

CHANGE - ANNOUNCEMENT OF CESSATION::CESSATION OF GROUP FINANCE DIRECTOR

Issuer & Securities

Issuer/ Manager

JARDINE CYCLE & CARRIAGE LIMITED

Securities

JARDINE CYCLE & CARRIAGE LTD - SG1B51001017 - C07

Stapled Security

No

Announcement Details

Announcement Title

Change - Announcement of Cessation

Date & Time of Broadcast

27-Mar-2026 17:21:01

Status

New

Announcement Sub Title

Cessation of Group Finance Director

Announcement Reference

SG260327OTHRTQTG

Submitted By (Co./ Ind. Name)

Jeffery Tan Eng Heong

Designation

Company Secretary

Description (Please provide a detailed description of the event in the box below)

Cessation of Group Finance Director

Additional Details

Name of person

Lee Liang Whye (Freddy Lee)

Age

45

Is effective date of cessation known?

Yes

If yes, please provide the date.

01/05/2026

Detailed reason(s) for cessation

To take up the position of Chief Executive Officer at Jardine Cycle & Carriage Limited.

Freddy Lee remains as Executive Director of Jardine Cycle & Carriage Limited.

Are there any unresolved differences in opinion on material matters between the person and the board of directors, including matters which would have a material impact on the group or its financial reporting?

No

Is there any matter in relation to the cessation that needs to be brought to the attention of the shareholders of the listed issuer?

No

Any other relevant information to be provided to shareholders of the listed issuer?

Yes

If yes, please elaborate.

Freddy Lee was also appointed Executive Director of Jardine Cycle & Carriage Limited on 1st November 2025 and he remains in that position.

Date of appointment to current position

01/11/2025

Job title (e.g. Lead ID, AC Chairman, AC Member etc.)

Group Finance Director

Role and responsibilities

As above

Does the AC have a minimum of 3 members (taking into account this cessation)?

Yes

Number of independent directors currently resident in Singapore (taking into account this cessation)

3

Do independent directors make up at least one-third of the board (taking into account this cessation)?

Yes

Number of cessations of appointments specified in Mainboard Rule 704(7) or Catalist Rule 704(6) over the past 12 months

2

Shareholding interest in the listed issuer and its subsidiaries

No

Familial relationship with any director and/or substantial shareholder of the listed issuer or of any of its principal subsidiaries

Nil

Other Directorships

Past (for the last 5 years)

Alternate Director, Jardine Cycle & Carriage Limited

Present

- Director, Cycle & Carriage 2-Wheeler Pte. Ltd.
- Director, Cycle & Carriage Automotive Pte Ltd
- Director, Cycle & Carriage Bintang Berhad
- Director, Cycle & Carriage Engineering Pte. Ltd.
- Director, Cycle & Carriage France Pte. Limited
- Director, Cycle & Carriage Industries Pte. Limited
- Director, Cycle & Carriage Kia Pte Ltd
- Director, Cycle & Carriage Leasing Pte. Ltd.
- Director, Cycle & Carriage Malaysia Holdings Sdn. Bhd.
- Director, Cycle & Carriage Ventures Pte. Ltd.
- Director, Diplomat Parts Pte. Limited
- Director, Jardine Strategic Singapore Pte Ltd
- Director, Opera Investments Pte. Ltd.
- Director, Platinum Victory Pte. Ltd.
- Commissioner, PT Astra International Tbk *
- Director, Republic Auto Pte Ltd

* public listed company
