CHANGE - ANNOUNCEMENT OF APPOINTMENT::APPOINTMENT OF GROUP FINANCE DIRECTOR & EXECUTIVE DIRECTOR

Issuer & Securities Issuer/ Manager JARDINE CYCLE & CARRIAGE LIMITED Securities JARDINE CYCLE & CARRIAGE LTD - SG1B51001017 - C07 **Stapled Security** No **Announcement Details** Announcement Title Change - Announcement of Appointment Date & Time of Broadcast 28-Oct-2025 18:03:06 Status New **Announcement Sub Title** Appointment of Group Finance Director & Executive Director **Announcement Reference** SG251028OTHRK6ON Submitted By (Co./ Ind. Name) Jeffery Tan Eng Heong Designation **Company Secretary** Description (Please provide a detailed description of the event in the box below) Appointment of Group Finance Director & Executive Director **Additional Details Date Of Appointment** 01/11/2025 Name Of Person Lee Liang Whye (Freddy Lee) Age 44

Country Of Principal Residence

Singapore

The Board's comments on this appointment (including rationale, selection criteria, board diversity considerations, and the search and nomination process)

The Nominating Committee ("NC") has reviewed the background, qualifications and working experience of Mr Freddy Lee and recommended his appointment. The Board, having considered the NC's recommendation, has approved his appointment as Group Finance Director and executive director.

Mr Lee is currently the Interim Group Finance Director. He is also an alternate director to Ms Amy Hsu. Mr Lee will cease from both roles effective from 1st November 2025 to take up the role of Group Finance Director.

Whether appointment is executive, and if so, the area of responsibility

Executive. Overall in charge of all financial matters of Jardine Cycle & Carriage group.

Job Title (e.g. Lead ID, AC Chairman, AC Member etc.)

Group Finance Director

Professional qualifications

Chartered Financial Analyst

Any relationship (including immediate family relationships) with any existing director, existing executive officer, the issuer and/or substantial shareholder of the listed issuer or any of its principal subsidiaries

Nil

Conflict of interests (including any competing business)

Nil

Working experience and occupation(s) during the past 10 years

Interim Group Finance Director, Jardine Cycle & Carriage Limited (June 2025 - present)

Group Chief of Audit and Risk Advisory, PT Astra International Tbk (January 2022 - May 2025)

Finance Director, PT Astra Welab Digital Arta (July 2018 - December 2021)

Group Managing Director, Innovix Distribution Managing Director Southeast Asia, JTH Holdings (February 2014 - June 2018)

Undertaking submitted to the listed issuer in the form of Appendix 7.7 (Listing Rule 704(7)) Or Appendix 7H (Catalist Rule 704(6))

Yes

Shareholding interest in the listed issuer and its subsidiaries?

No

These fields are not applicable for announcements of appointments pursuant to Listing Rule 704 (9) or Catalist Rule 704 (8).

Past (for the last 5 years)

Nil

Present

- Cycle & Carriage 2-Wheeler Pte. Ltd.
- Cycle & Carriage Automotive Pte Ltd
- Cycle & Carriage Bintang Berhad
- Cycle & Carriage Engineering Pte. Ltd.
- Cycle & Carriage France Pte. Limited
- Cycle & Carriage Industries Pte. Limited
- Cycle & Carriage Kia Pte Ltd
- Cycle & Carriage Leasing Pte. Ltd.
- Cycle & Carriage Malaysia Holdings Sdn. Bhd.
- Cycle & Carriage Ventures Pte. Ltd.
- Diplomat Parts Pte. Limited
- Opera Investments Pte. Ltd.
- Platinum Victory Pte. Ltd.
- Republic Auto Pte Ltd

(a) Whether at any time during the last 10 years, an application or a petition under any bankruptcy law of any jurisdiction was filed against him or against a partnership of which he was a partner at the time when he was a partner or at any time within 2 years from the date he ceased to be a partner?

No

(b) Whether at any time during the last 10 years, an application or a petition under any law of any jurisdiction was filed against an entity (not being a partnership) of which he was a director or an equivalent person or a key executive, at the time when he was a director or an equivalent person or a key executive of that entity or at any time within 2 years from the date he ceased to be a director or an equivalent person or a key executive of that entity, for the winding up or dissolution of that entity or, where that entity is the trustee of a business trust, that business trust, on the ground of insolvency?

No

(c) Whether there is any unsatisfied judgment against him?

No

(d) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving fraud or dishonesty which is punishable with imprisonment, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such purpose?

No

(e) Whether he has ever been convicted of any offence, in Singapore or elsewhere, involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or has been the subject of any criminal proceedings (including any pending criminal proceedings of which he is aware) for such breach?

No

(f) Whether at any time during the last 10 years, judgment has been entered against him in any civil proceedings in Singapore or elsewhere involving a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, or a finding of fraud, misrepresentation or dishonesty on his part, or he has been the subject of any civil proceedings (including any pending civil proceedings of which he is aware) involving an allegation of fraud, misrepresentation or dishonesty on his part?

No

(g) Whether he has ever been convicted in Singapore or elsewhere of any offence in connection with the formation or management of any entity or business trust?

No

(h) Whether he has ever been disqualified from acting as a director or an equivalent person of any entity (including the trustee of a business trust), or from taking part directly or indirectly in the management of any entity or business trust?

No

(i) Whether he has ever been the subject of any order, judgment or ruling of any court, tribunal or governmental body, permanently or temporarily enjoining him from engaging in any type of business practice or activity?

No

(j) Whether he has ever, to his knowledge, been concerned with the management or conduct, in Singapore or elsewhere, of the affairs of :-

(i) any corporation which has been investigated for a breach of any law or regulatory requirement governing corporations in Singapore or elsewhere; or

No

(ii) any entity (not being a corporation) which has been investigated for a breach of any law or regulatory requirement governing such entities in Singapore or elsewhere; or

No

(iii) any business trust which has been investigated for a breach of any law or regulatory requirement governing business trusts in Singapore or elsewhere; or

No

(iv) any entity or business trust which has been investigated for a breach of any law or regulatory requirement that relates to the securities or futures industry in Singapore or elsewhere, in connection with any matter occurring or arising during that period when he was so concerned with the entity or business trust?

No

(k) Whether he has been the subject of any current or past investigation or disciplinary proceedings, or has been reprimanded or issued any warning, by the Monetary Authority of Singapore or any other regulatory authority, exchange, professional body or government agency, whether in Singapore or elsewhere?

No

Any prior experience as a director of an issuer listed on the Exchange?

No

If no, please state if the director has attended or will be attending training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange

Director has attended training on the roles and responsibilities of a director of a listed issuer as prescribed by the Exchange