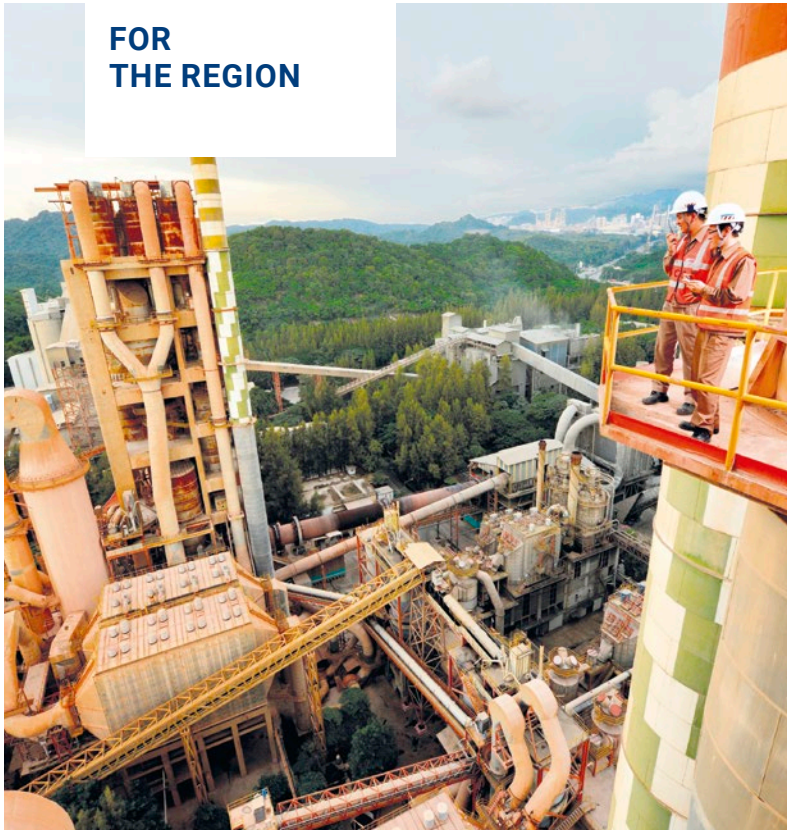


CREATING VALUE

At JC&C, we are committed to conducting business with the highest level of integrity and delivering long-term value to our shareholders, employees and communities. Our focus is on ensuring our financial performance remains robust and in line with our dedication to create value for our stakeholders.



**FOR
THE REGION**

120 Years

of supporting the growth of Southeast Asia

2019 marks our 120th anniversary. Over the years, we have grown into a leading group with diversified interests in Southeast Asian companies and a combined gross revenue* of US\$40 billion in 2018. We have strategically invested behind Southeast Asia's growth through long-term interests that are fundamental to urbanisation such as infrastructure, cement, power production, and real estate. The Group's consumer-focused interests such as automotive, financial services and dairy products further cater to the emerging ASEAN middle class segment.

Most Transparent Company (runner-up)

at the SIAS Investors' Choice Awards 2018

Listed 50 years ago in 1969, JC&C is widely recognised as a top-performing blue-chip stock. In the past decade, JC&C generated annualised total returns of 18%, clinching the third highest spot among the 30 Straits Times Index constituent stocks. The strong performance attests to our long-term strategy that is rooted in the fundamentals of the industries that we invest in and never purely based on short-term metrics alone.



**FOR OUR
SHAREHOLDERS**

* Includes 100% of revenue from associates and joint ventures

250,000 People across Southeast Asia

Together with our subsidiaries and associates, JC&C employs over 250,000 people across Southeast Asia. We invest in building enriching careers for our people by creating an environment where they can thrive and collaborate. We engage our people by listening to their views. Our internal communications platform, *Workplace by Facebook*, has connected our 2,000-strong workforce in Singapore, Malaysia and Myanmar on a single platform.

FOR OUR PEOPLE



FOR THE COMMUNITY



Champion of Good

by the National Volunteer & Philanthropy Centre

Jointly with the Jardine Matheson Group, JC&C supports Singapore's mental health community by contributing to MINDSET, a registered charity. Efforts are focused on destigmatising mental health and helping people with mental health issues reintegrate with society. Our people also do their part as Jardine Ambassadors, volunteering over 7,300 hours for MINDSET since 2011. The Groupwide joint efforts towards mental health saw the Jardine Matheson Group named a "Champion of Good" in 2018.