 2017 were financials, infrastructure and consumer goods with combined fair values of 13.8 million and US\$17.8 million, respectively.

Through its defined benefit pension plans, the Group is expected to be exposed to a number of risks such as asset volatility and changes in bond yields, which are detailed below:

#### Asset volatility

The plan liabilities are calculated using a discount rate set with reference to government bond yields; if plan assets underperform this yield, this will create a deficit. The Group's defined benefit plans hold a significant proportion of equities, which are expected to outperform government and corporate bonds in the long-term while providing volatility and risk in the short-term.

### Changes in bond yields

A decrease in government bond yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plan's bond holdings.

The Group ensures that the investment positions are managed within an asset-liability matching ("ALM") framework that is developed to achieve long-term returns that are in line with the obligations under the pension schemes. Within this ALM framework, the Group's objective is to match assets to the pension obligations by investing in a well-diversified portfolio that generates sufficient risk-adjusted returns that match the benefit payments. The Group also actively monitors the duration and the expected yield of the investments to ensure it matches the expected cash outflows arising from the pension obligations.

Investments across the plans are well diversified, such that the failure of any single investment would not have a material impact on the overall level of assets.

The Group maintains an active and regular contribution schedule across all the plans. The contributions to all its plans in 2018 were US\$1.9 million and the estimated amount of contributions expected to be paid to the plans in 2019 is US\$2.5 million.

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### 28 SHARE CAPITAL OF THE COMPANY

	2018 US\$m	2017 US\$m
Issued and fully paid:		
Balance at 1st January and 31st December		
- 395,236,288 ordinary shares	1,381.0	1,381.0

There is no par value for the ordinary shares. The Company did not hold any treasury shares as at 31st December 2017 and 2018.

### 29 REVENUE RESERVE

	Gro	up	Com	Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m	
Movements:					
Balance at 31st December as previously reported	6,012.8	5,508.7	754.6	654.2	
<ul> <li>effect of adoption of IFRS 9 and IFRS 15 in 2017 (Note 2.1)</li> </ul>	134.5	6.9	-	4.7	
Balance at 31st December as restated	6,147.3	5,515.6	754.6	658.9	
- effect of adoption of IFRS 9 on 1st January (Note 2.1)	26.4	-	-	_	
Balance at 1st January as restated	6,173.7	5,515.6	754.6	658.9	
Asset revaluation reserve realised on disposal of assets	0.4	0.8	-	-	
Defined benefit pension plans					
- remeasurements	5.2	(7.2)	-	-	
- deferred tax	(1.3)	1.7	-	-	
Share of associates' and joint ventures' remeasurement of defined benefit pension plans, net of tax	2.3	(7.2)	-	-	
Profit attributable to shareholders	419.6	938.8	257.4	389.9	
Dividends paid by the Company (Note 8)	(339.4)	(294.2)	(339.4)	(294.2)	
Change in shareholding	(62.1)	(1.0)	-	_	
Other	7.8	_	_	_	
Balance at 31st December	6,206.2	6,147.3	672.6	754.6	

The Group's revenue reserve includes actuarial loss on defined benefit pension plans of US\$24.2 million (2017: US\$30.4 million).

# 30 OTHER RESERVES

	Group		Comp	oany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Composition:				
Asset revaluation reserve	403.3	402.4	-	_
Translation reserve	(1,852.6)	(1,521.5)	305.3	357.1
Fair value reserve	0.5	15.1	_	_
Hedging reserve	5.8	(19.4)	_	_
Other reserve	3.3	3.3	-	_
Balance at 31st December	(1,439.7)	(1,120.1)	305.3	357.1
Movements:				
Asset revaluation reserve				
Balance at 1st January	402.4	400.4	_	_
Surplus on revaluation of assets	1.6	2.8	_	_
Reserve realised on disposal of assets	(0.4)	(0.8)	-	_
Share of associates' and joint ventures' revaluation surplus	(0.3)	-	_	_
Balance at 31st December	403.3	402.4	-	-
Translation reserve Balance at 1st January				
<ul> <li>as previously reported</li> </ul>	(1,521.7)	(1,546.7)	357.1	175.5
- effect of adoption of IFRS 9 (Note 2.1)	0.2	-	-	
- as restated	(1,521.5)	(1,546.7)	357.1	175.5
Translation difference	(331.1)	25.2	(51.8)	181.6
Balance at 31st December	(1,852.6)	(1,521.5)	305.3	357.1
Fair value reserve				
Balance at 1st January		400		. –
- as previously reported	168.5	13.0	-	4.7
- effect of adoption of IFRS 9 (Note 2.1)	(153.4)	(7.4)	-	(4.7)
- as restated	15.1	5.6	_	_
Financial assets at FVOCI	(10.0)	10.1		
<ul><li>fair value changes</li><li>deferred tax</li></ul>	(10.8) 0.3	(0.2)		
- transfer to profit and loss	(1.4)	(2.2)	_	_
Share of associates' and joint ventures' fair value	(1.4)	(2.2)		
changes of financial assets at FVOCI, net of tax	(2.6)	1.8	_	-
Other	(0.1)		_	
Balance at 31st December	0.5	15.1	-	_

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# 30 OTHER RESERVES (continued)

	Gro	oup	Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Hedging reserve				
Balance at 1st January	(19.4)	(5.1)	-	_
Cash flow hedges				
- fair value changes	24.0	(12.8)	_	_
- deferred tax	(5.8)	1.5	_	_
- transfer to profit and loss	0.2	6.5	-	_
Share of associates' and joint ventures' fair value changes of cash flow hedges, net of tax	6.8	(9.5)	-	_
Balance at 31st December	5.8	(19.4)	-	_
Other reserve				
Balance at 1st January and 31st December	3.3	3.3	_	_

# 31 NON-CONTROLLING INTERESTS

	Group	
	2018 US\$m	2017 US\$m
Balance at 31st December as previously reported	7,014.1	6,321.8
- effect of adoption of IFRS 9 and IFRS 15 in 2017 (Note 2.1)	(24.4)	(1.4)
Balance at 31st December as restated	6,989.7	6,320.4
- effect of adoption of IFRS 9 on 1st January (Note 2.1)	38.7	_
Balance at 1st January as restated	7,028.4	6,320.4
Asset revaluation surplus		
- surplus on revaluation of assets	1.7	2.8
Share of associates' and joint ventures' asset revaluation surplus	(0.5)	_
Financial assets at FVOCI		
- fair value changes	(11.7)	11.2
- deferred tax	0.3	(0.2)
- transfer to profit and loss	(1.5)	(2.5)
	(12.9)	8.5
Share of associates' and joint ventures' fair value changes of financial assets at FVOCI, net of tax	(2.6)	1.7
Cash flow hedges		
- fair value changes	28.5	(13.9)
- deferred tax	(6.9)	1.8
- transfer to profit and loss	0.2	6.5
	21.8	(5.6)
Share of associates' and joint ventures' fair value changes of cash flow hedges, net of tax	12.1	(19.3)
Defined benefit pension plans		
- remeasurements	8.9	(13.6)
- deferred tax	(2.2)	3.3
	6.7	(10.3)
Share of associates' and joint ventures' remeasurements of defined benefit		
pension plans, net of tax	2.4	(6.6)
Translation difference	(425.3)	(52.8)
Profit for the year	1,160.0	970.3
Issue of shares	62.0	67.8
Dividends paid	(450.6)	(397.7)
Change in shareholding	(129.8)	(2.6)
Acquisition of subsidiaries	59.6	105.4
Other	12.4	7.7
Balance at 31st December	7,345.4	6,989.7

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#### 31 NON-CONTROLLING INTERESTS (continued)

Included in the shares issued to non-controlling interests in 2018 was an amount of US\$40.5 million (2017: US\$67.8 million) for capital contribution from Unicode Investments Limited, an indirect subsidiary of the Company's ultimate holding company Jardine Matheson Holdings Limited, for a 50% stake in PT Astra Land Indonesia, an indirect subsidiary of Astra.

Set out below is the summarised financial information for the Group's subsidiary, Astra, that has non-controlling interests that are material to the Group.

Summarised balance sheet at 31st December:

	2018 US\$m	2017 US\$m
Current		
Assets	9,541.1	9,184.9
Liabilities	(8,039.6)	(7,270.8)
Total current net assets	1,501.5	1,914.1
Non-current		
Assets	14,429.0	12,768.6
Liabilities	(3,774.1)	(3,052.3)
Total non-current net assets	10,654.9	9,716.3
Net assets	12,156.4	11,630.4
Non-controlling interests	2,593.0	2,415.7

Summarised statement of comprehensive income for the year ended 31st December:

	Gro	oup
	2018 US\$m	2017 US\$m
Revenue	17,054.2	15,364.4
Profit after tax	1,907.4	1,621.8
Other comprehensive income	47.0	(40.5)
Total comprehensive income	1,954.4	1,581.3
Total comprehensive income allocated to non-controlling interests	411.8	295.5
Dividends paid to non-controlling interests	(175.9)	(133.5)

# 31 NON-CONTROLLING INTERESTS (continued)

Summarised cash flows for the year ended 31st December:

	Group	
	2018 US\$m	2017 US\$m
Cash generated from operations	2,603.1	2,051.8
Net interest and other financing costs paid	(117.6)	(37.2)
Income taxes paid	(522.6)	(409.5)
Net cash flows from operating activities	1,962.9	1,605.1
Net cash flows from investing activities	(2,050.1)	(1,054.0)
Net cash flows from financing activities	(398.3)	(393.0)
Net change in cash and cash equivalents	(485.5)	158.1
Cash and cash equivalents at 1st January	2,330.6	2,184.9
Effect of exchange rate exchanges	(122.7)	(12.4)
Cash and cash equivalents at 31st December	1,722.4	2,330.6

The information above is the amount before inter-company eliminations.

# 32 RELATED PARTY TRANSACTIONS

In addition to the related party information shown elsewhere in the financial statements, the following significant related party transactions took place during the financial year:

		Group		Company	
		2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
(a)	With associates and joint ventures:				
	Purchase of goods and services	(5,457.4)	(5,280.1)	-	_
	Sale of goods and services	1,117.9	1,133.3	-	-
	Commission and incentives earned	21.5	17.1	-	-
	Bank deposits and balances	345.0	581.0	-	_
	Dividend income	-	_	67.6	57.6
	Interest received	26.5	24.8	-	_
(b)	With related companies and associates of ultimate holding company:				
	Management fees paid	(1.8)	(5.1)	(1.7)	(4.3)
	Purchase of goods and services	(0.9)	(1.1)	(0.3)	(0.1)
	Sale of goods and services	5.7	5.3	_	
(c)	Remuneration of directors of the Company and key management personnel of the Group:				
	Salaries and other short-term employee benefits	(10.5)	(9.7)	(8.0)	(7.4)

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# 33 COMMITMENTS

### (a) Capital commitments

Capital expenditure authorised for at the balance sheet date, but not recognised in the financial statements is as follows:

	Gro	Group		pany
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m
Authorised and contracted	153.4	116.2	_	_
Authorised but not contracted	291.3	203.9	_	_
	444.7	320.1	-	_

### (b) Operating lease commitments

The Group leases various property, plant and machinery under non-cancellable operating lease agreements. The leases have varying terms and renewal rights.

The future aggregate minimum lease payments and receivables under non-cancellable operating leases contracted for at the reporting date, but not recognised as liabilities or receivables, are as follows:

	Gro	oup	Com	Company	
	2018 US\$m	2017 US\$m	2018 US\$m	2017 US\$m	
Lease rentals payable:					
- within one year	27.8	21.5	0.2	0.2	
<ul> <li>between one and five years</li> </ul>	29.0	17.7	-	0.1	
<ul> <li>beyond five years</li> </ul>	16.7	17.7	-	_	
	73.5	56.9	0.2	0.3	
Lease rentals receivable:					
- within one year	75.0	83.9	-	_	
- between one and five years	76.8	71.2	-	_	
- beyond five years	12.0	_	-	-	
	163.8	155.1	_	_	

### 34 DERIVATIVE FINANCIAL INSTRUMENTS

At 31st December, the fair values of the Group's derivative financial instruments were:

	Gr	oup
	Assets US\$m	Liabilities US\$m
2018		
Designated as cash flow hedges		
<ul> <li>interest rate swap contracts</li> </ul>	1.3	-
- cross-currency swap contracts	171.7	33.6
	173.0	33.6
Not qualifying as hedges		
- forward foreign exchange contracts	0.1	0.3
2017		
Designated as cash flow hedges		
- interest rate swap contracts	0.1	-
- cross-currency swap contracts	28.5	23.9
	28.6	23.9
Not qualifying as hedges		
<ul> <li>forward foreign exchange contracts</li> </ul>	_	0.3

#### (a) Forward foreign exchange contracts

The contract amounts of the outstanding forward foreign exchange contracts at 31st December 2018 were U\$\$62.9 million (2017: U\$\$50.3 million).

### (b) Interest rate swap contracts

The notional principal amounts of the outstanding interest rate swap contracts at 31st December 2018 were US\$103.0 million (2017: US\$110.4 million). At 31st December 2018, the fixed interest rates range from 2.18% to 3.08% per annum (2017: 2.18% to 3.08% per annum).

#### (c) Cross-currency swap contracts

The contract amounts of the outstanding cross-currency swap contracts at 31st December 2018 were U\$\$2,315.1 million (2017: U\$\$1,914.9 million).

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### 35 INSURANCE CONTRACTS

	Gro	oup
	2018 US\$m	2017 US\$m
Gross estimated losses (Note 23)	164.7	148.9
Claims payable	4.1	4.3
Unearned premiums (Note 23)	323.2	348.1
	492.0	501.3
Less: Reinsurers' share of estimated losses (Note 21)	(67.4)	(54.9)
Total insurance liabilities	424.6	446.4
The gross estimated losses and unearned premiums are analysed as follows:		
Non-current	405.3	103.8
Current	86.7	397.5
	492.0	501.3

Claims payable are included in trade creditors. The amount and timing of claim payments are typically resolved within one year.

Movements in insurance liabilities and reinsurance assets

### (a) Claims and loss adjustment expenses

	2018 US\$m	2017 US\$m
Balance at 1st January	98.3	85.2
Cash paid for claims settled in the period	(147.9)	(156.1)
Increase in liabilities		
<ul> <li>arising from current period claims</li> </ul>	150.7	158.7
- arising from prior period claims	6.8	11.4
Translation adjustments	(6.5)	(0.9)
Total at 31st December	101.4	98.3
Notified claims	71.7	70.0
Incurred, but not reported	29.7	28.3
Total at 31st December	101.4	98.3

### 35 INSURANCE CONTRACTS (continued)

Movements in insurance liabilities and reinsurance assets (continued)

#### (b) Unearned premium provision

	2018 US\$m	2017 US\$m
At 1st January	348.1	342.2
Decrease	(2.4)	(2.9)
Translation adjustments	(22.5)	8.8
Total at 31st December	323.2	348.1

The risk under an insurance contract is the possibility that the insured event may occur and the resulting loss may vary in severity. Although it is possible for the actual loss to exceed the carrying amount of insurance liabilities, the extent of liabilities of the risk carrier is confined to the sum insured or the limit specified under the contract.

The Group manages its insurance risks through its underwriting guidelines, which are approved by an appropriate level of management regularly. The Group also has adequate reinsurance arrangements and proactive claims handling.

The concentration of insurance risks after reinsurance with reference to the carrying amount of the insurance liabilities is in four classes of business namely motor vehicles, heavy equipment, fire and fire major risks and marine cargo.

The insurance business is not a significant activity of the Group.

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# 36 CASH FLOWS FROM OPERATING ACTIVITIES

	Group	)
	2018 US\$m	(Restated) 2017 US\$m
Profit before tax	2,174.8	2,396.5
Adjustments for:		
Financing income	(92.1)	(111.6)
Financing charges	253.1	158.3
Share of associates' and joint ventures' results after tax	(615.9)	(549.2)
Depreciation of property, plant and equipment	583.1	508.8
Depreciation of bearer plants	25.0	24.4
Amortisation of leasehold land use rights and intangible assets Fair value (gain)/loss of:	106.5	100.6
- investments	443.5	(150.2)
<ul> <li>investment properties</li> </ul>	(13.6)	(23.3)
- agricultural produce	10.2	4.4
(Write-back)/impairment of:		
<ul> <li>property, plant and equipment</li> </ul>	(3.9)	5.7
- intangible assets	13.1	11.0
- debtors	208.5	196.2
(Profit)/loss on disposal of:		
- leasehold land use rights	(9.5)	(1.5)
<ul> <li>property, plant and equipment</li> </ul>	(6.4)	(2.8)
<ul> <li>investment properties</li> </ul>	_	10.3
- bearer plants	0.2	0.1
- subsidiaries	_	(2.8)
- associates and joint ventures	_	4.5
- investments	(3.3)	(3.9)
Loss on disposal/write-down of receivables from collateral vehicles	53.7	58.2
Amortisation of borrowing costs for financial services companies	9.7	13.7
Write-down of stocks	14.6	7.6
Changes in provisions	28.5	26.4
Foreign exchange loss	37.7	10.3
	1,042.7	295.2
Operating profit before working capital changes	3,217.5	2,691.7
Changes in working capital		
Properties for sale	55.9	(217.8)
Stocks	(446.1)	(235.6)
Concession rights	(20.0)	(78.6)
Financing debtors	(331.1)	(43.3)
Debtors	(831.9)	(877.9)
Creditors	1,054.8	886.3
Pensions	22.0	27.2
	(496.4)	(539.7)
Cash flows from operating activities	2,721.1	2,152.0

#### 37 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS

Cash and cash equivalents included in the consolidated statement of cash flows comprise the following balance sheet amounts:

	Gro	oup
	2018 US\$m	2017 US\$m
Bank balances and other liquid funds (Note 22)	1,898.9	2,639.8
Less: Bank overdraft (Note 25)	(17.4)	_
Cash and cash equivalent per consolidated statement of cash flows	1,881.5	2,639.8

#### (a) Purchase of subsidiaries

In 2018, Astra acquired new subsidiaries for US\$1,190.3 million (2017: US\$14.1 million). This mainly included net cash outflow of US\$1,150.0 million for a 95% interest in PT Agincourt Resources, a gold mining company, US\$12.7 million as payment for deferred consideration for a 80% interest in PT Suprabari Mapanindo Mineral, a coal mining company, US\$68.9 million as payment for deferred consideration for the remaining 60% interest in PT Baskhara Utama Sedaya, a toll road company, and net cash inflow of US\$41.9 million for consolidation of 60% interest in PT Brahmayasa Bahtera. Goodwill in 2018 arose from the acquisition of PT Agincourt Resources of US\$172.1 million, attributable to the requirement to recognise deferred tax on the difference between the fair value and the tax value of the assets at the date of acquisition which is not expected to be deductible for tax purpose.

The acquisitions in 2017 comprised net cash outflow of US\$14.4 million as payment for deferred consideration for a 80% interest in PT Suprabari Mapanindo Mineral, a coal mining company, US\$1.5 million for the remaining 60% interest in PT Baskhara Utama Sedaya, a toll road company, US\$1.8 million to increase its interest in PT Bintai Kindenko Engineering Indonesia from 40% to 60%, a construction company, and net cash inflow of US\$3.6 million for increase in interest in PT Astra Modern Land from 50% to 67%, a property development company.

For the subsidiaries acquired during 2018, the fair values of the identifiable assets and liabilities at the acquisition dates are provisional and will be finalised within one year after the acquisition dates. The fair values of the identifiable assets and liabilities at the acquisition dates of certain subsidiaries acquired during 2017 as included in the comparative figures were provisional. The fair values were finalised in 2018. As the difference between the provisional and the finalised fair values were not material, the comparative figures have not been adjusted.

Revenue and loss after tax since acquisition in respect of new subsidiaries acquired in 2018 amounted to US\$249.3 million and US\$69.0 million, respectively. Had the acquisitions occurred on 1st January 2018, the consolidated revenue and consolidated profit after tax for the year ended 31st December 2018 would have been US\$19,597.5 million and US\$1,742.8 million, respectively.

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### 37 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

#### (a) Purchase of subsidiaries (continued)

	Grou	ıb
	Fair value 2018 US\$m	Fair value 2017 US\$m
Intangible assets (Note 10)	427.9	38.4
Leasehold land use rights (Note 11)	0.2	_
Property, plant and equipment (Note 12)	834.3	185.4
Stocks	48.4	0.8
Debtors	70.4	120.7
Associates	-	266.7
Properties for sale	175.9	39.0
Bank balances and other liquid funds	55.4	141.9
Non-current borrowings (Note 25)	(104.0)	(35.3)
Deferred tax liabilities (Note 26)	(209.1)	(25.5)
Current tax liabilities	(42.6)	_
Current borrowings (Note 25)	(44.6)	(87.4)
Pension liabilities (Note 27)	(0.1)	(0.5)
Creditors	(254.3)	(36.0)
Provision (Note 24)	(24.9)	_
Net assets	932.9	608.2
Adjustment for non-controlling interests	(59.6)	(107.1)
Goodwill	172.1	_
Total consideration	1,045.4	501.1
Net debt repaid at date of acquisition	148.0	_
Deferred consideration	58.6	(87.0)
Deposit	-	(11.5)
Transfer of carrying value of associates and joint ventures	(6.3)	(246.6)
Cash paid for business combination	1,245.7	156.0
Cash and cash equivalents of subsidiaries acquired	(55.4)	(141.9)
Net cash flow from business combination	1,190.3	14.1

### (b) Purchase of shares in associates and joint ventures

Purchase of shares in associates and joint ventures in 2018 mainly included US\$99.0 million for Astra's investment in a toll road operator in Indonesia; US\$12.3 million and US\$9.6 million for additional purchase of shares in Truong Hai Auto Corporation and PT Tunas Ridean Tbk, respectively.

Purchase of shares in associates and joint ventures in 2017 mainly included US\$138.0 million for the Company's subscription to the rights issue of and purchase of additional shares in SCCC, increasing its interest from 24.9% to 25.5%; US\$274.3 million and US\$207.3 million for Astra's investments in toll road operators and a power plant operator in Indonesia, respectively, and US\$43.8 million for the subscription to PT Bank Permata Tbk's rights issue.

### 37 NOTES TO CONSOLIDATED STATEMENT OF CASH FLOWS (continued)

#### (c) Sale of subsidiaries

In 2018, Astra received US\$0.8 million deferred consideration for the sale of a subsidiary in 2010. In 2017, Astra received US\$85.3 million for the sale of a mutual fund which was consolidated as a subsidiary, and US\$0.8 million deferred consideration for the sale of a subsidiary in 2010.

	Gro	oup
	2018 US\$m	2017 US\$m
Other investments (Note 17)	_	(87.5)
Stocks	_	(0.5)
Debtors	_	(2.9)
Bank balances and other liquid funds	_	(0.8)
Current borrowings (Note 25)	-	0.1
Creditors	-	4.2
Adjustment for non-controlling interests	-	1.7
Net assets/liabilities disposed of	-	(85.7)
Realisation of fair value reserve	-	2.4
Profit on disposal of subsidiaries (Note 4)	-	(2.8)
Adjustment for deferred consideration	(0.8)	(0.8)
Cash proceeds from disposal	(0.8)	(86.9)
Cash and cash equivalents of subsidiaries disposed	-	0.8
Net cash flow from disposal	(0.8)	(86.1)

### (d) Changes in controlling interests of subsidiaries

Change in controlling interests of subsidiaries in 2018 mainly included an outflow of US\$196.4 million arising from Astra's acquisition of a 25% interest in PT Astra Sedaya Finance, a consumer financing company, from PT Bank Permata, increasing its controlling interest to 100%.

Change in controlling interests of subsidiaries in 2017 comprised an outflow of US\$3.6 million arising from PT Astra Agro Lestari Tbk's increase in shareholding in various plantation companies.

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#### 38 SEGMENT INFORMATION

Operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the Board for the purpose of resource allocation and performance assessment. The Board considers Astra as one operating segment because it represents a single direct investment made by the Company. Decisions for resource allocation and performance assessment of Astra are made by the Board of the Company while resource allocation and performance assessment of the various Astra businesses are made by the board of Astra, taking into consideration the opinions of the Board of the Company. Direct Motor Interests are aggregated into one reportable segment based on the similar automotive nature of their products and services, while Other Strategic Interests, comprising the Group's strategic investment portfolio, are aggregated into another reportable segment based on their exposure to market-leading companies in key regional economies. Set out below is an analysis of the segment information.

	Astra US\$m	Direct Motor Interests US\$m	Other Strategic Interests US\$m	Corporate costs US\$m	Non-trading items US\$m	Group US\$m
2018						
Revenue	17,054.2	1,937.6	_	_	_	18,991.8
Net operating costs	(14,967.4)	(1,853.4)	31.9	(42.9)	(440.1)	(17,271.9)
Operating profit	2,086.8	84.2	31.9	(42.9)	(440.1)	1,719.9
Financing income	90.8	0.6	-	0.7	_	92.1
Financing charges	(217.6)	(2.5)	_	(33.0)	_	(253.1)
Net financing charges	(126.8)	(1.9)	-	(32.3)	-	(161.0)
Share of associates' and joint ventures' results after tax	487.3	86.1	41.6	_	0.9	615.9
Profit before tax	2,447.3	168.4	73.5	(75.2)	(439.2)	2,174.8
Tax	(578.8)	(16.4)	(2.4)	(1.2)	3.6	(595.2)
Profit after tax	1,868.5	152.0	71.1	(76.4)	(435.6)	1,579.6
Non-controlling interests	(1,149.8)	(7.4)	-	_	(2.8)	(1,160.0)
Profit attributable to shareholders	718.7	144.6	71.1	(76.4)	(438.4)	419.6
Net cash (excluding net debt of financial services companies)	(900.5)	(20.9)	-	(1,267.7)		(2,189.1)
Total equity	12,229.8	640.5	826.6	(204.0)		13,492.9

# 38 SEGMENT INFORMATION (continued)

	Astra US\$m	Direct Motor Interests US\$m	Other Strategic Interests US\$m	Corporate costs US\$m	Non-trading items US\$m	Group US\$m
2017 (Restated)						
Revenue	15,364.4	1,972.3	_	_	_	17,336.7
Net operating costs	(13,703.9)	(1,900.2)	9.3	(4.4)	156.5	(15,442.7)
Operating profit	1,660.5	72.1	9.3	(4.4)	156.5	1,894.0
Financing income	109.9	1.1	-	0.6	_	111.6
Financing charges	(152.4)	(1.6)	_	(4.3)	_	(158.3)
Net financing charges	(42.5)	(0.5)	-	(3.7)	_	(46.7)
Share of associates' and joint ventures' results after tax	437.7	69.4	26.0	_	16.1	549.2
Profit before tax	2,055.7	141.0	35.3	(8.1)	172.6	2,396.5
Tax	(472.4)	(14.0)	(1.0)	(0.3)	0.3	(487.4)
Profit after tax	1,583.3	127.0	34.3	(8.4)	172.9	1,909.1
Non-controlling interests	(961.0)	(5.7)	_	_	(3.6)	(970.3)
Profit attributable to shareholders	622.3	121.3	34.3	(8.4)	169.3	938.8
Net cash/(debt) (excluding net debt of financial services companies)	195.9	(30.0)	_	(984.7)		(818.8)
Total equity	11,708.9	576.6	818.1	294.3		13,397.9

Segment assets and liabilities are not disclosed as these are not regularly provided to the Board of the Company.

Set out below are analyses of the Group's revenue and non-current assets, by geographical areas:

	Indonesia US\$m	Other US\$m	Total US\$m
2018			
Revenue	17,054.2	1,937.6	18,991.8
Non-current assets	10,709.4	1,331.5	12,040.9
2017 (Restated)			
Revenue	15,364.4	1,972.3	17,336.7
Non-current assets	9,222.4	1,283.2	10,505.6

Non-current assets excluded financial instruments and deferred tax assets. Indonesia is disclosed separately as a geographical area as most of the customers are based in Indonesia.

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#### 39 IMMEDIATE AND ULTIMATE HOLDING COMPANIES

The Company's immediate holding company is Jardine Strategic Singapore Pte Ltd, incorporated in Singapore and its ultimate holding company is Jardine Matheson Holdings Limited, incorporated in Bermuda.

#### 40 RECLASSIFICATION OF ACCOUNTS

Certain comparative amounts have been reclassified for consistency with the presentation of the 2017 consolidated financial statements. The reclassification has no material impact to the Group.

#### 41 SUBSEQUENT EVENTS

- (a) In January 2019, the Group announced the incorporation of a new wholly-owned subsidiary known as Cycle & Carriage Leasing Pte. Ltd. ("CCL") in Singapore with an initial capital of S\$1.00. The principal activity of CCL is vehicle leasing.
- (b) In January 2019, the Group announced the purchase of an additional 33,300 shares in Refrigeration Electrical Engineering Corporation for an aggregate cash consideration of approximately US\$0.05 million increasing its shareholding from 24.88% to 24.89%.
- (c) In January 2019, Astra invested an additional US\$100 million in GOJEK, Indonesia's leading multi-platform technology group, bringing its total investment in GOJEK to US\$250 million.

# 42 PRINCIPAL SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES

The details of principal subsidiaries are as follows:

				Group's e interest i	
Nam	e of company	Principal activities	Country of incorporation/ place of business	2018 %	2017 %
Sin	gapore				
•	Cycle & Carriage Industries Pte Ltd	Retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
•	Cycle & Carriage Automotive Pte Ltd	Distribution and retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
•	Cycle & Carriage Kia Pte Ltd	Distribution and retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
•	Cycle & Carriage France Pte Ltd	Distribution and retail of vehicles and provision of after-sales services	Singapore	100.0	100.0
•	Diplomat Parts Pte Ltd	Investment holding and sale of vehicle parts	Singapore	100.0	100.0
•	Republic Auto Pte Ltd	Retail and leasing of vehicles	Singapore	70.0	70.0
Mal	aysia				
•	Cycle & Carriage Bintang Berhad (Quoted on Bursa Malaysia)	Retail of vehicles and provision of after-sales services	Malaysia	59.1	59.1

# 42 PRINCIPAL SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES (continued)

				Group's e	
Nam	e of company	Principal activities	Country of incorporation/ place of business	2018 %	2017 %
Indo	onesia				
•	PT Astra International Tbk (Quoted on the Indonesia Stock Exchange)	Investment holding and retail of vehicles and motorcycles	Indonesia	50.1	50.1
•	PT United Tractors Tbk (Quoted on the Indonesia Stock Exchange)#	Distribution of heavy equipment	Indonesia	29.8	29.8
•	PT Pamapersada Nusantara <sup>&lt;</sup>	Coal mining contractor	Indonesia	29.8	29.8
•	PT Acset Indonusa Tbk (Quoted on the Indonesia Stock Exchange) <sup>c</sup>	Construction services	Indonesia	14.9	14.9
•	PT Astra Otoparts Tbk (Quoted on the Indonesia Stock Exchange)#	Manufacturing and distribution of automotive components	Indonesia	40.1	40.1
•	PT Astra Agro Lestari Tbk (Quoted on the Indonesia Stock Exchange)#	Operation of oil palm plantations	Indonesia	39.9	39.9
•	PT Federal International Finance#	Consumer finance for motorcycles	Indonesia	50.1	50.1
•	PT Astra Graphia Tbk (Quoted on the Indonesia Stock Exchange)#	Provision of document, information and communication technology solutions	Indonesia	38.5	38.5
•	PT Astra Honda Motor	Manufacturing, assembly, and distribution of Honda motorcycles	Indonesia	25.1	25.1

The details of principal associates and joint ventures are as follows:

				Group's effective interest in equity	
Name of company		Principal activities	Country of incorporation/ place of business	2018 %	2017 %
Ind	onesia				
•	PT Toyota-Astra Motor	Distribution of Toyota vehicles	Indonesia	25.1	25.1
•	PT Astra Daihatsu Motor	Manufacturing, assembly and distribution of Daihatsu vehicles	Indonesia	16.0	16.0
•	PT Bank Permata Tbk (Quoted on the Indonesia Stock Exchange)	Commercial and retail bank	Indonesia	22.3	22.3
•	PT Tunas Ridean Tbk (Quoted on the Indonesia Stock Exchange)	Retail of vehicles and motorcycles, leasing of vehicles and provision of consumer finance services	Indonesia	46.2	44.4

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### 42 PRINCIPAL SUBSIDIARIES, ASSOCIATES AND JOINT VENTURES (continued)

				Group's effective interest in equity	
Name of company		Principal activities	Country of incorporation/ place of business	2018 %	2017 %
Vie	tnam				
@	Truong Hai Auto Corporation	Assembly, distribution and retail of vehicles, logistics, property development and agriculture	Vietnam	25.3	25.1
@	Refrigeration Electrical Engineering Corporation (Quoted on Ho Chi Minh Stock Exchange)	Mechanical and electrical engineering, real estate, and strategic investments in infrastructure	Vietnam	24.9	23.9
Муа	anmar				
√	Cycle & Carriage Automobile Myanmar Company Limited*	Provision of after-sales services	Myanmar	60.0	60.0
√	Cycle & Carriage Automobile Alliance Company Limited*	Retail of vehicles and provision of after-sales services	Myanmar	60.0	60.0
Tha	iland				
^	Siam City Cement Public Company Limited (Quoted on Stock Exchange of Thailand)	Manufacturing of cement, concrete and other building materials	Thailand	25.5	25.5

- Audited by PricewaterhouseCoopers LLP, Singapore.
- Audited by KAP Tanudiredja, Wibisana, Rintis & Rekan in Indonesia and PricewaterhouseCoopers, Malaysia, members of the worldwide PricewaterhouseCoopers organisation.

  Audited by EY Vietnam, a member of the worldwide EY organisation.

  Audited by Win Thin & Associates in Myanmar.

  Audited by EY Thailand, a member of the worldwide EY organisation.

  Direct interest more than 50%.

- Indirect subsidiary through PT United Tractors Tbk with direct ownership more than 50%.

  Not consolidated as the entity is not controlled by the Group and is deemed to be a joint venture as the Group shares control of the entity.