

JC&C TIMES

The newsletter of Jardine Cycle & Carriage

Issue No.3 2011



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- **Astra Awarded the Best Listed Company**
- **THACO Chairman Receives Entrepreneur of the Year Award**



Jardine Cycle & Carriage

www.jcclgroup.com

A member of the Jardine Matheson Group

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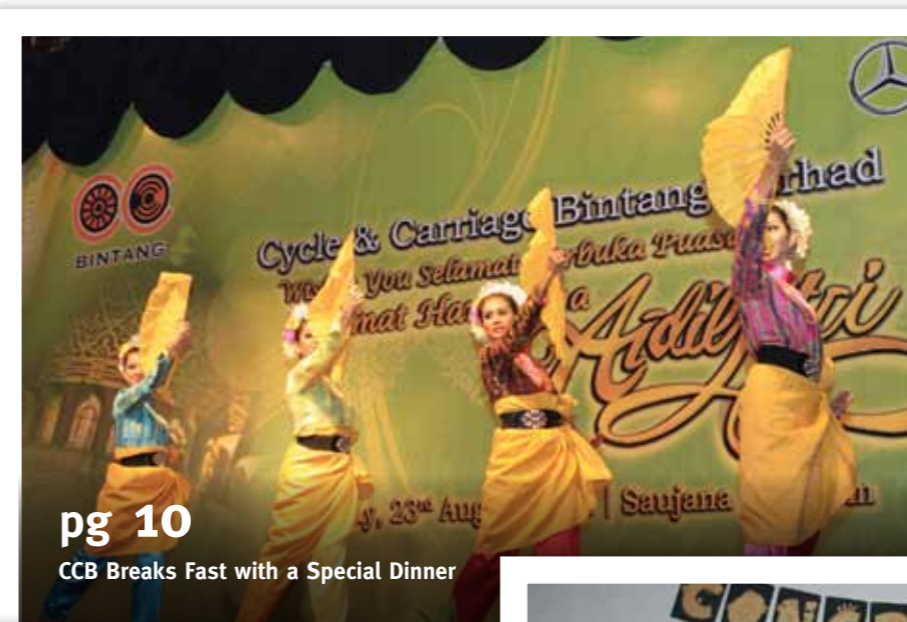
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Message from the Group Managing Director

As 2011 draws to a close, it is opportune to take stock of our accomplishments and look forward to see what more we can achieve. The Group performed well in the first nine months with Astra delivering a strong set of results. Our other motor business showed some earnings improvement, although challenges remain in Singapore and Vietnam. While the impact of the deteriorating global economy on the Group's operations is still uncertain, the outlook for the rest of the year remains positive.

Cycle & Carriage Bintang increased its sales of Mercedes-Benz passenger cars by 16%, assisted by the inclusion of sales by Lowe Motors which was acquired in May this year. This should help to strengthen its position in the competitive premium segment.

In Singapore, a further reduction has been announced in the permitted growth of the vehicle population to nearly zero growth effective next August. COE prices are still expected to remain high in the new year, adding to the challenge in this market.

In times of economic uncertainty, the key is for us to focus on managing each of our business units well. I hope you will continue to leverage on our unique strengths and help one another as part of a big family.

On a personal note, I would like to bid you all farewell as my family is relocating to Hong Kong and I will be taking up the position of Managing Director of Jardine Matheson in April 2012. I have had five fruitful years in Singapore where I have the pleasure of getting to know many of you and working with our colleagues in Indonesia, Malaysia and Vietnam.

I would like to take this opportunity to express my sincere appreciation to my friends and colleagues. Thank you for all your support throughout and I hope you will continue to extend your cooperation in welcoming Alex Newbigging as he succeeds me as Jardine Cycle & Carriage Group Managing Director. I look forward to maintaining close ties with you as Jardine Cycle & Carriage Chairman and my continued involvement in Astra.

I wish you all a very happy Christmas and a prosperous New Year.

Ben Keswick



PRODUCTS & SERVICES • SINGAPORE



The Amazing Citroën Photo Race 2011

In line with the spirit of innovation and creativity that defines the Citroën brand, Cycle & Carriage France organised The Amazing Citroën Photo Race, bringing together Citroën customers with a penchant for both adventure and photography.

Teams comprising family and friends gathered at Citroën Pod for a photography workshop conducted by professional photographer Edmund Low. During the session, Edmund shared tips on basic photography techniques such as image creation and composition, offering vital pointers that would aid participants in their photo race.

Participants were then given a set of clues and a series of tasks to perform, marking the start of the race. With a mix of the Citroën Grand C4 Picasso, C4 and C5, teams drove off to various locations such as the National Museum, the Singapore Botanic Gardens, Mt. Faber and the Fullerton Hotel, with the task of capturing iconic landmarks in a creative manner.

The participants' creativity were then showcased at Citroën Pod and reviewed by a panel of judges, who presented prizes for 'Best Use of Car in a Photo', 'Best Team Effort', 'Most Creative (Overall)' and 'Nice Singapore Flavour'. To reward their efforts, all other participating teams were then presented with petrol vouchers.

Because Kia Cares

As part of Kia's 'Family-Like-Care' event, Kia customers were specially invited to attend a seminar that focused on vehicle maintenance and upkeep. Apart from reducing the risk of accidents and incurring greater damage to the vehicle, it is imperative to understand the value of maintenance and fuel economy especially in today's tighter economic environment.

On top of vehicle maintenance tips and learning useful information on how to reduce fuel expenses, Kia customers were also able to find out more about jumpstarting, safety technologies and even partake in a special fuel talk conducted by Shell. This was followed by a practical walkthrough as well as question and answer session that catered to customers who were interested to know more about the operational features of their respective vehicles.

To enhance the learning experience, Kia arranged for display models of the Cerato Forte, Optima K5, Sorento and Koup to be on site, which enabled customers to address specific questions using the displays as reference.

It was a bountiful morning for the customers as they took home more than insightful tips and information, but also a gift bag containing a variety of Kia Motors Service and Cycle & Carriage Kia Support premiums.



Mitsubishi i-MiEV Featured in EV Test-Bedding Programme

As the world's first production ready electric vehicle (EV), the Mitsubishi Innovative Electric Vehicle (i-MiEV) serves as the ideal complement to test the viability of a large-scale EV deployment in Singapore's urban landscape. It is capable of distances up to 160km on one full charge, and is primed to revolutionise the industry.

Given the rise of urbanisation in today's ever-evolving global landscape, much focus has been set on harnessing the potential of clean energy and its positive impact on the environment. This call-to-arms led to a joint project between key ministries and statutory boards, as well as the participation of Singapore's largest power generation company, Senoko Energy. Their efforts culminated in the launch of a nationwide Test-Bedding Programme.

The programme is set up with the aim of determining the viability of introducing EVs as an alternative form of transport into Singapore, and features the use of the Mitsubishi i-MiEV.

Brendan Wauters, President & CEO of Senoko Energy, is optimistic of the initiative's goal and hopes that it will yield positive results in time to come. He said, "This is an innovative programme, which could pave the way for a greener form of transport in Singapore. EVs have zero emissions, are quiet, and can be a very suitable transport option for a compact city like Singapore. As an environmentally-conscious company, we are encouraged by the interest in EVs and we are committed to making this test-bedding programme a success."



Mitsubishi Innovative Electric Vehicle (i-MiEV).



Instructor Paul Seow explains the basics of digital photography to the customers before they go for the hands-on session.

Back to Basics with Digital Photography

The proliferation of affordable consumer and prosumer digital cameras has led to an increase in the number of people taking up photography as a hobby. Yet with its myriad of functions and capabilities, not everyone is aware of how to fully maximise the use of a digital camera.

With this in mind, Mercedes-Benz saw an opportunity to conduct a photography workshop to engage customers and create a wonderful learning experience to welcome newcomers to the world of photo taking.

Customers who attended the workshop were brought through the basics of digital photography and learnt how to manipulate different functions using a simple point-and-shoot digital camera. Topics covered included the operation of exposure, shutter speed, aperture control and ISO, with useful tips provided by a friendly and helpful instructor.

The session also featured a hands-on experience in which participants took to the Mercedes-Benz Center and honed their photography skills under the guidance of the instructor, who taught them how to play with angles and capture interesting shots of the Mercedes-Benz cars on display.

Customers were pleased to pick up new pointers and were rewarded with dynamic photographs that not only captured the essence of Mercedes-Benz, but also the joyful spirit of a day well spent.



Mercedes-Benz Driving Experience 2011



Peter Hackett (left) and his team of professional safety driving instructors.

Creating Works of Art

Mercedes-Benz customers were in for a treat when they had the opportunity to nurture the hidden artist within at a special clay moulding workshop. The workshop was held at Boon's Pottery at Tanglin Place. Customers were guided along by experienced instructors who demonstrated the essentials required to mould a perfect piece of art using the simple form of clay.

After they understood the basic knowledge and skills involved, the customers then embarked on a hands-on experience by moulding clay into cups and bowls. It was a thoroughly engaging event especially when they got to take a spin at the potter's wheel, which turned out to be a highlight for most.

The day proved to be both entertaining and fulfilling, as customers got to develop both creativity and patience in moulding their personal masterpieces. Capping off the lovely event was a prize presentation that honoured the two most unique designs produced during the workshop. Chuan Sing Boon, owner of Boon's Pottery, presented the winners with his own creation of beautifully crafted pots.



Customers get hands-on at Boon's Pottery.

As much as innovative engineering defines every car, Mercedes-Benz believes that technology only serves to complement the driver behind the wheel, and that it takes effective safety skills to enhance one's driving experience.

The Mercedes-Benz Driving Experience was conceived on the premise of highlighting the safety and precision of the brand's automobiles, and this year's event is certainly no different. The event exceeded expectations with a sterling performance showcase of various Mercedes-Benz models, including the CLS, SLK, C-Class Coupe and the C-Class sedans.

Held at Changi Exhibition Centre, the Mercedes-Benz Driving Experience 2011 was led by accomplished race car driver Peter Hackett and his team of professional safety driving instructors who flew in from Australia to conduct the demonstrations. Participants had the opportunity to enjoy the exhilaration that comes with manoeuvring the different Mercedes-Benz cars, as the instructors guided them on the knowledge and skills relevant to reacting safely in critical driving situations.

In the C-Class Agility Challenge, participants underwent drag racing, skid tyres and a figure '8' exercise, as well as a dynamic handling course. The drag race saw participants racing side-by-side in a series of Mercedes-Benz vehicles, in which everyone's adrenaline and competitive edge surfaced. In the skid tyres and figure '8' exercise, participants got to experience simulated low grip road conditions as they took to the course in cars outfitted with specially-fitted ESP skid tyres. It allowed drivers to gain a deeper understanding of vehicle control and how they should respond in young situations. The final challenge was the dynamic handling course, where participants had first-hand experience of how the C-Class' dynamic performance stands truly in a class of its own.

Mercedes-Benz has also rolled out the First Gear Programme – a safety initiative for young drivers between the ages of 18-21. The programme aims to inform, educate and provide practical experience to young drivers, addressing the attitudes and behaviours that might affect them as they take to the wheel.

Through the Mercedes-Benz Driving Experience and First Gear Programme, Mercedes-Benz hopes to continually nurture responsible drivers who will in turn inspire others to navigate safely on the roads.

Cycle & Carriage First Class Philosophy

THE MISSION STATEMENT

Working as One Team, making the customers the centre. C&C is committed to provide the customers with World-Class products and exceptional service.

THIS IS ARTICULATED IN THE 4 MISSION PILLARS

First Class in Relationship. Listen carefully to what the customers truly want, and strive to respond with accuracy and promptness.

First Class in Expertise. Competency and specialised knowledge are marks of the expertise.

First Class in Product. C&C name is synonymous with trusted marques.

First Class in Teamwork. C&C is committed to deliver excellent results by working as one, seamless team.

CERT VALUES

Care: Caring fellow colleague as their own family. Genuine support each other's dreams so that they can become the best that they can be.

Excellence: Every task they do, big or small, is worth doing well. Each of the actions makes a meaning difference.

Respect: Respecting each colleague as an esteemed master of his/her craft. They are equal partners in driving a first class company.

Teamwork: Every colleague has his/her own unique, diverse strengths. But only as a team can they reach greater heights.



Cheah Kim Teck, CEO of JC&C Group Motor Operations delivers his speech at the launch.



First Class in Teamwork.



First Class in Expertise.

WE DRIVE FIRST CLASS

Cycle & Carriage (C&C) in Singapore has come a long way since its inception in 1899. With a heritage steeped in service excellence, C&C has grown through the years to become an illustrious brand in the automotive industry synonymous with the distinct qualities that define its leading marques Mercedes-Benz, Mitsubishi, Kia and Citroën.

As an organisation constantly changing with the times, C&C strives to stay ahead and maintain a strong competitive edge across its business operations. Yet despite changing times, one thing remains the same – the founding vision of C&C. It is this vision that has shaped C&C for the past 100 years, a principle of doing the best in all that the company does.

However, C&C is aware of the need to keep up with the times, and that it is important to reinforce a consistent positive service-oriented culture to enhance its strong brand essence. To do so requires change, and to ensure its effectiveness, it is change that must start from within.

Guided by C&C's founding vision of doing the best in all that the company does, the company developed an internal branding exercise and launched the credo 'We Drive First Class'. This philosophy is meant to inspire and guide C&C staff in all that they do.

C&C believes that when the company takes care of its staff, they will in turn take care of their customers, who will in turn look after the business, too. This branding initiative was developed after more than a year of preparation and took place across two events that gathered more than 700 employees for the occasion.

The C&C Employer Branding Launch also breathed new life to C&C's Mission Statement, which is supported by four distinct Mission Pillars: First Class in Relationship, Expertise, Product and Teamwork.

With the implementation of this First Class philosophy, C&C seeks to forge a cohesive work environment in which each staff is regarded as a first class team member and an esteemed business partner that is set to propel the company to new heights.



First Class in Product.



First Class in Relationship.

Astra International

Awarded the Best Listed Company

PT Astra International Tbk recorded another achievement as recipient of the 'Best listed company with market capitalisation above IDR 10 trillion' at the Capital Market Award 2011. The awards ceremony was held at the Ritz-Carlton Pacific Place Hotel in Jakarta, which was graced by Finance Minister and Chairperson of BAPEPAM-LK Nurhaida, Agus Martowardojo; Chairman of the Association of Indonesian Listed Companies (AEI) Airlangga Hartarto; and Chairman of Commission X of the Indonesian House of Representatives, Mahyuddin NS. The Director of the Indonesia Stock Exchange, Ito



President Director of Astra, Prijono Sugiarto (2nd left) receives the Best Listed Company - Capital Market Award from Ito Warsito.

Warsito, presented the award to President Director of PT Astra International Tbk, Prijono Sugiarto. It was a celebratory night that not only recognised the best in the business, but also an event that honoured a legacy. Part of the festivities included the presentation of the Lifetime Achievement Award to the late William Soeryadjaya, the founding father of Astra. Guests took a special moment to honour William's hard work and dedication that led the company to where it stands today, and it is through his legacy that Astra will continue to achieve greater success ahead.

Astra Cooperative

Awards 2,300 Scholarships



Astra has always been a firm supporter of community development, and is proud to have been awarding scholarships to deserving students through its welfare programme.

Running in its 11th year, Astra Cooperative was pleased to hand out 2,300 scholarships in hopes of motivating children to excel academically and nurture their potential through study. The scholarship presentation was held at Kelapa Gading Sports Hall, where President Director of PT Astra International Tbk, Prijono Sugiarto, awarded the scholarships to 12 student representatives.

The scholarships awarded this year grew 4.5%, which is a testament of Astra Cooperative's aspiration to benefit as many students in its programme where possible. This year, Astra Cooperative distributed in total IDR 3,404,520,000 worth of scholarship funds, which is a significant increase from 2010. The beneficiaries included 1,035 elementary school students, 617 junior high school students, 436 high school students, and 212 university students.

Executive Chairman & Supervisor of Astra Cooperative, Pongki Pamungkas, who was in attendance at the event said, "This scholarship programme is one of the real forms of Astra Cooperative's welfare programme intended for its members, which aims to help burden a portion of the annual education expenses of their children."

After the presentation ceremony, audiences were treated to entertaining performances by T2 and the children of Astra Group employees.

Astra Inaugurates

New Learning Annex



Signing of the construction commemorative plaque of the annex for SDN 05/06 Sungai Bambu by President Director of Astra, Prijono Sugiarto (left) and North Jakarta Mayor Bambang Sugiyono (right).

Astra inaugurated an additional building to support two adjacent public elementary schools, SDN 05 and 06, in Sungai Bambu, Sunter. The building was constructed as part of Astra's Corporate Social Responsibility (CSR) programme and also to commemorate National Education Day.

The inauguration was graced by guests including President Director of PT Astra International Tbk, Prijono Sugiarto; North Jakarta Mayor, Bambang Sugiyono; and Education Expert, Arief Rahman.

Astra hopes that the new learning annex will aid the students' academic pursuits and develop their potential for the future. It is part of the Company's commitment to continuously enhance its CSR efforts. To date, Astra has provided educational assistance worth over IDR 1 billion to 51 schools. This is complemented by the collective efforts and scholarship programmes of both Astra International Cooperative and Amaliah Astra Foundation.

Daihatsu Opens

New Outlets

Daihatsu remains on track for growth with the launch of new outlets in Padang, Banjarmasin and Bengkulu, which is in line with the Company's plan to expand its service network in the region.

Two new outlets were inaugurated in Padang, West Sumatra, which was conducted simultaneously with the launch of a new branch office of Astra Credit Companies (ACC). President Director of PT Astra International Tbk, Prijono Sugiarto, who was on hand to oversee the opening commented that as part of the Astra Group, Daihatsu and ACC will always aim to provide customers with the best services.

Another two outlets were set up in Banjarmasin and Tunas Bengkulu. The inauguration of the AI-DSO outlet in Banjarmasin was officiated by Director of PT Astra International Tbk, Sudirman MR, which also saw the attendance of Bengkulu Mayor, A. Kanedi, who was present to offer well wishes of success.



The beating of kettledrum marks the symbolic inauguration of Daihatsu's new outlets in Padang.



Signing of inauguration commemorative plaque in Banjarmasin.

CCB Breaks Fast with a Special Dinner

To commemorate the significance of Hari Raya Puasa, Cycle & Carriage Bintang Berhad (CCB) observed the breaking of fast with Muslim customers at a special dinner held at Saujana Hotel in Selangor, Malaysia.

The celebration was a delightful event that proved to be a treat for the senses, as the spread of delectable dishes stirred up an appreciation for sight, scent and taste. This was complemented by special performances by renowned artistes MDS Gamelan and Dance Troup, who took to the stage and entertained audiences with a well-choreographed set of mesmerising dance moves.

Customers were also treated to a product presentation on the Mercedes-Benz C-Class facelift, as well as a video introduction to the new C-Class Coupe, CLS and SLK models.

Not only did these proceedings enliven the festive spirit, they certainly capped what was a memorable evening for all of CCB's customers.



THACO Chairman Receives Entrepreneur of the Year Award

Truong Hai Auto Corporation (THACO) Chairman and General Director, Tran Ba Duong was one of the five best businessmen honoured as Entrepreneur of the Year at the Ernst & Young 2011 Entrepreneur of the Year Vietnam Awards, which took place in Hanoi, Vietnam.

Chaired by the Vietnam Chamber of Commerce and Industry and co-organised by Ernst & Young Vietnam as well as the Vietnam Business Forum, this marks the first time that Vietnam has hosted the Ernst & Young Entrepreneur of the Year award. It is part of a world business awards programme that seeks to recognise and encourage the finest entrepreneurs to step forward as outstanding role models.

The judging panel singled out Tran Ba Duong for his entrepreneurial spirit, innovative vision, personal integrity, strategic direction, impact on the community and ability to propel THACO's strong financial performance.



Tran Ba Duong (left) proudly receives the Entrepreneur of the Year Award at the ceremony.

In his acceptance speech, Tran Ba Duong expressed his gratitude towards receiving this distinction and how it will propel his motivation to take THACO to the next level of success.



CCB's roadshow at 1 Utama Shopping Centre attracts shoppers' interest to view the latest Mercedes-Benz models.

Making a Smart Choice at the CCB Roadshow

CCB held a roadshow at 1 Utama Shopping Centre in Petaling Jaya, Malaysia, to connect with customers, and was an opportunity for Mercedes-Benz Malaysia to introduce the Smart Fortwo Electric Drive.

The event was also a platform to showcase other exemplary Mercedes-Benz models such as the B180, C200 CGI, E200, S300 and ML300. The display of these stunning vehicles got the crowd clamouring for a series of photo opportunities with these testaments of form and function.

Aptly named for its seating capacity and use of clean energy, the Smart Fortwo Electric Drive produced by Daimler was certainly the crowd puller at the roadshow, drawing in people to marvel at its compact size and unique performance features.

Mercedes-Benz is honoured to be the first in Malaysia to feature Daimler's innovative technology and pioneering capabilities in clean mobility solutions, and CCB is just as proud to be associated with this significant event.

C&C Winning Formula Party

In conjunction with the 2011 Formula 1 race in Singapore, C&C organised an F1 staff party to foster team spirit and build family ties on a night set for thrills and spills.

Creatively titled 'The Winning Formula Party', the event hosted at the Mercedes-Benz Center saw C&C staff and family members gather for an adrenaline-pumping ride that included the winning combination of great food, exciting entertainment and the live telecast of the 2011 Formula 1 Singapore Grand Prix finals.

The crowd was kept engaged throughout the night with a series of fun-filled activities such as Daytona game races, a photo booth, appearances by race queens, live musical performances as well as rewarding lucky draws.

It was truly a spectacular night as cheers rang loud in the Mercedes-Benz Center when the night race got into gear. The electrifying atmosphere had everyone on the edge of their seats as each of the Formula 1 race cars zipped across the circuit, which eventually culminated in Sebastian Vettel taking pole position. Everyone parted the event with their hearts still racing from all the fun and excitement.



Mercedes-Benz Automotive Mechatronic Traineeship Graduation Ceremony

The latest class of the Mercedes-Benz Automotive Mechatronic Traineeship (AMT) Programme 2010/2011 saw six promising technicians graduating in a ceremony graced by Eric Chan, COO of Cycle & Carriage and Chia Lek Kiang, Vice President, After-sales, Daimler Southeast Asia.

Graduates had to undergo a one-year programme that included intensive classroom and workshop training, as well as practical and theory exams. However, their hard work paid off and they are now ready to put their knowledge and skills into greater practice. It is also a testament of the trainees' diligence and commitment towards continuous learning and upgrading to better their technical competence and expertise.



Smiling faces of the AMT Graduates with their certificates and trophies.



Standing (from left): Tang Huu Minh (Benedict), Nguyen Pham Huong Tra and Phan Pham Thuy Duong. Seated (from left): Le Anh Tuan (Perseus) and Vo Duy Phu.

JC&C Nurtures Talent for a Brighter Future

In a bid to nurture greater talent for Vietnam, Jardine Cycle & Carriage (JC&C) introduced its Vietnamese Management Associates programme, which seeks to harness the potential of young executives through attachment and development plans that will prepare them for future deployment under JC&C or within Jardine companies in Vietnam.

This inaugural initiative saw more than 50 candidates applying for the programme, where Jardine Business Unit Leaders interacted with applicants and assessed their capabilities. The top five candidates were then offered the exciting opportunity to join the Jardine family and have since embarked on building their successful careers.



Ben Keswick (centre), Group Managing Director of JC&C happily topping up a cupcake tower decorated by patients, to mark the opening of WISE @ Sunrise.

The event took place at the Sunrise Wing of the Child Guidance Clinic at the IMH, and was officiated by Ben Keswick, Group Managing Director of JC&C, who participated in the day's activities with the Jardine Ambassadors.

Opening of WISE @ Sunrise

JC&C reaches out to help young people who are affected by mental illness to be assimilated into society through the building of a new facility named WISE @ Sunrise at the Sunrise Wing of the Institute of Mental Health (IMH).

WISE, which stands for work, innovation, skills and expression, is a lifeskills vocational centre which equips young patients with skills to help them cope better at home, in school and in the community. JC&C's donation has helped to create a Group Activity Room and a kitchenette within the ward's day space, with the aim of reintegrating children and adolescents to the community by encouraging their creative expression through art and craft as well as food preparation. These activities were specially selected as they offer therapeutic values that can be used to teach good task routines and promote positive lifestyle habits.

Mindset



A Journey to Recovery – Supporting Mental Wellness

MINDSET Social Enterprise Team was proud to be part of the roadshow organised by Hougang Care Centre (HCC) and Simei Care Centre (SCC), which sought to feature the handiwork of the club members, as well as to raise public awareness on the capabilities of these recovering patients.

The event was held at CityLink Mall, where HCC members showcased their creativity with handmade crafts such as keychains, painted pots, cards and photo frames. Some of the members also brought their personal paintings for sale, which were very well received.

SCC members also highlighted their talents with handmade flowers, notepads and a collection of personal stories written

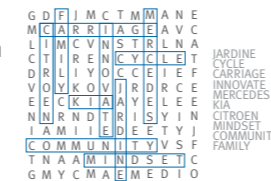
by themselves. The book titled 'Down But Not Out', provided an insightful perspective into the world of the members.

Ben Keswick, Chairman of MINDSET, and Ho Yeng Tat, Adviser to the Social Enterprise Team, were both present to express their support to the Jardine Ambassadors and their cause. The Jardine Ambassadors were pleased to note encouraging sales of the handmade items and increased general interest of shoppers who browsed the stalls.

It certainly was a heartwarming moment knowing that the community is welcoming of these community development programmes and that it will go a long way to inform and educate the public on these patients' road to recovery.

CONTEST

Solution to Word Search



The five lucky winners who have won a Mercedes GP Petronas Driver Cap are:

1. Abdul Malik Bin Muhamed Ali, Leng Kee
2. Mohd Yaakob Bin A Majid, Mercedes-Benz Center
3. Nicholas Ong Kang Quan, Pandan Gardens
4. Bambang Asianto Bin Sudanto, Pandan Gardens
5. Lee Chiun Jie, Pandan Loop

Word Scramble

Usher in the start of the holidays with a double word puzzle. Simply unscramble the words below and form a hidden word using the highlighted letters.

LEBCEATRONI	C	E	L	E	B	R	A	T	I	O	N
CRTMHISSA											
EGLNJI BLSLE											
REMEDCSE ZEBN											
ENW REAY											
ROAGSNE											
IDMETNS											

Hidden Word: _ _ _ _ _ N _ _

Rules & Regulations: Contest open to JC&C staff only • All entries must be submitted with the original entry forms • Editorial committee members, contributors and the design agency are not eligible • Names of winners will be published in the following issue of JC&C TIMES.



Name: _____
 Department: _____
 Contact No.: _____

Please send all entries by 31st January 2012 to:

Karen Low, PR & Communications
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 239 Alexandra Road, Singapore 159930